

## **Executive Summary**

### **AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)**

#### **1. Introduction**

The City of Mesa's 2021/22 Annual Action Plan (AAP) is a comprehensive document promoting a coordinated approach to housing and community needs and fostering the coordination of all programs funded by the U.S. Department of Housing and Urban Development (HUD). It details the activities and projects in which HUD dollars, as well as other federal, State, and local funding dollars, will be allocated. This Plan outlines the priorities by which the City's Community Development Block Grant (CDBG) Program, HOME Investment Partnership (HOME) Program, Emergency Solutions Grant (ESG) Program, and local Human Services funds will be invested over the 2021/22 fiscal year (FY). These programs represent affordable housing and community development investments in decent, safe, and affordable housing, suitable living environment, and expanded economic opportunities.

The Annual Action Plan defines one-year activities for FY2021/2022 in relationship to the five-year goals and objectives of the City's 2020-2024 Consolidated Plan. In order to receive these federal funds, the City of Mesa is required to submit a Five-Year Consolidated Plan and Annual Action Plan for HUD approval. The Consolidated Plan contains a strategic plan for addressing affordable housing, community development, supportive housing, and homeless needs within the City of Mesa, and a specific one-year action plan for the use of these HUD Resources. The Consolidated Plan contains priorities, goals, performance outcome objectives, and implementation strategies for each of the Plan's elements. The Annual Action Plan is a one-year plan that describes the activities that will be conducted to address the needs described in the Consolidated Plan.

The FY 2021/2022 Annual Action Plan is the second year of the current Five-Year Consolidated Plan and details specific activities to be carried out in order to meet the 2020-2024 Five Year Consolidated Plan's priorities and goals. According to HUD, the Consolidated Plan and Annual Action Plan are designed to be a collaborative process whereby a community establishes a unified vision for housing and community development actions. It offers entitlement communities the opportunity to shape these housing and community development programs into effective, coordinated neighborhood and community development strategies.

HUD released FY 2021/2022 annual allocation information on February 15, 2021. The City of Mesa is required to submit its Annual Action Plan for FY 2021/2022 to HUD on or before May 15, 2021.

As the lead agency for the Annual Action Plan, the City of Mesa hereby follows HUD's guidelines for citizen and community involvement. Furthermore, it is responsible for overseeing citizen participation requirements that accompany the Annual Action Plan.

## **2. Summarize the objectives and outcomes identified in the Plan**

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The purpose of the CDBG and HOME programs is to provide decent housing, a suitable living environment for the City of Mesa's low- and moderate-income residents, and economic opportunities for low-moderate income residents.

The goal of the CDBG program is to develop viable communities by providing decent housing and a suitable living environment, and by expanding economic opportunities, principally for persons with low and moderate income. Funds support a wide range of community development activities directed toward revitalizing neighborhoods, economic development, and providing improved community facilities and services. These goals are further explained as follows:

- Providing decent housing to assist homeless persons in obtaining appropriate housing and assisting those at risk of homelessness; extending the life of existing affordable housing through emergency repair and housing rehabilitation.
- and preserving the affordable housing stock.
- Increasing availability of permanent housing that is affordable to low and moderate-income persons without discrimination; and increasing the supply of supportive housing.
- Providing a suitable living environment, improving the safety and livability of neighborhoods; increasing access to quality facilities and services; and reducing the isolation of income groups within an area through integration of low-income housing opportunities.
- Providing economic opportunities through the creation of job training programs that are accessible to low- and moderate-income persons; making down payment and closing cost assistance available for low- and moderate- income persons; promoting long term economic and social viability; and empowering low-income persons to achieve self-sufficiency.

The City of Mesa receives HOME funds to implement local housing strategies designed to increase homeownership and affordable housing opportunities for low and very low-income residents in the community. HOME funds may be used for a variety of housing activities, according to local housing needs. Eligible uses of funds include tenant-based rental assistance, housing rehabilitation, down payment assistance to homebuyers, and new construction of housing. HOME funding may also be used for site acquisition, site improvements, demolition, relocation, and other necessary and reasonable activities related to the development of affordable housing.

The City strives to accomplish these goals by maximizing and effectively utilizing all available funding resources to conduct housing and community development activities. These goals to increase and maintain affordable housing stock and promote self-sufficiency are further explained as follows:

- Provide funding for the development of new and/or rehabilitated rental units affordable to households at or below 60% AMI.
- Fund construction of new affordable ownership units for sale to low- and moderate-income buyers.
- Consider other opportunities such as Housing Choice Vouchers (HCVs) and Tenant-Based Rental Assistance (TBRA) that provide rental subsidies to low-income households to make existing units affordable.
- Provide down payment assistance to eligible low- and moderate-income homebuyers.

The Emergency Solutions Grant (ESG) Program provides funding to non-profit service providers to:

- Engage homeless individuals and families living on the street through navigation services
- Improve the number and quality of emergency shelters for homeless individuals and families
- Help operate and provide essential services in emergency shelters
- Rapidly re-house homeless individuals and families, and
- Prevent individuals and families from becoming homeless.

### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Each year, the City of Mesa reports its progress in meeting the five-year and annual goals in the Consolidated Annual Performance Evaluation Report (CAPER). The CAPER is submitted to HUD within 90 days after the start of the new program year. Copies of the CAPER are available for review at the City of Mesa Housing and Community Development Division and on the City's website at:

<https://www.mesaaz.gov/residents/community-development/plans-amendments-reports>

### **4. Summary of Citizen Participation Process and consultation process - Summary from citizen participation section of plan.**

The City conducted significant consultation with citizens, municipal officials, non-profit agencies, public housing agencies, governmental agencies, and the Continuum of Care in preparing this Plan. The City held various public meetings prior to the development of the Plan. All of the meetings held throughout the annual funding process were public meetings to obtain public comment on the anticipate funding resources available for FY 2021/2022, proposed programs and services, and agencies recommended for funding.

The annual funding process began with the City of Mesa's first annual Funding Kick-Off Meeting on October 19, 2020. A funding orientation was held on October 20, 2020 to provide an overview of each funding source and applicable regulatory requirements, City Council priorities, funding calendar, and criteria for agency presentations to the Housing and Community Development Advisory Board (HCDAB). Two training sessions were also held on October 26, 2020 and October 27, 2020 to provide technical assistance for applicants for each specific funding source. Applications were accepted from October 20, 2020 - November 24, 2020. Agencies applying for funding made presentation to the HCDAB at two public hearings on February 1, 2021 and February 2, 2021. The HCDAB and staff reviewed and scored all the applications. City Council Strategic Priorities of homelessness, food insecurity, education was also taken into consideration.

Staff presented on and sought approval of the proposed funding recommendations to the Community and Cultural Development Committee (CCD) on March 11, 2021. CCD approved the funding recommendations for City Council consideration. The funding recommendations were presented to City Council at Study Session on March 25, 2021 and the funding recommendations will be on consent for City Council approval on April 5, 2021.

The 30-day public comment period began on March 22, 2021 – April 20, 2021. Any public comments received during the 30-day comment period will be included in the Summary of Public Comments section below.

## **5. Summary of public comments**

Comments received during the 30-day public comment period will be summarized here.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

All public comments throughout the Annual Funding Process are taken into consideration in preparing the Annual Action Plan.

## **7. Summary**

This Annual Action Plan addresses the priorities and needs identified in the 5-Year Consolidated Plan. These priorities are the community's affordable housing, addressing homelessness, community development, and economic development needs with a comprehensive and coordinated strategy for implementation of programs.

The City will utilize CDBG, HOME and ESG program funds to leverage other public and private investments to address the City's priority goals.

## PR-05 Lead & Responsible Agencies – 91.200(b)

### 1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	City of Mesa	Housing and Community Development Division
HOME Administrator	City of Mesa	Housing and Community Development Division
ESG Administrator	City of Mesa	Housing and Community Development Division

**Table 1 – Responsible Agencies**

### Narrative (optional)

The City of Mesa Housing and Community Development Division is the responsible agency for the preparation and implementation of the FY2021/22 Annual Action Plan, which will be the second fiscal year of the 2020-2024 Consolidated Plan.

## **Consolidated Plan Public Contact Information**

City of Mesa Housing and Community Development Division  
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### **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

#### **Introduction**

The City of Mesa consulted with citizens, municipal officials, non-profit agencies, public housing agencies, private developers, governmental agencies, and the Continuum of Care in preparing this plan. The City held a Funding Kick-off, Funding Orientation, two training sessions, three public meetings, two Housing & Community Development Advisory Board meetings, one Community & Cultural Development Committee meeting, and one City Council Study Session to facilitate development of the Plan. These meetings are summarized in the Citizen Participation Section of this Plan.

#### **Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

The City of Mesa is committed to addressing the needs of homeless residents in relation to both physical and mental/behavioral health needs. To this end, the City’s staff and elected officials participate in a

regional Continuum of Care plan in collaboration with the City of Phoenix, Maricopa County, and all jurisdictions (incorporated and unincorporated) within the county. Maricopa Association of Governments (MAG) facilitates the process for the Continuum of Care with recognition that the provision of human services has an impact across counties. The participating jurisdictions work together to develop the Continuum of Care plan, provide human services to the homeless, and identify and address gaps in service.

