## City of Mesa FY 2024/25 Utility Fund Forecast & Rates Recommendation

City Council Study Session

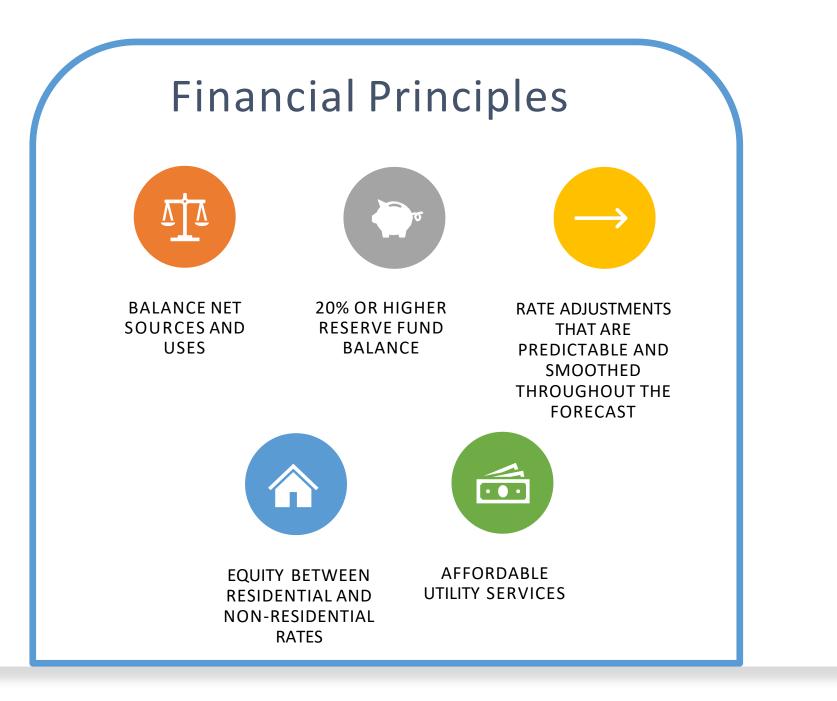
September 12, 2024

## Presented by:

Brian A. Ritschel – Management & Budget Director Christopher Hassert – Water Resources Director Scott Bouchie – Energy Resources Director Sheri Collins – Solid Waste Director

## **Utility Operations**

- Each utility is operated as a separate business center but treated as one fund
- Reserve balance provides a safety net for unforeseen conditions
- Reserve balance can be used to smooth rate adjustments year to year



# **Utility Fund Forecast**

## Utility Fund Forecast: FY 24/25 Adopted Budget

Ending Reserve Balance Percent* *As a % of Next Fiscal Year's Expenditures	29.2%	21.7%	16.0%	11.5%	9.1%	7.1%	6.0%
Ending Reserve Balance	\$144,413,643	\$114,759,072	\$87,546,160	\$67,956,452	\$53,324,381	\$42,703,052	\$37,158,971
Beginning Reserve Balance	\$144,571,686	\$144,413,643	\$114,759,072	\$87,546,160	\$67,956,452	\$53,324,381	\$42,703,052
TOTAL NET SOURCES AND USES	(\$158,043)	(\$29,654,570)	(\$27,212,912)	(\$19,589,708)	(\$14,632,071)	(\$10,621,329)	(\$5,544,081)
DISTRICT COOLING	\$19,154	(\$251,692)	(\$154,613)	(\$77,190)	(\$49,999)	(\$57,903)	(\$51,153)
NATURAL GAS	\$3,351,380	(\$6,488,067)	(\$5,548,916)	(\$3,999,018)	(\$3,131,134)	(\$2,906,907)	\$533,632
ELECTRIC	\$1,271,958	(\$727,886)	(\$1,146,977)	(\$367,901)	(\$121,376)	(\$279,617)	(\$981,062)
SOLID WASTE	(\$628,592)	(\$5,607,363)	(\$8,455,942)	(\$4,383,083)	(\$3,079,692)	(\$5,057,071)	(\$2,239,761)
WASTEWATER	(\$4,836,241)	(\$14,547,656)	(\$10,795,466)	(\$6,526,562)	(\$2,908,668)	\$2,284,669	\$1,232,638
WATER	\$664,297	(\$2,031,906)	(\$1,110,998)	(\$4,235,954)	(\$5,341,202)	(\$4,604,501)	(\$4,038,374)
As of 5/13/2024	FY 22/23 Actuals	FY 23/24 Projected	FY 24/25 Budget	FY 25/26 Forecast	FY 26/27 Forecast	FY 27/28 Forecast	FY 28/29 Forecast

