As of 09/23/2021	FY 20/21 Projected	FY 21/22 Projected	FY 22/23 Forecast	FY 23/24 Forecast	FY 24/25 Forecast	FY 25/26 Forecast	FY 26/27 Forecast
WATER	\$16,910,201	(\$6,915,788)	(\$1,841,274)	\$846,285	(\$5,755,115)	(\$9,289,220)	(\$12,701,216)
WASTEWATER	(\$11,423,546)	(\$11,314,449)	(\$8,291,052)	(\$8,207,583)	(\$6,056,079)	(\$3,575,249)	(\$860,038)
SOLID WASTE	\$5,691,119	(\$5,624,244)	\$1,087,902	\$4,192,255	\$1,264,981	\$4,932,460	\$6,051,494
ELECTRIC	\$1,159,913	\$1,392,829	(\$141,377)	(\$1,222,666)	(\$596,531)	(\$639,010)	(\$697,063)
NATURAL GAS	(\$2,306,409)	\$963,199	\$129,290	(\$475,337)	\$157,276	\$597,012	\$917,502
DISTRICT COOLING	(\$179,475)	(\$494,503)	(\$54,508)	(\$59,951)	(\$103,641)	(\$234,463)	(\$29,430)
TOTAL NET SOURCES AND USES	\$9,851,803	(\$21,992,956)	(\$9,111,019)	(\$4,926,996)	(\$11,089,109)	(\$8,208,471)	(\$7,318,750)
Beginning Reserve Balance	\$136,773,320	\$146,625,123	\$124,632,168	\$115,521,149	\$110,594,153	\$99,505,044	\$91,296,573
Ending Reserve Balance	\$146,625,123	\$124,632,168	\$115,521,149	\$110,594,153	\$99,505,044	\$91,296,573	\$83,977,823
Ending Reserve Balance Percent*  *As a % of Next Fiscal Year's Expenditures	32.2%	27.7%	25.0%	23.2%	20.2%	17.2%	15.8%
WATER Residential	1.50%	3.00%	2.50%	2.00%	2.00%	2.00%	2.00%
WATER Non-Residential (usage)	5.00%	5.25%	5.00%	5.00%	5.00%	5.00%	3.00%
WASTEWATER Residential	3.50%	3.50%	4.00%	4.00%	4.00%	4.00%	4.00%
WASTEWATER Non-Residential	4.00%	4.00%	4.50%	4.50%	4.50%	4.50%	4.50%
SOLID WASTE Residential	0.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
SOLID WASTE Commercial	2.00%	3.75%	2.00%	2.00%	2.00%	2.00%	2.00%
SOLID WASTE Rolloff	2.00%	3.50%	2.00%	2.00%	2.00%	2.00%	2.00%
ELECTRIC Residential - svc charge	\$1.50	\$1.50	\$2.00	\$2.50	\$2.50	\$2.50	\$2.50
ELECTRIC Non-Residential - svc charge	\$2.50	\$2.50	\$2.50	<i>\$2.50</i>	\$2.50	\$2.50	\$2.50
GAS Residential - svc charge	\$0.50	\$0.50	<i>\$0.75</i>	\$1.00	\$1.00	\$1.00	\$1.00
GAS Non-Residential - svc charge	\$2.00	\$0.00	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00

TOTAL							
As of 09/23/2021	FY 20/21 Projected	FY 21/22 Projected	FY 22/23 Forecast	FY 23/24 Forecast	FY 24/25 Forecast	FY 25/26 Forecast	FY 26/27 Forecast
Sources of Funding			. 0.0000	. 0.0000	. 0.0000	. 0.0000	. 0.0000
Revenues EECAF/PNGCAF Revenues	\$379,734,707 \$22,358,236	\$384,502,974 \$48,800,473	\$400,501,299 \$39,905,884	\$417,091,182 \$40,608,312	\$432,204,825 \$34,051,591	\$450,764,927 \$34,675,106	\$467,927,701 \$35,837,570
Total Sources	\$402,092,943	\$433,303,446	\$440,407,182	\$457,699,494	\$466,256,417	\$485,440,033	\$503,765,272
Uses of Funding							
Operating Expenditures	\$149,242,290	\$170,344,913	\$174,469,360	\$177,227,891	\$184,149,813	\$189,587,120	\$193,870,117
EECAF/PNGCAF Expenditures	\$29,973,664	\$45,821,161	\$39,905,884	\$40,608,312	\$34,051,591	\$34,675,106	\$35,837,570
Expenditure Subtotal	\$179,215,954	\$216,166,074	\$214,375,243	\$217,836,203	\$218,201,405	\$224,262,226	\$229,707,687