MAG has an appointed committee, the MAG Continuum of Care Regional Committee on Homelessness, which gives direction on planning and policy issues that impact the homeless population. The Committee makes updates to the Regional Plan to End Homelessness and a consolidated application to the U.S. Department of Housing and Urban Development in support of programming that assists the City's homeless population. The City also assists local applicants in the development of applications for Super Notice of Funding Availability (NOFA) funding for programming designed to serve the homeless and special needs populations within the region. The special committee meets at least once in every two-month period.

The City of Mesa completed "Mesa's Strategic Plan for Addressing Homelessness" (Strategic Plan.) The Plan serves as the overarching guiding principles and key strategies/actions related to homelessness in Mesa and will become an evolving, electronic document that will be updated, as new information is available. Additionally, the Strategic Plan will continue to be implemented in collaboration with Mesa's nonprofit partners, faith-based agencies, schools, healthcare institutions, as well as regional partner cities, county and state departments and federal agencies, such as the Veterans Administration, Housing and Urban Development (HUD), and the Interagency Council on Homelessness.

The Strategic Plan includes programming and infrastructure that has been implemented, tested, and proven successful during the COVID-19 pandemic and other strategies to address homelessness, including new, nationwide efforts underway by Mayors and CEOs to follow a data-driven "Built for Zero" system model to address and prevent homelessness and to ensure homelessness is rare, brief, and non-reoccurring.

Additionally, the Strategic Plan outlines foundational background information and data related to the causes of homelessness and on the state of homelessness in Mesa. Both the data and best practices will help Mesa work to reduce the number of individuals and families experiencing homelessness in Mesa, as well as to balance this response by keeping our community safe, with targeted focus on City parks, libraries, and other public spaces.

Current and recent initiatives have included:

1. Review of the Homeless Management Information Systems (HMIS) demographic reports via local non-profits to assess the system's effectiveness and ensure HMIS is the best system to help meet the City's Continuum of Care objectives;

2. Coordination and collaboration with behavioral health service providers to complete a report on utilization of funding to benefit residents with serious mental illness;
3. Collaboration with local non-profits concerning the Regional Coordinated Assessment System which sets regional guiding principles related to client-focused assessment;
4. Continuation of the Homeless Navigator program, which is a street outreach collaborative with Community Bridges and Marc Community Resources; and
5. Completion of the annual “point-in-time” count of both sheltered and unsheltered homeless residents, with a special detailing of those with serious mental illness and substance abuse disorders.
6. Allocation of COVID-19 funding, through the Corona Virus Aid, Relief, and Economic Security (CARES) Act of 2020, to prepare for, prevent, and mitigate COVID-19, thorough assisting the most vulnerable in the community.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The City continues its efforts towards coordination and collaboration across systems of care to serve the most “at-risk” residents including the homeless, those at-risk of becoming homeless, veterans, and unaccompanied youth. The City recognizes that improved service coordination will help eliminate the duplication of efforts, improve communication regarding the most current news and information, and spearhead community-wide solutions to basic needs. The City currently coordinates a workgroup, Housing our Heroes, which brings together various agencies and stakeholders serving veterans in Mesa. The purpose of the group is to identify the type of services provided by social and human service agencies, and to locate and implement opportunities for collaborations between similar programs, institutions, and services to provide increased benefits to our homeless veterans.

The City participates in various workgroups for the Continuum of Care, including Coordinated Entry Workgroup, Continuum of Care Planning Committee, and ESG Committee. The City provided staff assistance for the evaluation of applications for FY2020/21. The City understands the need and value of working together with the Continuum of Care. The ways the City has contributed has been in working on the workgroups to find ways to better align processes and to provide input on gaps in services and policy decisions that impact Mesa.

As a part of the 2020-2024 consolidated planning cycle, the City of Mesa will utilize the Analysis of Impediment to Fair Housing to identify where underserved populations are located and concentrated. To reduce barriers to reaching the underserved, Mesa’s Housing and Community Development Coalition will assist the facilitation of City-wide collaborations focused on coordinating the work of social service agencies. The City is taking efforts to identify the number of homeless residents, their specific needs, and a listing of the social and human services designed to meet these needs. Earlier this year, a modified “point-in-time” (PIT) count was conducted to identify both sheltered and unsheltered homeless. The PIT



count was conducted by observation-only due to the COVID-19 pandemic and identified the total number of homeless sighted during this one-day count. This data will allow the City to more effectively determine the types and quantities of needed services based on an actual population count.

The City has made progress in implementing the HUD mandate and national best practice of establishing a Regional Coordinated Entry System linking individuals and families to the most appropriate housing intervention. To date, over 25 homeless service providers have been “on-boarded” to the Regional Coordinated Entry System. Community stakeholders are working together toward system implementation. The stakeholders have adopted guiding principles and a common assessment tool that will allow a shared understanding of needs by service providers. Under the plan, individuals and families will be referred to services based on the outcomes of a common assessment of needs, a mutual and comprehensive understanding of each program’s requirements, the target population served by each program, and the number of available beds and services.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS.**

The City of Mesa has an annual application process for ESG funding that is open to all non-profit, social services, and human services agencies. Agencies applying for funding must participate in a mandatory program specific training session to gain familiarity with standards regarding performance, evaluation, policies, and procedures, as well as a pre-contract award orientation.

Eligible programs and projects include:

- 1) Street area outreach designed to provide case management and emergency health and mental health services to unsheltered persons and special populations;
- 2) Renovations or operations for emergency shelters or services for shelter residents (i.e., employment and job training, education, childcare, and transportation);
- 3) Relocation and stabilization services related to homeless prevention and rapid rehousing; and
- 4) Contributing data to the Continuum of Care through HMIS. HMIS-related fundable projects may be related to the purchase of hardware, software, or other equipment or personnel-related expenditures, such as salary or training expenses.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities**

1	<b>Agency/Group/Organization</b>	City of Mesa
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Education Service-Fair Housing Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Needs - Chronically homeless Homelessness Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Lead-based Paint Strategy Family Unification with CPS
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local shelter providers such as A New Leaf and Save the Family. Consultation regarded community need as well as department feedback on process improvements and expansion of services.
2	<b>Agency/Group/Organization</b>	A New Leaf
	<b>Agency/Group/Organization Type</b>	Housing Services: Services - Housing Services- Children Services- Victims of Domestic Violence Services- Homeless Services- Employment Agency Type: Non-profit Organization

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Needs Assessment Homelessness Needs - Chronically homeless Homelessness Needs - Families with children Homelessness Needs - Veterans
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local shelter providers including A New Leaf. A New Leaf participated in the City of Mesa's annual funding process for requesting FY 2021/22 funding.
3	<b>Agency/Group/Organization</b>	Save The Family Foundation of Arizona
	<b>Agency/Group/Organization Type</b>	Housing Services: Services - Housing Services- Children Services- Homeless Agency Type: Non-profit Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Needs Assessment Homelessness Needs - Families with children Homelessness Strategy Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local shelter providers including Save the Family Foundation of Arizona (Save the Family.) Save the Family participated in the City of Mesa's annual funding process for requesting FY 2021/22 funding.
4	<b>Agency/Group/Organization</b>	Community Bridges (CBI)
	<b>Agency/Group/Organization Type</b>	Housing Services: Services - Housing Services- Children Services- Persons with Disabilities Services- Homeless Services – Victims of Domestic Violence, Veterans Agency Type: Non-profit Organization

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Needs - Chronically homeless Homelessness Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local homeless providers including CBI. CBI participated in the City of Mesa's annual funding process for requesting FY 2021/22 funding.
5	<b>Agency/Group/Organization</b>	Chrysalis
	<b>Agency/Group/Organization Type</b>	Housing Services: Services - Housing Services- Families Services- Victims of Domestic Violence Services- Homeless Agency Type: Non-profit Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Needs Assessment Homelessness Needs - Families with children Homelessness Strategy Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local homeless providers including Chrysalis. Chrysalis participated in the City of Mesa's annual funding process for requesting FY 2021/22 funding.