## Utility Fund Forecast: FY 24/25 Recommended Rate Adjustments

	As of 8/22/2024	FY 23/24 Estimate	FY 24/25 Projected	FY 25/26 Forecast	FY 26/27 Forecast	FY 27/28 Forecast	FY 28/29 Forecast	FY 29/30 Forecast
	WATER	(\$137,327)	(\$2,297,373)	(\$9,745,447)	(\$12,649,920)	(\$12,282,263)	(\$9,938,493)	(\$2,007,840)
Balanced Net S&U	WASTEWATER SOLID WASTE	(\$11,719,217) (\$5,223,675)	(\$11,256,668) (\$5,389,701)	(\$8,456,620) (\$1,273,786)	(\$5,358,502) \$1,673,155	(\$1,423,833) \$1,505,566	\$3,249,395 \$6,300,262	\$12,189,109 \$9,474,694
20% Fund Balance	ELECTRIC	\$289,913	(\$907,913)	(\$1,012,864)	(\$729,993)	(\$817,186)	(\$1,225,376)	(\$1,993,115)
Smoothed Adjustments	NATURAL GAS	(\$4,888,484)	(\$1,935,219)	(\$2,334,058)	(\$2,323,860)	(\$1,962,375)	\$1,496,589	\$865,154
Equity Res. & Non-Res.	DISTRICT COOLING	(\$364,841)	(\$154,613)	(\$77,190)	(\$49,999)	(\$57,903)	(\$51,153)	(\$52,668)
Affordable Services	TOTAL NET SOURCES AND USES	(\$22,043,631)	(\$21,941,486)	(\$22,899,965)	(\$19,439,119)	(\$15,037,993)	(\$168,777)	\$18,475,335
	Beginning Reserve Balance	\$144,413,643	\$122,370,012	\$100,428,526	\$77,528,561	\$58,089,442	\$43,051,449	\$42,882,672
	Ending Reserve Balance	\$122,370,012	\$100,428,526	\$77,528,561	\$58,089,442	\$43,051,449	\$42,882,672	\$61,358,007
	Ending Reserve Balance Percent* *As a % of Next Fiscal Year's Expenditures	23.2%	17.9%	12.3%	9.2%	6.5%	6.2%	8.6%

# Water Resources Department

Presented by:

Christopher Hassert – Water Resources Director Seth Weld – Water Resources Deputy Director Erik Hansen – Management Assistant II

## Wastewater

## Increasing Operating Costs on the Wastewater Utility



## Increasing Project Costs on the Wastewater Utility

Over the next five (5) years:

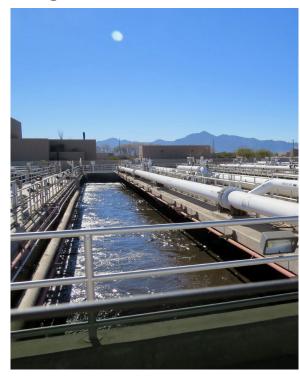
Regional Commitments <ul> <li>\$78M 91st Ave WWTP</li> <li>\$5M Joint w/ Tempe Sewer Lines</li> </ul>	Lifecycle Replacement • \$82M Sewer Collection System • \$28M NWWRP • \$26M GWRP (Mesa Share) • \$16M SEWRP
<ul> <li>Growth</li> <li>\$45M New Large Diameter Sewer Lines</li> <li>\$8M Pumps at TS1 &amp; TS2</li> <li>\$7M Lift Station &amp; Force Main</li> <li>\$2M GWRP Phase IV Expansion &amp; Misc</li> </ul>	<ul> <li>Joint with Transportation</li> <li>Val Vista: Southern to University</li> <li>Broadway Road Phase I: Lesueur to Spur</li> </ul>