Project Costs	\$620,870	\$1,734,136	\$368,875	\$0	\$0	\$5,067	\$0
General Fund Transfer	\$113,920,412	\$115,350,892	\$120,150,390	\$125,127,355	\$129,661,448	\$135,229,478	\$140,378,310
Debt Service Transfer	\$90,164,225	\$100,299,109	\$104,073,480	\$109,986,297	\$116,726,098	\$123,663,772	\$130,458,858
Lifecycle/ Infrastructure Transfers	\$8,018,679	\$8,341,109	\$8,682,646	\$9,128,048	\$9,298,701	\$9,681,817	\$10,047,678
Capital Transfer	\$301,000	\$13,405,082	\$1,867,567	\$548,587	\$3,457,874	\$806,145	\$491,488
Total Uses	\$392,241,140	\$455,296,402	\$449,518,201	\$462,626,490	\$477,345,526	\$493,648,504	\$511,084,022
Net Sources and Uses	\$9,851,803	(\$21,992,956)	(\$9,111,019)	(\$4,926,996)	(\$11,089,109)	(\$8,208,471)	(\$7,318,750)
Beginning Reserve Balance	\$136,773,320	\$146,625,123	\$124,632,168	\$115,521,149	\$110,594,153	\$99,505,044	\$91,296,573
Ending Reserve Balance	\$146,625,123	\$124,632,168	\$115,521,149	\$110,594,153	\$99,505,044	\$91,296,573	\$83,977,823
Ending Reserve Balance Percent*	32.2%	27.7%	25.0%	23.2%	20.2%	17.2%	15.8%

WATER	FY 20/21 Projected	FY 21/22 Projected	FY 22/23 Forecast	FY 23/24 Forecast	FY 24/25 Forecast	FY 25/26 Forecast	FY 26/27 Forecast
Sources of Funding	Projected	Projected	rorecasi	rorecast	rorecasi	rorecasi	rorecast
Residential Rate Revenues	\$95,310,227	\$95,143,279	\$98,724,230	\$101,988,849	\$103,789,097	\$107,272,918	\$109,658,329
Non-Residential Rate Revenues	\$67,060,860	\$66,932,005	\$70,112,791	\$73,335,480	\$76,967,357	\$81,406,068	\$85,516,944
Other Revenues	\$7,686,942	\$5,264,567	\$5,056,700	\$5,056,919	\$5,057,157	\$5,057,432	\$5,057,750
Total Sources	\$170,058,029	\$167,339,850	\$173,893,721	\$180,381,247	\$185,813,611	\$193,736,418	\$200,233,022
Uses of Funding							
Operating Expenditures	\$58,986,360	\$66,618,657	\$69,763,715	\$71,143,944	\$74,414,159	\$78,051,197	\$80,039,293
Project Costs	\$157,703	\$548,836	\$114,468	\$0	\$0	\$217	\$0
General Fund Transfer	\$51,017,409	\$50,201,955	\$52,168,116	\$54,114,374	\$55,744,083	\$58,120,925	\$60,069,907
Debt Service Transfer	\$39,585,196	\$47,966,632	\$50,005,642	\$50,447,280	\$57,547,614	\$62,797,762	\$68,626,292
Lifecycle/ Infrastructure Transfers	\$3,401,161	\$3,346,797	\$3,477,874	\$3,607,625	\$3,716,272	\$3,874,728	\$4,004,660
Capital Transfer	\$0	\$5,572,762	\$205,181	\$221,738	\$146,598	\$180,809	\$194,087
Total Uses	\$153,147,828	\$174,255,639	\$175,734,995	\$179,534,962	\$191,568,726	\$203,025,638	\$212,934,238
Net Sources and Uses	\$16,910,201	(\$6,915,788)	(\$1,841,274)	\$846,285	(\$5,755,115)	(\$9,289,220)	(\$12,701,216)
WASTEWATER	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27
	Projected	Projected	Forecast	Forecast	Forecast	Forecast	Forecast
Sources of Funding	•	•					
Residential Rate Revenues	\$46,816,243	\$51,342,909	\$53,854,933	\$56,733,408	\$59,335,092	\$62,671,161	\$65,780,509