6	<b>Agency/Group/Organization</b>	Child Crisis Arizona
	<b>Agency/Group/Organization Type</b>	Housing Services: Services - Housing Services- Children Services- Victims of Domestic Violence Services- Homeless Agency Types - Child Welfare Agency, Non-profit Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Needs - Unaccompanied youth Homelessness Strategy Child Welfare
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local homeless providers. Child Crisis participated in the City of Mesa's annual funding process for requesting FY 2021/22 funding.
7	<b>Agency/Group/Organization</b>	Marc Community Resources
	<b>Agency/Group/Organization Type</b>	Housing Services: Services - Housing Services- Elderly Persons Services- Persons with Disabilities Services- Homeless Services- Employment Agency Type - Non-profit Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Needs Assessment Homelessness Needs - Chronically homeless Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs

<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local homeless providers including Marc Community Resources. Marc Community Resources participated in the City of Mesa’s annual funding process for requesting FY 2021/22 funding.</p>
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**Table 2 – Agencies, groups, organizations who participated**

**Identify any Agency Types not consulted and provide rationale for not consulting.**

Efforts were made to consult as broadly as possible with community stakeholders. No specific agency types were excluded from participation.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
Continuum of Care	Maricopa Association of Governments	The City of Mesa and non-profit providers partner in the coordination of services and shelters for the homeless in conjunction with the Continuum of Care priorities.
Mesa's Strategic Plan for Addressing Homelessness	City of Mesa, City Manager's Office	The City of Mesa aligned its priorities in addressing housing for all incomes with the strategies identified in the Strategic Plan for Addressing Homelessness.
PHA Annual Administrative Plan for the Housing Choice Voucher Program (HCV)	City of Mesa, Housing Division	The City of Mesa's Public Housing Agency (PHA) focuses its efforts on providing affordable rental housing opportunities throughout the City and access for participants to learn new skills and to move toward self-sufficiency.
Analysis of Impediments to Fair Housing Choice	City of Mesa, Housing and Community Development	The City of Mesa seeks to reduce impediments to fair housing choice for its residents by aligning its Fair Housing efforts with recommendations made in the 2020 Analysis of Impediments.

**Table 3 – Other local / regional / federal planning efforts**

**Narrative (optional)**

Once a homeless individual or family has accessed the system, they receive a variety of services designed to help find permanent housing, education, employment, and/or additional public assistance as needed. A variety of housing options are provided including transitional living, emergency shelter for single women and families, rapid re-housing, and affordable housing (based on unit availability).

Individuals and families also receive employment training, job search assistance, and assistance preparing for and taking the GED. Homeless children and youth (under 24 years of age) are provided with free medical care through a clinic operated by Phoenix Children's Hospital and free childcare is provided by United Methodist Outreach Ministries (UMOM) for children ages six-weeks to five-years old. Residents of UMOM are provided with free wellness education. Supportive Services for Veteran's Families (SSVF) is offered to low-income veteran families with a focus on intensive case management.

Case managers work with low-income veterans and their families to identify those who need VA benefits and additional public benefits such as housing counseling services, health care services, childcare services, educational assistance, legal services, transportation services, financial planning services, daily living services, and to receive temporary financial assistance.



## **AP-12 Participation – 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal setting.**

The City employed several means of citizen participation for the development of this plan. Stakeholders with unique points of view were identified up front and sought for participation. Methods of engaging with the public were varied and included, public meetings, training sessions, and Board and Committee meetings and agency presentations.

**Public Meetings** – Several public meetings and training sessions were held to provide information and technical assistance to non-profit organizations and other interested parties to contribute. Meeting dates, times, and locations are shown below. Day and evening meetings were held across the City, providing a variety of options for residents. They were advertised through public notices, City website, and City email distribution lists. The format ranged from small to large audience discussions. Notes were taken of the public comments at all meetings. No public comments were received at any of the public meetings.

#### **Advertised Public Meetings**

Discussion of Annual Funding Process for FY 2021/22 - Housing and Community Development Advisory Board (HCDAB), October 1, 2020, 6:00 p.m., via Zoom meetings

Public Hearing #1 – FY 2021/22 Annual Funding Process (process, funding schedule, applications received for FY 2021/22) - Housing and Community Development Advisory Board (HCDAB), December 3, 2020, 6:00 p.m., via Zoom meetings.

Public Hearing #2 and #3 – FY 2021/22 Agency Presentations to the HCDAB, Monday February 1, 2021 and February 2, 2021, 5:00 p.m.

Presentation and Approval of FY 2021/22 Funding Recommendations - Community and Cultural Development Committee (CCD), March 11, 2021, 9:00 a.m. via Zoom meetings

Presentation and Approval of FY 2021/22 Funding Recommendations – City Council Study Session, March 25, 7:30 a.m. via Zoom meetings

City Council votes to approve FY 2021/22 Funding allocations – City Council Meeting, April 5, 2021/22, Lower-Level Council Chambers, 57 E 1st St and via Zoom meeting

### **Advertised Meetings and Training Sessions**

Funding Kick-Off meeting - non-profit agencies, October 19, 2020, 9:00 a.m. – 10:30 p.m., via Zoom meetings

Applicant Orientation & Technical Assistance Training for CDBG, ESG, Human Services, and Zoom Grants– non-profit agencies – October 26, 2020, 8:00 a.m. – 12:00 p.m., via Zoom meetings.

Applicant Orientation & Technical Assistance Training for HOME and Zoom Grants – non-profit agencies – October 27, 2020, 8:00 a.m. – 10:00 p.m.

Zoom Grants Technical Assistance – non-profits – November 2, 9:00 a.m. -11:00 a.m. and 2:00 p.m. – 5:00 p.m.

### **Citizen Participation Outreach**

<b>Sort Order</b>	<b>Mode of Outreach</b>	<b>Target of Outreach</b>	<b>Summary of response/attendance</b>	<b>Summary of comments received</b>	<b>Summary of comments not accepted and reasons</b>	<b>URL (If applicable)</b>
1	Public Meeting – Housing and Community Development Advisory Board (HCDAB) Meeting – Virtual meeting due to COVID-19	Non-targeted/broad community	October 1, 2020, 6:00 p.m.; Overview of the Annual Funding Process; HCDAB 11-member Advisory Board and 5 City staff in attendance.	Comments/questions related to the application process, funding sources and requirements	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting – Non-profit Agencies; Virtual meeting due to COVID-19	Non-targeted/broad community; non-profit agencies	October 19, 2020, 9:00 a.m.; Introduction to the Annual Funding Process, funding calendar, HCDAB presentations; 68 non-profit agencies and 6 City staff in attendance.	Comments/questions related to the application process, funding sources and requirements	N/A	
3	Public Meeting – Non-profit Agencies; Virtual meeting due to COVID-19	Non-targeted/broad community; non-profit agencies	October 26, 2020, 8:00 a.m.; Applicant Orientation & Technical Assistance Training for CDBG, ESG, Human Services, and Zoom Grants; over 50 non-profit agencies and 6 City staff in attendance.	Comments/questions related to the application process, funding sources and requirements, and Zoom Grants	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Public Meeting – Non-profit Agencies; Virtual meeting due to COVID-19	Non-targeted/broad community; non-profit agencies	October 27, 2020; 8:00 a.m.; Applicant Orientation & Technical Assistance Training for HOME and Zoom Grants; 9 non-profit agencies and 4 City staff in attendance.	Comments/questions related to and Zoom Grants and the application submittal process	N/A	
5	Public Meeting – Non-profit Agencies; Virtual meeting due to COVID-19	Non-targeted/broad community; non-profit agencies	November 2, 9:00 a.m. -11:00 a.m. and 2:00 p.m. – 5:00 p.m. - drop-in training sessions; 3 non-profit agencies and 2 City staff in attendance.	Comments/questions related to the HOME application process, funding source and requirements, and Zoom Grants	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
6	Public Meeting - Public Hearing #1; Virtual meeting due to COVID-19	Non-targeted/broad community; non-profit agencies	December 3, 2020, 6:00 p.m. - FY 2021/22 Annual Funding Process (process, funding schedule, applications received for FY 2021/22); HCDAB 11-member Advisory Board and 5 City staff in attendance	Comments related to the application process, grant requirements, agencies that applied for funding and eligibility.	N/A	
7	Public Meeting - Public Hearing #2/#3; Virtual meeting due to COVID-19	Non-targeted/broad community; non-profit agencies	February 1, 2021 and February 2, 2021, 5:00 p.m.; FY 2021/22 Agency Presentations to the HCDAB; HCDAB 11-member Advisory Board, 55 non-profit agencies, and 8 City staff in attendance.	Comments/questions pertaining to non-profit agency's presentations and funding application.	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
8	Public Meeting - CCD Committee Meeting; Virtual meeting due to COVID-19	Non-targeted/broad community	Community and Cultural Development Committee (CCD), March 11, 2021, 9:00 a.m.; Presentation and Approval of FY 2021/22 Funding Recommendations; 3-member CCD Committee, 4 City staff, and 2 non-profit agencies in attendance.	Comments related to programs and projects being proposed by the City and agencies applying for federal funds, and approval of the funding recommendations; questions to the CCD from two non-profit agencies regarding funding allocations; CCD approved funding recommendations	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
9	Public Meeting - City Council Study Session; Virtual meeting due to COVID-19	Non-targeted/broad community	March 25, 2021, 7:30 a.m.; City Council - Presentation and Approval of FY 2021/22 Funding Recommendations	Comments related to programs and projects being proposed by the City and agencies applying for federal funds, and approval of the funding recommendations; City Council approved funding recommendations for final vote on April 5, 2021 City Council Meeting	N/A	
10	Public Meeting - City Council Meeting; City of Mesa Council Chambers - 57 E. 1 <sup>st</sup> St., Mesa, AZ 85201	Non-targeted/broad community	April 5, 2021 5:00 p.m.; City Council votes on Approval of FY 2021/22 Funding Recommendations			

## Expected Resources

### AP-15 Expected Resources – 91.220(c)(1,2)

#### Introduction

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 2				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Housing Homeowner rehab Public Improvements Public Services	4,224,481	431,259	3,120,604	11,947,657	15,794,047	Community Development Block Grant (CDBG) funds may be used for a variety of activities that meet the needs of low- and moderate-income residents and communities. Eligible activities are public services, economic development, capital improvements (such as infrastructure, facilities), housing, and program administration. Each activity must meet both a HUD National Objective and Eligible Activity.