## Increasing Costs on the Wastewater Utility

**Regional Commitments** 



Growth



91<sup>st</sup> Ave WWTP



Northwest WWTP



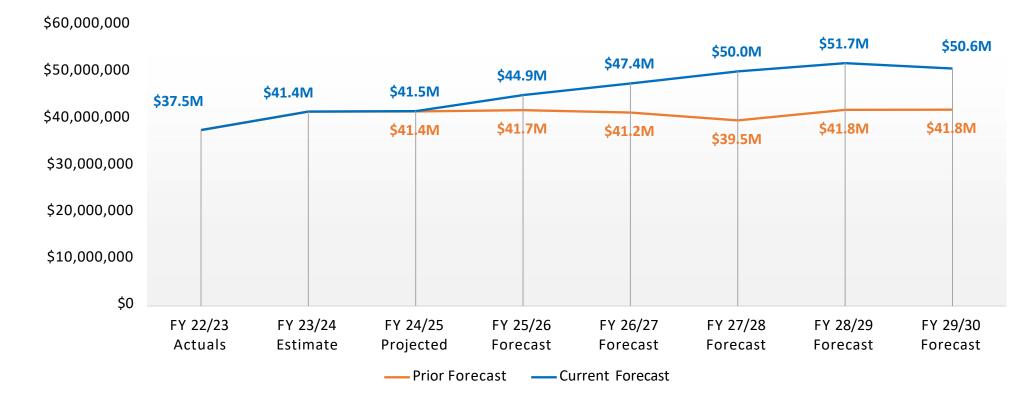
New Sewer Mains

## Increasing Project Costs on the Wastewater Utility

- Prior forecast used a base amount of \$15M per year for the Department, determined pre-inflation
- Current forecast uses a base amount of \$33M for FY 24/25 for the Department and includes inflation



## Increasing Costs on the Wastewater Utility – Debt Service

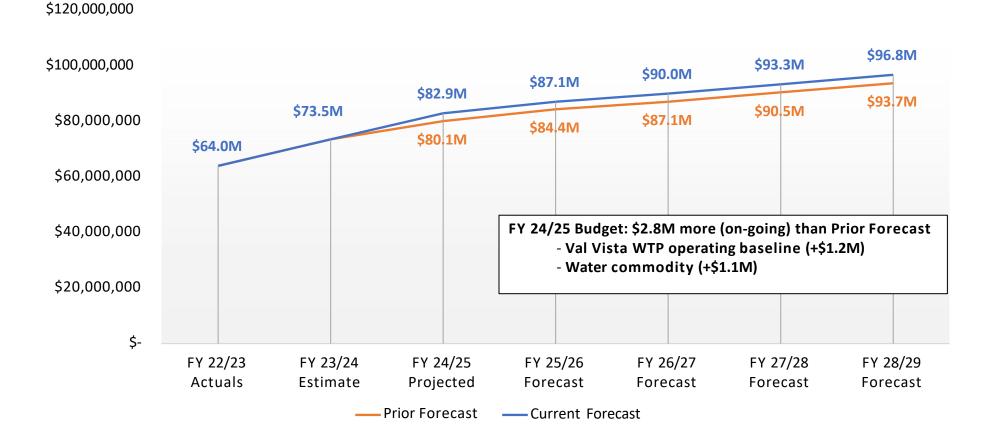


## Proposed Rate Adjustments – Typical Customer

	2024	2025 - Prior Forecast		2025 - Current Forecast		
Residential	\$26.11/mo	Service Charge Usage Charge \$27.35/mo (\$1.24/mo)	4.75% 4.75%	Service Charge Usage Charge \$28.07/mo ( <u>\$1.96/mo</u> )	7.50% 7.50%	
Commercial	\$52.38/mo	Service Charge Usage Charge \$55.00/mo (\$2.62/mo)	5.00% 5.00%	Service Charge Usage Charge \$56.83/mo ( <u>\$4.45/mo</u> )	8.50% 8.50%	