Non-Residential Rate Revenues	\$37,910,126	\$39,277,707	\$40,650,771	\$42,370,833	\$44,182,558	\$46,065,366	\$48,015,118
Other Revenues	\$3,046,718	\$2,973,500	\$2,973,500	\$2,973,500	\$2,973,500	\$2,973,500	\$2,973,500
Total Sources	\$87,773,087	\$93,594,116	\$97,479,204	\$102,077,742	\$106,491,150	\$111,710,026	\$116,769,127
Uses of Funding							
Operating Expenditures	\$29,507,239	\$34,959,798	\$35,195,194	\$35,846,635	\$36,726,349	\$37,373,370	\$38,164,060
Project Costs	\$89,122	\$336,850	\$67,515	\$0	\$0	\$4,850	\$0
General Fund Transfer	\$26,331,926	\$28,078,235	\$29,243,761	\$30,623,323	\$31,947,345	\$33,513,008	\$35,030,738
Debt Service Transfer	\$41,256,885	\$39,527,269	\$39,162,476	\$41,617,572	\$41,641,086	\$42,071,233	\$41,943,753
Lifecycle/ Infrastructure Transfers	\$1,755,462	\$1,871,882	\$1,949,584	\$2,041,555	\$2,129,823	\$2,234,201	\$2,335,383
Capital Transfer	\$256,000	\$134,531	\$151,725	\$156,240	\$102,627	\$88,614	\$155,231
Total Uses	\$99,196,633	\$104,908,565	\$105,770,256	\$110,285,324	\$112,547,229	\$115,285,276	\$117,629,165
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SOLID WASTE	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27
	Projected	Projected	Forecast	Forecast	Forecast	Forecast	Forecast
Sources of Funding		-					
Revenues	\$64,637,887	\$66,004,508	\$68,312,443	\$71,393,222	\$73,901,831	\$76,446,591	\$79,098,582
Uses of Funding							
Operating Expenditures	\$37,454,743	\$42,284,787	\$43,077,430	\$43,552,173	\$45,123,432	\$45,858,132	\$46,949,218
Project Costs	\$126,548	\$470,132	\$105,569	\$0	\$0	\$0	\$0
General Fund Transfer	\$19,391,366	\$19,801,353	\$20,493,733	\$21,417,967	\$22,170,549	\$22,933,977	\$23,729,575
Debt Service Transfer	\$681,353	\$695,842	\$671,424	\$633,480	\$656,771	\$656,657	\$644,742
Lifecycle/ Infrastructure Transfers	\$1,292,758	\$1,320,090	\$1,366,249	\$1,427,864	\$1,478,037	\$1,528,932	\$1,581,972
Capital Transfer	\$0	\$7,056,548	\$1,510,136	\$169,483	\$3,208,062	\$536,433	\$141,582
Total Uses	\$58,946,768	\$71,628,752	\$67,224,540	\$67,200,967	\$72,636,850	\$71,514,131	\$73,047,088
Net Sources and Uses	\$5,691,119	(\$5,624,244)	\$1,087,902	\$4,192,255	\$1,264,981	\$4,932,460	\$6,051,494
ELECTRIC	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27
	Projected	Projected	Forecast	Forecast	Forecast	Forecast	Forecast
Sources of Funding							
Revenues	\$18,841,058	\$19,226,182	\$19,992,867	\$20,723,935	\$21,549,691	\$22,374,830	\$23,210,747
EECAF Revenues	\$13,778,304	\$33,765,979	\$26,518,565	\$26,740,054	\$19,773,746	\$19,683,841	\$20,160,870
Total Sources	\$32,619,362	\$52,992,162	\$46,511,432	\$47,463,989	\$41,323,437	\$42,058,671	\$43,371,617
Uses of Funding							
Operating Expenditures	\$6,937,132	\$8,760,364	\$8,911,756	\$9,031,490	\$9,464,030	\$9,576,389	\$9,783,115
EECAF Expenditures	\$15,785,023	\$32,920,470	\$26,518,565	\$26,740,054	\$19,773,746	\$19,683,841	\$20,160,870
Expenditure Subtotal	\$22,722,155	\$41,680,834	\$35,430,321	\$35,771,544	\$29,237,776	\$29,260,230	\$29,943,985