Program	Source of Funds	Uses of Funds	Annual Allocation	Program income	Prior Year Resources	Total	Expected Amount Available Remainder of ConPlan	Narrative Description
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily new construction - rental Multifamily rental rehab New construction for ownership TBRA	1,546,684	27,273		1,573,957	4,640,052	The HOME Program is the largest federal block grant program for affordable housing. Funding is provided to State and local governments for affordable housing activities, including rental and homebuyer housing development, homebuyer down payment assistance, homeowner rehabilitation assistance, tenant-based rental assistance, and program administration.
ESG	public - federal	Conversion and rehab for transitional housing Emergency Shelter Homeless Prevention Navigation Services Rapid re-housing (rental assistance)	346,781			346,781	1,040,343	The Emergency Solutions Grant Program addresses the needs of persons experiencing homelessness, persons in emergency or transitional shelters, and assists people to quickly regain stability in permanent housing after experiencing a housing crisis

		Rental Assistance Services Transitional housing						and/or homelessness. Eligible activities include Emergency Shelter, Homeless Navigation Services, Homeless Prevention, Transitional Housing, and Program Administration.
HS/ABC	public - City of Mesa	Crisis Services Intervention Long-term support Prevention System support Transitional Services	520,000			520,000	1,560,000	The Human Services (HS) Program provides funding to non-profit agencies to deliver critical programs and services to the community. Funding for the HS Program is a combination of City of Mesa general funds and A Better Community (ABC) Program. The City of Mesa allocates General Funds annually to the HS Program. The ABC Program is the City's Utility Billing Donation Program that provides City of Mesa utility bill customers, residents, and businesses the opportunity to easily contribute to their community. All donations are allocated to local non-profit agencies serving Mesa residents. Eligible activities include crisis services, prevention/early intervention, transitional

								services, and long-term and system support.
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**Table 4 - Expected Resources – Priority Table**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied.**

The federal funding listed above are ***estimated amounts*** received annually to support activities outlined in this Plan. The City has historically received these funds on an annual basis and expects to continue to receive Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), and Emergency Solutions Grant (ESG) funds for the period covered by this Plan. The City encourages for-profit and non-profit agencies to leverage additional funding sources to sustain their programs, activities and projects. The allocations they receive from the City are used to leverage private and corporate donations and contributions to their agencies as well as other federal funds from other municipalities and federal agencies. The City provides a 50% match for the Emergency Solutions Grant (ESG) grant allocation with general funds and A Better Community (ABC) donations. ABC is the City's utility billing donation program and contributions are generated from Mesa residents and businesses. The remaining 50% match contribution comes from the agency receiving the ESG funds. The City's HOME Investment Partnership Program (HOME) match is met through City contributions such as land, infrastructure, and fees, as well as contributions from the State and non-profit agencies. The City provides general fund dollars for Human Services funding which is allocated to non-profit agencies to provide critical programs and services to the community, including crisis services, homeless assistance, food and basic needs, and education and mentoring.

**If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan.**

### **Discussion**

The City of Mesa does not intend to address the needs identified in this plan with publicly owned land or property located with the jurisdiction.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Public Facility Improvements	2020	2021	Non-Housing Community Development	West Mesa CDBG target area and CDBG eligible areas	Public Facility Improvements	CDBG: \$699,920 (prior years funding)	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 6,500 Persons Assisted
2	Public Services - Emergency Shelter Operation	2020	2021	Homeless	West Mesa CDBG Target Area and CDBG eligible areas	Decrease Homelessness; Provide Other Non-Homeless Public Services	CDBG: \$200,000 ESG: \$144,772	Public service activities other than Low/Moderate Income Housing Benefit: 1,300 Persons Assisted Homeless Person Overnight Shelter: 1070 Persons Assisted Overnight/Emergency Shelter/Domestic Violence Shelter

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Public Services – Homeless Prevention	2020	2021	Homeless	Citywide	Decrease Homelessness; Provide Other Non-Homeless Public Services	CDBG: \$333,602 ESG: \$176,000	Public service activities other than Low/Moderate Income Housing Benefit (homeless navigation, homeless support services): 2,700 Persons Assisted Transitional Housing/Rapid Rehousing: 990
4	Public Services – General	2020	2021	Senior Services Disabled Services Crisis Services	Citywide	Provide Other Non-Homeless Public Services	CDBG: \$100,070	Public service activities other than Low/Moderate Income Housing Benefit (home delivered meals/crisis stabilization): 640 Persons Assisted
5	Homeownership Assistance	2020	2021	Affordable Housing	Citywide	Increase/Maintain Affordable Housing Stock	CDBG: \$1,500,000 HOME: \$300,000 (prior year funds); \$550,000 (prior year funds)	Homeowner Housing Rehabilitated (Emergency Repair/Major Rehab): 68 Households Direct Financial Assistance to Homebuyers: 10 Households Assisted New Housing Production

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	Increase Affordable Housing Stock	2020	2021	Affordable Housing – Tenant-Based Rental Assistance (TBRA)	Citywide	Increase and Maintain Affordable Housing Stock	HOME: \$1,185,100 HOME: \$200,000	TBRA/Rapid Rehousing: 250 Households Assisted; Rent/Utility Deposit 350 Households Assisted
7	Program Administration	2020	2021	Administration	Citywide	Planning, monitoring, compliance, sub-recipient contract management, HUD annual reporting, Fair Housing Activities; HMIS reporting (for ESG)	CDBG: \$844,896 HOME: \$154,668 ESG: \$26,009	Other - Program Administration
8	Crisis and Stability Services	2020	2021	Human Services Programs	Citywide	Homelessness, crisis services/stabilization, education/mentoring, access to basic needs (food, clothing, healthcare)	Human Services/ABC: \$520,000	Over 12,000 Mesa residents will receive services through the Human Services/ABC Program, providing shelter, food, and clothing, and increasing self-sufficiency

**Table 5 – Goals Summary**

## Goal Descriptions

1	<b>Goal Name</b>	Public Facility Improvements
	<b>Goal Description</b>	All Public Facility Improvements in this goal are prior year projects that will be completed in FY 2020/2021: Boys & Girls Club Renovations East Valley Men's Shelter Restroom Renovations Hibbert Street Revitalization Project Integrated Health & Wellness Center (A New Leaf) Oakwood Creative Care Door Replacement Project
2	<b>Goal Name</b>	Emergency Shelter Operation
	<b>Goal Description</b>	Emergency Shelter operations using ESG and CDBG funds: A New Leaf Child Crisis Arizona Chrysalis

<b>3</b>	<b>Goal Name</b>	Homeless Prevention
	<b>Goal Description</b>	Decrease Homelessness through navigation services, rapid-rehousing, and homeless prevention using ESG and CDBG funds: A New Leaf Marc Community Resources (DBA Copa Health) Community Bridges (CBI)
<b>4</b>	<b>Goal Name</b>	Provide Non-Homeless Public Services – General
	<b>Goal Description</b>	Provide needed public services within the City of Mesa to low-moderate-income persons using CDBG funds not to exceed the 15% annual expenditure limit unless a waiver is provided by HUD due to emergency situations such as COVID-19 pandemic. Clients assisted may include persons experiencing homelessness, at-risk of homelessness, or have special needs.  Improving the lives of low-moderate-income persons by assisting senior/disabled through home delivered meals and providing crisis stabilization through mobile outreach with CDBG funds. Aster Aging Community Bridges (CBI)
<b>5</b>	<b>Goal Name</b>	Homeownership Assistance
	<b>Goal Description</b>	Maintain and improve housing stock through homebuyer assistance for the purchase of existing and newly constructed homes, and rehabilitation of existing homeowner housing, and development of new affordable housing with CDBG and HOME funding: Chicanos Por La Causa – New Housing Development - Neuvas Vistas Townhomes - 10 units of affordable homeownership HOME-assisted housing (prior year's funding) City of Mesa Homeownership Program (prior year's funding) City of Mesa Housing Rehabilitation Program
<b>6</b>	<b>Goal Name</b>	Increase Affordable Housing Stock
	<b>Goal Description</b>	Provide affordable housing through Tenant-Based Rental Assistance (TBRA) and utility and rental deposits through TBRA using HOME funds: City of Mesa TBRA Program City of Mesa Utility and Rental Deposit Program (TBRA) Community Bridges Tenant Based Rental Program



<b>7</b>	<b>Goal Name</b>	Program Administration
	<b>Goal Description</b>	Supporting public services, non-public services, affordable housing and homeless assistance programs and projects - City of Mesa administration of the CDBG, HOME, and ESG Programs
<b>8</b>	<b>Goal Name</b>	Human Services Programs (non-federal funding)
	<b>Goal Description</b>	Provide assistance to Mesa residents through crisis services, homeless shelter and support services, education and youth mentoring, and access to basic needs such as food, clothing and healthcare through the City of Mesa's general fund contributions and ABC donations.