# Water

## Increasing Operating Costs on the Water Utility



## Increasing Costs on the Water Utility – Central Mesa Reuse Pipeline (CMRP)



- 10.5 miles of 36" Pipeline
   Designed to deliver 12 MGD
   average flow with a peak flow
   rate of 18 MGD from NWWRP
   to GRIC turnout
- New pipe initial deliveries to the Gila River Indian Community will be about 9,000 AF/year

## Increasing Costs on the Water Utility – Signal Butte Expansion

- Current Max Day demand is 30 MGD
- The plant is currently rated for 24 MGD and there is 10 MGD of firm well water connected to SBWTP for a total of 34 MGD



## Increasing Costs on the Water Utility – AMI



- Phase II started Sept 2023
- 24,000 Water Meters Installed through Aug 2024
- Expected Completion end of 2026

## Increasing Project Costs on the Water Utility – Big 3 Projects

Current forecast includes additional \$125M for Big 3 Projects based on latest cost estimates and contract costs:

- Central Mesa Reuse Pipeline: +\$55M
- Signal Butte WTP Expansion: +\$55M
- AMI: +\$15M

Cost increases driven by:

- Commodity costs (steel, concrete)
- Electrical gear
- Lack of qualified bidders for many trades

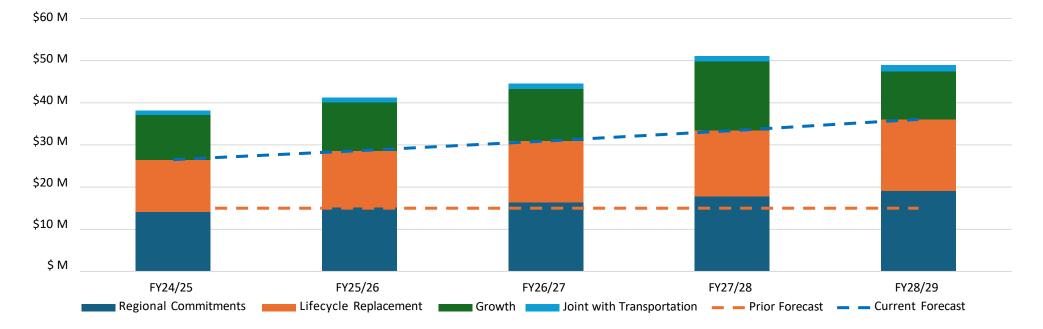
# Increasing Project Costs on the Water Utility

Over the next five (5) years:

Regional Commitments	Lifecycle Replacement
• \$57M Val Vista WTP	• \$107M Water Distribution System
• \$7M White Mtn Apache Water Settlement	• \$32M Groundwater Well Re-drill and Equip
• \$5M SRP/CAP Interconnect Facility	• \$2M BRWTP
• \$5M Bartlett Dam Expansion	• \$2M Reservoir Rehab
<ul> <li>Growth</li> <li>\$37M New Groundwater Wells &amp; Lines</li> <li>\$11M PMGA Water and Sewer Lines</li> </ul>	<ul> <li>Joint with Transportation</li> <li>Val Vista: Southern to University</li> <li>Broadway Road Phase I: Lesueur to Spur</li> </ul>

## Increasing Project Costs on the Water Utility

- Prior forecast used a base amount of \$15M per year, determined pre-inflation
- Current forecast uses a base amount of \$27M for FY 24/25 and includes inflation