Project Costs	\$44,384	\$169,741	\$36,826	\$0	\$0	\$0	\$0
General Fund Transfer	\$5,652,317	\$5,767,855	\$5,997,860	\$6,217,181	\$6,464,907	\$6,712,449	\$6,963,224
Debt Service Transfer	\$2,388,205	\$3,221,059	\$4,357,573	\$5,748,651	\$5,390,817	\$5,883,829	\$6,294,039
Lifecycle/ Infrastructure Transfers	\$652,387	\$759,843	\$830,229	\$949,280	\$826,469	\$841,173	\$867,432
Capital Transfer	\$0	\$0	\$0	\$0	\$0	\$0	. , , , sc
Total Uses	\$31,459,449	\$51,599,332	\$46,652,809	\$48,686,655	\$41,919,968	\$42,697,681	\$44,068,680
Net Sources and Uses	\$1,159,913	\$1,392,829	(\$141,377)	(\$1,222,666)	(\$596,531)	(\$639,010)	(\$697,063)

NATURAL GAS	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27
	Projected	Projected	Forecast	Forecast	Forecast	Forecast	Forecast
Sources of Funding		-1					
Revenues	\$37,265,646	\$37,090,317	\$39,548,198	\$41,217,958	\$43,127,197	\$45,147,857	\$47,234,846
PNGCAF Revenues	\$8,579,932	\$15,034,494	\$13,387,319	\$13,868,258	\$14,277,845	\$14,991,265	\$15,676,700
Total Sources	\$45,845,578	\$52,124,810	\$52,935,517	\$55,086,216	\$57,405,042	\$60,139,122	\$62,911,547
Uses of Funding							
Operating Expenditures	\$15,411,041	\$16,354,047	\$16,574,875	\$16,686,869	\$17,393,850	\$17,549,415	\$17,938,626
PNGCAF Expenditures	\$14,188,641	\$12,900,691	\$13,387,319	\$13,868,258	\$14,277,845	\$14,991,265	\$15,676,700
Expenditure Subtotal	\$29,599,682	\$29,254,738	\$29,962,194	\$30,555,127	\$31,671,695	\$32,540,680	\$33,615,327
Project Costs	\$203,113	\$208,577	\$44,498	\$0	\$0	\$0	\$0
General Fund Transfer	\$11,179,694	\$11,127,095	\$11,864,459	\$12,365,388	\$12,938,159	\$13,544,357	\$14,170,454
Debt Service Transfer	\$6,252,587	\$8,888,307	\$9,876,366	\$11,539,314	\$11,489,811	\$12,254,291	\$12,950,033
Lifecycle/ Infrastructure Transfers	\$916,912	\$1,042,496	\$1,058,710	\$1,101,724	\$1,148,101	\$1,202,782	\$1,258,231
Capital Transfer	\$0	\$640,398	\$0	\$0	\$0	\$0	\$0
Total Uses	\$48,151,987	\$51,161,611	\$52,806,227	\$55,561,553	\$57,247,766	\$59,542,110	\$61,994,044
Net Sources and Uses	(\$2,306,409)	\$963,199	\$129,290	(\$475,337)	\$157,276	\$597,012	\$917,502
DISTRICT COOLING	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27
	Projected	Projected	Forecast	Forecast	Forecast	Forecast	Forecast
Sources of Funding		-					
Revenues	\$1,159,000	\$1,248,000	\$1,274,866	\$1,297,078	\$1,321,346	\$1,349,205	\$1,381,377
Uses of Funding							
Operating Expenditures	\$945,775	\$1,367,260	\$946,389	\$966,780	\$1,027,995	\$1,178,618	\$995,805
General Fund Transfer	\$347,700	\$374,400	\$382,460	\$389,123	\$396,404	\$404,762	\$414,413
Project Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Transfer	\$45,000	\$843	\$525	\$1,126	\$588	\$289	\$588
Total Uses	\$1,338,475	\$1,742,503	\$1,329,374	\$1,357,028	\$1,424,987	\$1,583,668	\$1,410,806
Net Sources and Uses	(\$179,475)	(\$494,503)	(\$54,508)	(\$59,951)	(\$103,641)	(\$234,463)	(\$29,430)