**Table 6 - Project Information**

## **AP-35 Projects – 91.220(d)**

### **Introduction**

#### **Projects**

<b>#</b>	<b>Project Name</b>
1	A New Leaf – Housing Support Services – CDBG Public Service
2	A New Leaf – Homeless Shelter Self-Sufficiency and Stabilization Services- CDBG Public Service
3	Aster Aging – Meals on Wheels – CDBG Public Service
4	Child Crisis Arizona – Caring for Homeless Children – CDBG Public Service
5	Community Bridges - CBI Mobile Outreach & Crisis Stabilization Services – CDBG Public Service
6	Community Bridges - CBI Homeless Navigation Services – CDBG Public Service
7	Marc Community Resources (DBA Copa Health) - Homeless Court Navigator – CDBG Public Service
8	<i>Boy's &amp; Girl's Club - Facility Renovations – CDBG Non-Public Service – Public Facility Improvement</i>
9	<i>Boy's &amp; Girl's Club - Quality Air Project – CDBG Non-Public Service - Public Facility Improvement</i>
10	<i>City of Mesa – Hibbert Street Improvements – CDBG Non-Public Service – Infrastructure Improvement</i>
11	<i>East Valley Men's Shelter – Renovation Phase II Restroom Completion – CDBG Non-Public Service - Public Facility Improvement</i>
12	<i>Oakwood Creative Care – Door Replacement Project – CDBG Non-Public Service - Public Facility Improvement</i>
13	City of Mesa – Housing Rehabilitation Program – Housing – Housing Rehabilitation

#	Project Name
14	City of Mesa TBRA - Security & Utility Deposits – HOME
15	City of Mesa TBRA – Rental Assistance - HOME
16	<i>City of Mesa Homebuyer Down Payment Assistance Program - HOME</i>
17	<i>Chicanos Por La Causa - Nuevas Vistas Townhomes Phase II - HOME</i>
18	A New Leaf – Homeless Shelter Crisis Intervention - ESG
19	Chrysalis – Victim Services (Domestic Violence Shelter) - ESG
20	Save the Family – Lutheran Social Services Collaboration - ESG
21	City of Mesa - CDBG Program Administration
22	City of Mesa - HOME Administration
23	City of Mesa - ESG Administration

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs.**

Annually the City of Mesa issues an Request for Applications to distribute funding to nonprofit and City departments that may utilize CDBG, HOME, and ESG funds to address priority needs. The City requires grantees to include a performance measurement strategy in funding proposals to demonstrate that proposed services will enhance the lives of City residents and meet identified needs. The strategy quantifies long- and short-term goals, activities, outputs and outcomes. It includes client demographics, projections of the number of individuals and households that will be served, and annual unit-of-service projections. The primary obstacle to addressing underserved needs is insufficient funding and limitations of funding sources. While there are non-profit organizations located in the City of Mesa, many nonprofit agencies serve multiple jurisdictions in the region and few are dedicated solely to providing services in the City.

## AP-38 Project Summary

### Project Summary Information

1	<b>Project Name</b>	CBI Mobile Outreach & Crisis Stabilization Services - Public Service
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area

	<b>Goals Supported</b>	Provide Non-homeless Public Services
	<b>Needs Addressed</b>	Provide Other Non-Homeless Public Services
	<b>Funding</b>	CDBG: \$56,070
	<b>Description</b>	Community Bridges provides mobile outreach and substance use/behavioral health-related crisis services to homeless, indigent, and working poor adults from Mesa. The East Valley mobile outreach team operates 24/7, 365 days per year. CBI's EV mobile outreach engages homeless individuals in public places and responds to requests from the Mesa Police & Fire Departments to assess and triage individuals on the streets who are incapacitated due to substance abuse or other mental health conditions.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	5100 low-/moderate-income homeless individuals
	<b>Location Description</b>	City-wide
	<b>Planned Activities</b>	Public Service - Community Bridges provides mobile outreach and substance use/behavioral health-related crisis services to homeless, indigent, and working poor adults from Mesa. The East Valley mobile outreach team operates 24/7, 365 days per year. CBI's EV mobile outreach engages homeless individuals in public places and responds to requests from the Mesa Police & Fire Departments to assess and triage individuals on the streets who are incapacitated due to substance abuse or other mental health conditions.
2	<b>Project Name</b>	CBI Homeless Navigation Services - Public Service
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Provide Non-homeless Public Services

	<b>Needs Addressed</b>	Decrease Homelessness Provide Other Non-Homeless Public Services
	<b>Funding</b>	CDBG: \$176,480
	<b>Description</b>	CBI's homeless navigation provides intensive, targeted intervention to homeless adults. Navigators identify and engage with homeless adults while they are living on the streets or in other public spaces. The Navigators work with homeless adults to link them to the supports needed to end their homelessness & sustain their housing.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 homeless households
	<b>Location Description</b>	City-wide
	<b>Planned Activities</b>	Public Service - CBI's homeless navigation provides intensive, targeted intervention to homeless adults. Navigators identify and engage with homeless adults while they are living on the streets or in other public spaces. The Navigators work with homeless adults to link them to the supports needed to end their homelessness & sustain their housing. Funding will be used to pay salaries and ERE's of the Housing Navigator, Outreach Navigator, and Data Coordination Administrator.
	<b>Planned Activities</b>	Public Service - Mesa K Ready is a community-based school readiness program to help Mesa's parents and their 4-year-olds get ready for Kindergarten. The program is available to families that live in Mesa, plan to have their children attend kindergarten at a Mesa Public School and are living at or below the federal poverty level. Each child will have access to a tablet, online lessons, enrichment activities, and mentors to prepare them for kindergarten.
3	<b>Project Name</b>	Marc Community Resources Homeless Navigation Services - Public Service
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area

	<b>Goals Supported</b>	Homeless Navigation
	<b>Needs Addressed</b>	Decrease Homelessness Provide Other Non-Homeless Public Services
	<b>Funding</b>	CDBG: \$114,622
	<b>Description</b>	In collaboration between Paz de Cristo (Paz) and Marc Community Resources (Marc), provided a program to address the City of Mesa Strategic Goals of reducing homelessness and to improve coordination of existing providers by developing a resource center at Paz that includes assessment, employment and other navigation services for individuals and families seeking assistance.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	704 low-/moderate-income homeless individuals
	<b>Location Description</b>	
	<b>Planned Activities</b>	Public Service - Reducing homelessness and to improve coordination of existing providers by providing a resource center at Paz that includes assessment, employment and other navigation services for individuals and families seeking assistance.
4	<b>Project Name</b>	A New Leaf Homeless Shelter Services - Public Service
	<b>Target Area</b>	West Mesa CDBG
	<b>Goals Supported</b>	Emergency Shelter Operation
	<b>Needs Addressed</b>	Decrease Homelessness Provide Other Non-Homeless Public Services
	<b>Funding</b>	CDBG: \$100,000

	<b>Description</b>	Shelter, basic needs, and support services for men and families at the East Valley Men's Center (EVMC) and La Mesita Family Shelter, all located in Mesa. Provides Case Management for homeless individuals and families. Case Management has been proven to be key to meeting the unique needs of each client as he/she strives to achieve stability and independence.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	540 low-/moderate-income homeless individuals
	<b>Location Description</b>	2345 N. Country Club Drive, Mesa, AZ 85201 2245 W. Ella Street, Mesa, AZ 85201
	<b>Planned Activities</b>	Public Service - Case Management for homeless individuals and families
5	<b>Project Name</b>	Child Crisis Arizona – Caring for Homeless Children
	<b>Target Area</b>	West Mesa CDBG
	<b>Goals Supported</b>	Homeless Shelter
	<b>Needs Addressed</b>	Decrease Homelessness Provide Other Non-Homeless Public Services
	<b>Funding</b>	CDBG: \$100,000
	<b>Description</b>	Shelter, basic needs, and support services for children in foster care. Provides homeless shelter and case management for children who would otherwise be homeless.
	<b>Target Date</b>	12/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	419 low-/moderate-income children/youth

	<b>Location Description</b>	Property located on North Country Club Drive Mesa, AZ
	<b>Planned Activities</b>	Public Service – Shelter and case management for homeless children
6	<b>Project Name</b>	City of Mesa Homeowner Rehabilitation Program
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Housing Rehabilitation
	<b>Needs Addressed</b>	Increase and Maintain Affordable Housing Stock
	<b>Funding</b>	CDBG: \$1,500,000
	<b>Description</b>	Emergency repairs, minor and major rehabilitation of existing housing occupied by low-/moderate-income homeowners.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	68 low-/moderate-income households
	<b>Location Description</b>	City-wide
	<b>Planned Activities</b>	Housing Rehabilitation for existing low-/moderate-income homeowner occupying their home.
7	<b>Project Name</b>	CDBG Administration
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Increase Affordable Housing Stock Emergency Shelter Operation Housing Rehabilitation Provide Non-homeless Public Services

	<b>Needs Addressed</b>	Maintain Affordable Housing Stock Decrease Homelessness Provide Other Non-Homeless Public Services Increase Collaboration Between Service Providers Affirmatively Further Fair Housing
	<b>Funding</b>	CDBG: \$844,896
	<b>Description</b>	Administrative expenses for the implementation, administration, and monitoring of the CDBG program. Expenses included, but are not limited to, salaries, employer related expenses, travel, training, supplies, and other department direct costs to the CDBG program.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	200 S. Center St., Mesa, AZ 85210
	<b>Planned Activities</b>	Program implementation, administration, and monitoring of the activities under the CDBG program.
8	<b>Project Name</b>	Aster Aging – Meals on Wheels Program
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Non-homeless Special Needs
	<b>Needs Addressed</b>	Non-homeless Special Needs Elderly/Disabled
	<b>Funding</b>	\$44,000



	<b>Description</b>	Assists homebound older and disabled adults with hot, nutritious meals that are delivered each Weekday, coupled with wellness / safety checks. Three critical outcomes are achieved that ultimately enable seniors to maintain their independence at home: (1) improved nutrition – an appropriate diet is essential for health and independence. Nutritious meals are prepared each weekday at our mesa and red mountain senior center kitchens, and safely packaged for delivery. Frozen meals are offered for weekends and holidays. (2) reduced isolation – the delivery visit is of equal importance to the meal for the wellbeing of participants.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	700 Low/moderate Income Households
	<b>Location Description</b>	45 W. University Dr., Mesa, AZ 85201; Delivery City-wide
	<b>Planned Activities</b>	Home Delivered Meals
9	<b>Project Name</b>	HOME Administration
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Increase Affordable Housing Stock Homeownership Assistance Tenant-Based Rental Assistance
	<b>Needs Addressed</b>	Increase and Maintain Affordable Housing Stock Provide TBRA rental housing Affirmatively Further Fair Housing
	<b>Funding</b>	HOME: \$154,688
	<b>Description</b>	Administrative expenses for the implementation, administration, and monitoring of the HOME program. Expenses included, but are not limited to, salaries, employer related expenses, travel, training, and supplies.

	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	200 S. Center St., Mesa, AZ 85210
	<b>Planned Activities</b>	Program implementation, administration, and monitoring of the activities under the HOME program.
10	<b>Project Name</b>	City of Mesa TBRA - Security & Utility Deposits
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Increase Affordable Housing Stock
	<b>Needs Addressed</b>	Increase and Maintain Affordable Housing Stock Affirmatively Further Fair Housing
	<b>Funding</b>	HOME: \$200,000
	<b>Description</b>	Funding to provide utility and security deposits for households at or below 80% area median income.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	250 households
	<b>Location Description</b>	200 S. Center St., Mesa, AZ 85210
	<b>Planned Activities</b>	Program implementation costs (salaries, ERE's, supplies) and security and utility deposits for households at or below 80% AMI.
11	<b>Project Name</b>	Community Bridges – TBRA Rapid Rehousing
	<b>Target Area</b>	City-wide

	<b>Goals Supported</b>	Increase Affordable Housing Stock
	<b>Needs Addressed</b>	Increase and Maintain Affordable Housing Stock Affirmatively Further Fair Housing
	<b>Funding</b>	HOME \$215,800
	<b>Description</b>	Funding to provide rent, and utility and security deposits for homeless persons to transition to more stable housing.
	<b>Target Date</b>	6/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 Low/moderate Income Households
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Provide rent, and utility and security deposits for homeless persons to transition to more stable housing.
12	<b>Project Name</b>	City of Mesa TBRA – Rent and Security & Utility Deposits
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Increase Affordable Housing Stock
	<b>Needs Addressed</b>	Increase and Maintain Affordable Housing Stock Affirmatively Further Fair Housing
	<b>Funding</b>	HOME: \$900,000
	<b>Description</b>	Funding to provide rent, and utility and security deposits for households at or below 80% area median income.
	<b>Target Date</b>	6/30/2022

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	175 households
	<b>Location Description</b>	200 S. Center St., Mesa, AZ 85210
	<b>Planned Activities</b>	Program implementation costs (salaries, ERE's, supplies) and security and utility deposits for households at or below 80% AMI.
<b>13</b>	<b>Project Name</b>	HESG Administration, Rapid Rehousing, & Emergency Shelter
	<b>Target Area</b>	West Mesa CDBG CDBG Target Area
	<b>Goals Supported</b>	Emergency Shelter Operation
	<b>Needs Addressed</b>	Decrease Homelessness Increase Collaboration Between Service Providers
	<b>Funding</b>	ESG: \$346,781
	<b>Description</b>	HESG Administration (\$26,009)  Rapid Rehousing with Case Management (\$176,000)- Save the Family and SW Lutheran Social Services  Emergency Shelter Operations (\$144,772)- East Valley Men's Center, La Mesita Family Shelter, Chrysalis (Domestic Violence)
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	12 homeless households  1070 homeless persons

	<b>Location Description</b>	200 S. Center, Mesa, AZ 85201 125 E. University Drive, Mesa, AZ 85201 2245 N. Country Club Drive, Mesa, AZ 85201 2245 W. Ella Street, Mesa, AZ 85201 Chrysalis – Address Confidential
	<b>Planned Activities</b>	Emergency Shelter Operations Rapid Re-housing with Case Management Administration

## **AP-50 Geographic Distribution – 91.220(f)**

**Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed.**

The target area for the City of Mesa’s CDBG investments is outlined in blue on the map appearing in the Five-Year Consolidated Plan. This CDBG target area includes an area generally referred to as the Main Street Corridor, which was referenced frequently by stakeholders as having a large share of the city’s older commercial structures, substandard housing stock, residential and commercial code violations, and a concentration of social service agencies, low-income housing, and accessible public transportation options. Programs and Services are also delivered to the community Citywide in CDBG eligible areas. Activities will include infrastructure improvements, new or improved public facilities, enhanced public services, housing rehabilitation, TBRA, down-payment assistance, and construction of new affordable housing. Efforts will be in place to ensure that as these activities are undertaken throughout the City, they will result in better integration of transit facilities into the community and increased access to areas of opportunity.

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
West Mesa CDBG	89
CDBG Target Areas	11

**Table 7 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

Resources will be committed pursuant to input received from citizens, stakeholders and non-profit service providers during the development of 2020-2024 5-Year Consolidated Plan and 2020/2021 Annual Action Plan, as well and consideration of Mesa City Council priorities. As stated in the Consolidated Plan, significant issues were identified during the planning process which included the uneven distribution of community resources and the opportunity to leverage substantial investment in expanded neighborhoods in the community. Homelessness continues to be an increasing concern in Mesa. A Homeless Strategy was recently completed by the City Manager’s Office, in collaboration with City Departments, non-profit service providers, and regional partners. Public services are allocated throughout the City based on an individual's income eligibility. Housing Rehabilitation services are provided city-wide based on client’s eligibility of income and homeownership. City or public facility improvements, and public infrastructure improvements are examples of CDBG-funded activities that are targeted to CDBG-eligible areas.

### **Discussion**

This section is optional and was left blank intentionally.

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

The City of Mesa will utilize its CDBG and HOME funds to rehabilitate and to support the construction of new affordable housing units. The one-year goals for affordable housing in the City for FY 2020/2021 are as follows:

One Year Goals for the Number of Households to be Supported	
Homeless	3,596
Non-Homeless	4,900
Special-Needs	700
Total	9,196

**Table 8 - One Year Goals for Affordable Housing by Support Requirement**

One Year Goals for the Number of Households Supported Through	
Rental Assistance	300
The Production of New Units	10
Rehab of Existing Units	68
Acquisition of Existing Units	0
Total	378

**Table 9 - One Year Goals for Affordable Housing by Support Type**

#### Discussion

The City of Mesa and non-profit partners will undertake the following affordable housing activities:

- Housing Rehabilitation and Emergency Repair Assistance for low and moderate-income homeowners
- Down-payment assistance and closing costs for low and moderate-income first-time homebuyers.
- New construction of affordable rental housing
- Acquisition and new construction of homeowner housing
- Tenant-Based Rental Assistance for low-and-moderate-income renters
- Security and utility deposits for low-and moderate-income renters

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The City of Mesa Housing Authority is the lead agency overseeing the Housing Choice Voucher (HCV) Programs in the City of Mesa. The Housing Authority is part of the City's Housing and Community Development Division, which administers a variety of programs designed to assist Mesa's low-and/or moderate-income individuals and families. The City of Mesa does not directly own or operate any public housing units within its corporate limits but provides HCV to help address affordable housing needs. The City has several housing programs available including rental assistance through the HCV and TBRA Programs, homeownership programs, as well as homeowner housing rehabilitation, emergency repair, and ADA accessibility improvement. The City's rental assistance programs include: the Housing Choice Voucher program (HCV); Project Based Vouchers; HUD Veterans Affairs Supportive Housing (VASH) program; Family Unification Program (FUP), Shelter Plus Care program, and rental and utility and security deposit assistance under the Tenant-Based Rental Assistance (TBRA) program. Homebuyer programs include the City's Homeownership Assistance Program through the Home Investment Partnerships Act Program (HOME). Existing homeowner rehabilitation and accessible modifications are funded under Community Development Block Grant (CDBG) and the HOME Investment Partnerships Act Program.

### **Actions planned during the next year to address the needs to public housing.**

Although the City of Mesa does not own or operate public housing, the Mesa Housing Authority (HA) will continue to seek additional funding to address public housing needs and will apply to HUD for additional housing vouchers when available. Lack of funding in comparison to the need for affordable housing is a barrier in addressing public housing needs and has created lengthy waiting lists and long waiting periods. The HA will continue to provide housing assistance and social service needs to residents and will maintain efforts to implement more and expand existing programs as funding allows.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership.**

The City's Family Self Sufficiency program encourages participants in the HCV programs to work toward improving their quality of life through counseling and guidance, to become less reliant on federal assistance, and eventually to move toward the path to homeownership. The City offers a homebuyer programs to assist program participants in achieving the goal of homeownership.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance.**

The City of Mesa Housing Authority is a High-Performing agency



## Discussion

Continued low-income housing rental assistance is a great need in the City of Mesa. With the uncertainty of future HUD funding, the PHA will continue its efforts to streamline processes and automate correspondence to landlords and participants. The PHA will be innovative by finding cost-saving solutions and assist City of Mesa low-income families and individuals by using all City of Mesa's allocated Section 8 Housing Choice Voucher Program vouchers.

## AP-65 Homeless and Other Special Needs Activities – 91.220(i)

### Introduction

The City of Mesa is a participant in the Maricopa County Continuum of Care Committee (COC) on Homelessness and the Homeless Planning Sub-committee. This is a regional initiative staffed by the Maricopa Association of Governments (MAG). As part of the Continuum of Care, Maricopa County completes a regular "Point-in-Time Survey" (PIT) each January to determine the number of homeless individuals and families in the County. This year, due to the COVID-19 Pandemic, the City conducted a modified PIT count through observation only. In order to illustrate the increasing homeless population in Mesa we are reporting numbers based on the "Point-In-Time Survey," conducted in January 2020, as follows:

Unsheltered Count:	348
Sheltered Count:	523

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs.**

The City of Mesa awards funding for local shelters, transitional housing, rapid rehousing programs, and tenant-based rental assistance to provide a safe place for citizens in need. The City of Mesa's homeless providers are established agencies and have great capacity to address homelessness. Although the number of homeless continues to increase, the City has seen remarkable improvements in the homeless system and implementing best practices. The City has increased funding in order to provide additional Homeless Navigators to assist the homeless in finding shelter and other critical services through the Metropolitan area.

Mesa's Strategic Action Plan for Addressing Homelessness (Strategic Plan) was recently developed by the City Manager's Office with support of the Mayor and City Council. This Strategic Plan will become an evolving, electronic document that will be updated, as new information is available. Also, the Strategic Plan will continue to be implemented in collaboration with Mesa's nonprofit partners, faith-based agencies, schools, healthcare institutions, as well as regional partner cities, county and state departments and federal agencies, such as the Veterans Administration, Housing and Urban Development (HUD), and the Interagency Council on Homelessness.

The Strategic Plan includes programming and infrastructure that has been implemented, tested, and proven successful during the COVID-19 pandemic and other strategies to address homelessness, including new, nationwide efforts underway by Mayors and CEOs to follow a data-driven “Built for Zero” system model to address and prevent homelessness and to ensure homelessness is rare, brief, and non-reoccurring. Additionally, the Strategic Plan outlines foundational background information and data related to the causes of homelessness and on the state of homelessness in Mesa. Both the data and best practices will help Mesa work to reduce the number of individuals and families experiencing homelessness in Mesa, as well as to balance this response by keeping our community safe, with targeted focus on City parks, libraries, and other public spaces.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The Continuum of Care (CoC) reaches out to homeless persons, especially unsheltered persons, through soup kitchens, day programs, drop-in centers, and hospitals. In addition, information is collected annually using the Point In Time Survey form and is then summarized. The Point In Time Surveys are one-on-one interviews also held with the consumers. Additionally, outreach teams regularly go under bridges, visit camps and local parks, and go to other known areas to tend to the needs of the homeless. The City also funds street outreach and navigation programs to better serve the homeless. When homeless veterans are identified, efforts are made to get them assistance through the VA.

The CoC has a long-term goal of increasing the number of homeless moving from transitional housing to permanent housing, which is now a necessity since funding for transitional housing is being phased out. To achieve this objective, the CoC meets regularly with providers to monitor and review their progress. The CoC also works toward strengthening relationships with affordable housing providers (such as housing authorities) to assist consumer transitions into permanent housing. Effective services and support while in transitional housing are critical to the effective move into permanent housing.

The City of Mesa continues to provide funding for emergency shelters for homeless unaccompanied children and youth, individuals, and families, as well as transitional and permanent supportive housing.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The City of Mesa continues to support MAG’s Regional Plan to End Homelessness by:

1. Collaborating with other municipalities through the Maricopa Association of Governments and League of Arizona Cities and Towns to maintain current funding for the Continuum of Care and to support efforts to develop new funding potential;

2. Continued participation in the Homeless Street Count;
3. Supporting non-profit organizations that provide affordable housing opportunities for low- and moderate-income individuals and families; and
4. Serving on ESG Committee, COC Planning Committee and Coordinated Entry Oversight Workgroup

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

The City of Mesa continues to support MAG's Regional Plan to End Homelessness by:

1. Providing CDBG funds for programs that help maintain Mesa's housing stock and enable low-income individuals to stay in their homes through the Home-Owner Rehabilitation program.
2. Contributing/cooperating with the City of Chandler, the Town of Gilbert, City of Scottsdale, and the City of Tempe to assist in the operational cost of a New Leaf's East Valley Men's Center, La Mesita Family Shelter, and Autumn House Domestic Violence Shelter, and the Child Crisis Arizona Emergency Children Shelter located in Mesa.
3. Examining alternative housing projects which could include a more viable use of group homes for housing of previously homeless, supportive housing projects termed "Housing First" rather than shelter services as the first option, and shelter alternatives that allow mental health or substance abuse issues to be addressed while in supportive housing.
4. Advocating to secure funding for homeless programs and participates in policy development through the Arizona Coalition to End Homelessness.
5. Serving on the ESG Committee, the COC Planning Committee, and the Coordinated Entry Oversight Workgroup
6. Providing continued funding for street outreach and navigation services for the homeless
7. Continuing to work with the City of Mesa Housing Authority to transition residents to more permanent housing.

## **Discussion**

The Continuum of Care has outlined its discharge policy for assisting persons aging out of foster care, and being released from health care facilities, mental health facilities, and correction facilities.

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

The City of Mesa has identified the lack of decent or safe affordable housing units that are available as one of the barriers to affordable housing. There are other practices or policies impeding the City of Mesa's ability to meet affordable housing needs which is further discussed in the City's Analysis to Impediments and the current Consolidated Plan. The rapid increase in market rents and purchase prices for homeownership has been major impediment preventing low-income families from finding housing.

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment.**

### **Discussion:**

Several circumstances may exist that prevent the market from providing affordable housing. Therefore, the following list cannot be considered complete but does provide an outline for some of the potential barriers to providing affordable housing in the City of Mesa.

- Some property owners are unwilling or unable to maintain and improve housing conditions to levels determined to be safe, decent, or sanitary. A portion of these property owners are located out of state and hard to notify about repairs that need to be made.
- Elderly low-income residents are physically and financially unable to afford to make necessary repairs or improvements to their homes and lack financial capacity to pay for a contractor to complete repairs.
- Low-income households that are larger in number have limited access to affordable housing options that have three or more bedrooms to accommodate families with three or more children.
- Over 14% of housing units in Mesa are categorized as mobile homes, per 2008-2012 ACS data. Mobile home unit's value depreciates at a faster rate, removing equity of the home from the homeowner. Manufactured housing units are also increasing in size and are overcrowding lots established for older and smaller manufactured units.
- Limited capacity and resources of nonprofit service providers and housing developers constrain their abilities to meet affordable housing needs.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

The City of Mesa will continue to take the following actions throughout the 2020/2021 consolidated planning cycle to address the challenges listed below:

### **Actions planned to address obstacles to meeting underserved needs.**

Outreach efforts include ongoing participation with the Maricopa Association of Governments (MAG) with the continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees to coordinate Rapid Rehousing and Shelter efforts, as well as pooling financial resources to house homeless clients in a timelier manner. The City of Mesa also works with the following local shelter providers and homeless assistance providers:

- A New Leaf
- Central Arizona Shelter Services (CASS)
- Child Crisis Arizona
- Community Bridges (CBI)
- Lutheran Social Services
- Maggie's Place
- Oakwood Creative Care
- Paz de Cristo
- Save the Family

In determining the funding priorities for the FY 2020/2021 Annual Action Plan, the City of Mesa utilized the 2020-2024 Consolidated Plan as the guide to eliminate the obstacles to the identified underserved needs. To reduce the number of obstacles keeping the City of Mesa from meeting the needs of the underserved populations in the community and help improve service delivery, Mesa's Housing & Community Development Division will assist with facilitating more City-wide collaborations in coordinating the work of social service organizations, eliminating duplication of efforts, spearheading community-wide solutions to local needs, and disseminating information, news, and data that will assist

all participant organizations a part of this collaborative effort.

### **Actions planned to foster and maintain affordable housing.**

The City has the following programs to assist those in need of affordable housing:

- Project Based Vouchers - 88
- Mainstream Vouchers - 138
- Section 8 Housing Choice Vouchers (HCV) - 1336
- Family Unification Program (FUP) Vouchers - 28
- Veteran's Affairs Supportive Housing (VASH) - 191 vouchers
- Housing Rehab Program - \$1,500,000 (CDBG)
- Homeownership Program – HOME (from prior FY funding, program will continue in FY 2021/2022)

The City of Mesa will continue to invest grant funds into affordable housing projects that provide rental and homeownership opportunities for low- and moderate- income households. By offering Section 8 Housing Choice Vouchers (rental assistance) to homeless families, veterans, disabled persons, and youth exiting the foster care system, Mesa will continue investing in the improvement of rental accessibility for very low-income households (below 50% AMI) and veterans battling potential homelessness.

Homeownership will equally play a vital role in The City of Mesa's future of HUD grant investments. By providing down payment assistance through HOME Program and rehabilitating properties through the CDBG Program, the City is improving access and affordability to homeownership opportunities for low- and moderate-income households. The City of Mesa is also increasing the affordability of properties currently occupied by low-income households by providing a rehabilitation program to ensure long-term, sustainable housing by using more durable materials and building in energy efficiencies into the homes.

The City of Mesa will also continue to seek collaborative partnerships with developers, non-profits, and private institutions to construct new opportunities for affordable housing or acquire vacant properties to make available as affordable housing through the HOME Program.

### **Actions planned to reduce lead-based paint hazards.**

The reduction of Lead Based Paint (LBP) hazards in the City's housing stock is an annual objective in Mesa. As a part of its CDBG funded Housing Rehabilitation Program, the City of Mesa aids homeowners in making repairs and addressing code violations and safety issues. One of the first procedures of the rehabilitation program is to have certified Lead Based Paint (LBP) inspectors and risk assessors perform inspections and assessments on all properties built prior to 1978 to test for lead. When any units test positive for lead, certified contractors are hired for remediation or abatement of the lead. Occupants are not allowed back into the unit until the property has been completely remediated. The City will also continue to educate all

recipients of HOME, NSP, and CDBG funds on the hazards and dangers of lead-based paint. The City of Mesa distributes the pamphlet “Protect Your Family from Lead Based Paint” to all program recipients. This pamphlet informs homeowners how to prevent lead from becoming a health concern in the home.

### **Actions planned to reduce the number of poverty-level families.**

In addition to offering rental and homeowner assistance to low-mod-income households, the City of Mesa also plans to reduce the number of poverty-level residents by continuing to participate with the Maricopa Continuum of Care, in which elected officials and City staff will ensure availability of services and programs offered, such as homeless navigation services in order to increase funding for shelters.

Funding was also allocated for programs that provide services for those with special needs. The list of 2021/2022 projects and programs to be funded by the Human Services/ABC Program. Mesa’s City Council has recommended funding anti-poverty programs that target prevention, crisis services, transitional services, and long-term support for homeless individuals.

### **Actions planned to develop institutional structure.**

The City will continue to participate in the regional Continuum of Care including workgroups and sitting on the Continuum of Care Board, working collaboratively with the East Valley City Managers and assisting with For Our City – Mesa. In addition, the City will continue to develop public/private partnerships to address housing, finance and community development efforts to address the gaps and provide recommendations in addressing these gaps.

City Council has tasked the Housing and Community Development Division to develop a “Balanced Housing Plan” which will guide the planning process and policy development for future community development projects.

### **Actions planned to enhance coordination between public and private housing and social service agencies.**

The City of Mesa will continue to work with For Our City to coordinate resources to Mesa’s most vulnerable residents. For Our City is a network of faith-based organizations, nonprofits, service organizations, businesses, and the City of Mesa working together in unity and compassion to help the residents of Mesa. Using the For Our City network, Mesa can connect nonprofits, volunteers, and vulnerable individuals together to serve the most effectively.

### **Discussion:**

This section is optional and was left blank intentionally.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

#### Introduction:

The following provides details on program specific requirements for the Community Development Block Grant (CDBG) Program.

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(l)(1)

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	\$431,259
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>\$431,259</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	95.00%



## **HOME Investment Partnership Program (HOME)**

### **Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City of Mesa does not use forms of investment not described in §92.205(b).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:
3. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City will implement the HOME resale or recapture options based on each home activity subsidy. The City will require sub-recipients, CHDOs, and other entities to utilize the resale/recapture provisions outlined in the Annual Action Plan.

Under the Resale provision, the City will ensure, if the housing does not continue to be the principal residence of the family for the duration of the period of affordability, that housing is made available for a subsequent purchase only to a buyer whose family qualifies as a low-income family and will use the property as its principal residence. The Resale requirement will also ensure that the price at resale provides the original owner a fair return on investment (including the homeowner's investment and any capital improvement) and ensure that the housing will remain affordable to a reasonable range of low-income homebuyers. Under the Resale provision, "fair return on investment" shall be defined as a monetary gain or loss, dependent on market conditions, due to the sale of the property.

4. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City will use the following in determining the Period of Affordability for the Resale provisions of homebuyer activities:

Total HOME Investment in Unit Period of Affordability

HOME Assistance	Number of Years
Under \$15,000	5
Between \$15,000 & \$40,000	10
Over \$40,000	15

Direct HOME Subsidy in Unit Period of Affordability

HOME Assistance	Number of Years
Under \$15,000	5
Between \$15,000 & \$40,000	10
Over \$40,000	15

5. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

\*Note: Repayment of the direct HOME subsidy does not terminate the period of affordability and the homebuyer is still subject to the principal residence requirement unless the repayment is the result of a transfer, either voluntarily or involuntarily. \*\*\*

The City will use the following table in determining the Period of Affordability for all rental project activities:

Total HOME Investment in rental Project Period of Affordability

HOME Assistance	Number Of Years
Under \$15,000	5
Between \$15,000 & \$40,000	10
Over \$40,000	15
New Construction	20

The City will use either the resale or recapture provisions as outlined in number 2 above to enforce the period of affordability for homebuyers. All written agreements with the homebuyers will outline the period of affordability, principal residence requirement, and the resale or recapture provision that will be used to ensure the period of affordability. The City will secure the HOME investments for homebuyer and rental activities with proper security instruments, such as promissory notes, deeds of trust, and declarations of restrictive covenants, placed upon the property to ensure the period of affordability. Upon the satisfaction of the period of affordability by the homebuyer, the homebuyer shall be entitled to all "net proceeds" for the sale of the property and/or will no longer be obligated to use the property as their principal residence.

**Emergency Solutions Grant (ESG)**  
**Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

During this Action Plan period, the City's ESG subrecipients will continue to evaluate client eligibility and household needs in accordance with the centralized assessment requirements of the Maricopa County Continuum of Care, which include the following:

- The program participant must meet the criteria under paragraph (1) the "at risk of homelessness"

definition or who meet the criteria in paragraph (2), (3), or (4) of the homeless definition in 576.2 for homeless prevention assistance.

- Program participant must be a City of Mesa resident for at least 3 months prior or evicted from a Mesa residence within past 1-4 months.
  - Households must meet the following circumstances:
    - (1) Household does not have appropriate subsequent housing options; and
    - (2) Household lacks the financial resources.
2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The City of Mesa will continue to coordinate with Maricopa COC to streamline a centralized or coordinated assessment system in accordance with HUD requirements. The implementation of the coordinated system will include emergency and essential services providers, homeless prevention and rapid re-housing assistance providers, other homeless assistance providers, and housing providers who currently utilize the homeless management information system (HMIS).

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of Mesa will continue to allocate ESG funds through a competitive annual grant application process, as directed by the City's Housing and Community Development Advisory Board, with preliminary approval by the Community and Cultural Development Committee (sub-committee of City Councilmembers), and final approval by the City Council.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Mesa meets the homeless participation requirement found in 24 CFR 576.405(a) through the Maricopa County Continuum of Care. Several organizations representing the homeless were contacted for input during the planning process and the public meeting was advertised and homeless persons were informed of the meeting at the time their housing and social services were provided. Homeless participation will continue to be secured through consultation with the Maricopa Association of Governments.

5. Describe performance standards for evaluating ESG.

The City of Mesa will utilize the following evaluation standards for ESG activities:

**Case Management Services:**

- 80% of program participants have a monthly services transaction and housing plan in HMIS
- 30% of program participants will see an increase in self-sufficiency scores by 20%

**Coordination of Services:**

- Improved Care coordination between housing partners and mainstream resources

**Tenant Based Rental Support Under Rapid Re-Housing:**

- At Least 150 households assisted with rental support

**Housing Relocation & Stabilization Services Under Rapid Re-Housing:**

- At least 200 households assisted with stable housing

The composition and procedures for monitoring ESG activities will be reviewed and modified annually as necessary as new program guidelines are published by HUD.