# Increasing Costs on the Water Utility – Debt Service



## Proposed Rate Adjustments – Typical Customer

	2024	2025 - Prior Forecast		2025 - Current Forecast		
Residential (6kgal/mo)	\$41.70/mo	Service Charge Usage Charge Effective Increase \$43.00/mo (\$1.30/mo)	3.00% 3.50% 3.11%	Service Charge Usage Charge Effective Increase \$43.98/mo ( <u>\$2.28/mo</u> )	5.50% 5.50% <b>5.50%</b>	
Commercial General (9kgal/mo)	\$73.82/mo	Service Charge Usage Charge Effective Increase \$76.64/mo (\$2.82/mo)	3.00% 5.50% 3.82%	Service Charge Usage Charge <b>Effective Increase</b> \$78.47/mo ( <u>\$4.65/mo</u> )	5.50% 8.00% <b>6.31%</b>	
Commercial Landscape (29kgal/mo)	\$162.64/mo	Service Charge Usage Charge Effective Increase \$172.50/mo (\$9.86/mo)	3.00% 7.50% 6.06%	Service Charge Usage Charge <b>Effective Increase</b> \$176.51/mo ( <u>\$13.87/mo</u> )	5.50% 10.00% <b>8.53%</b>	
Large Commercial (7,500kgal/mo)	\$20,849.00/mo	Service Charge Usage Charge Effective Increase \$23,244.51/mo (\$2,395.51/mo)	3.00% 12.00% 11.49%	Service Charge Usage Charge <b>Effective Increase</b> \$24,446.09/mo ( <u>\$3,597.09/mo</u> )	5.50% 18.00% <b>17.25%</b>	

### Water Conservation

#### **Non-residential**

#### Previous Current

• General: +6.00% +9.00%

### Residential

- Tier 2: +3.50% +6.50%
- Tier 3: +4.00% +7.50%
- Tier 4: +4.50% +8.50%

### Surcharge for Use Above Winter Water Average (Non-residential)

Previous Current

- General: +6.50% +9.50%
- Landscape:+7.50% +10.00%

### **Other Rates**

### Interdepartmental Usage Rate

<u>Previous</u> <u>Current</u> +10.00% +10.00%

### **PMGA Fire Protection Demand Charge**

- Fire pump station constructed in 2004
- Currently serving eleven (11) customers
- Rate has not been updated in ten (10) years
- Being updated to bring in line with cost recovery



## **Financing Future Growth**

### **Capacity Fee**

- New fee
- Charged to project developer
- Recover costs associated with new development in the City:
  - Treatment/Reclamation Plant Expansion
  - New Pipelines
- Prevent new growth from being financed by existing ratepayers
- Based on meter size; pricing being determined

# **Energy Resources Department**

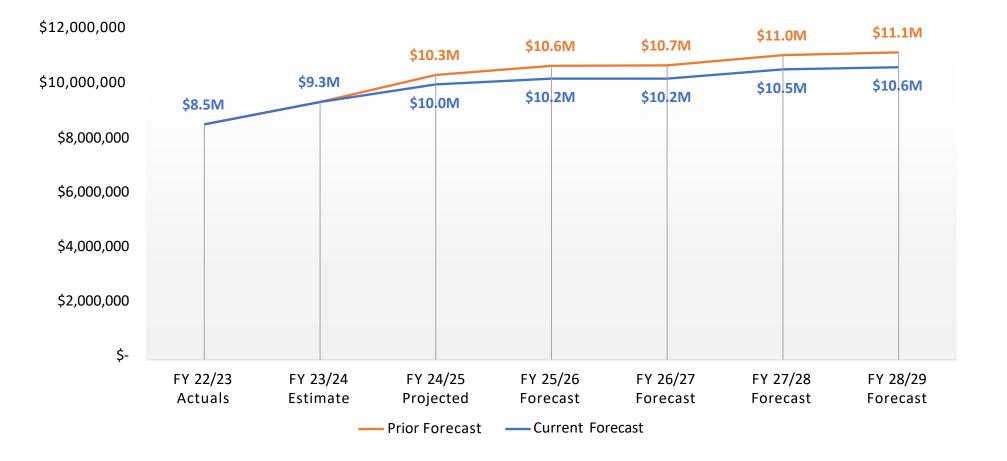
Presented by: Scott Bouchie – Energy Resources Director Anthony Cadorin – Energy Resources Program Manager John Petrof – Senior Fiscal Analyst

# Electric

## Increasing Costs/Pressures on the Electric Utility

- Operating Budget
  - Inflation on commodities and other services
  - Personal services increases
- Debt Service
  - Meeting growth demands in Downtown
  - Multi-department projects (Broadway Rd)
  - Reliability/Generation projects
    - 69 kV Looping
    - AMI Budget Increase
    - Microgrid Budget Increase

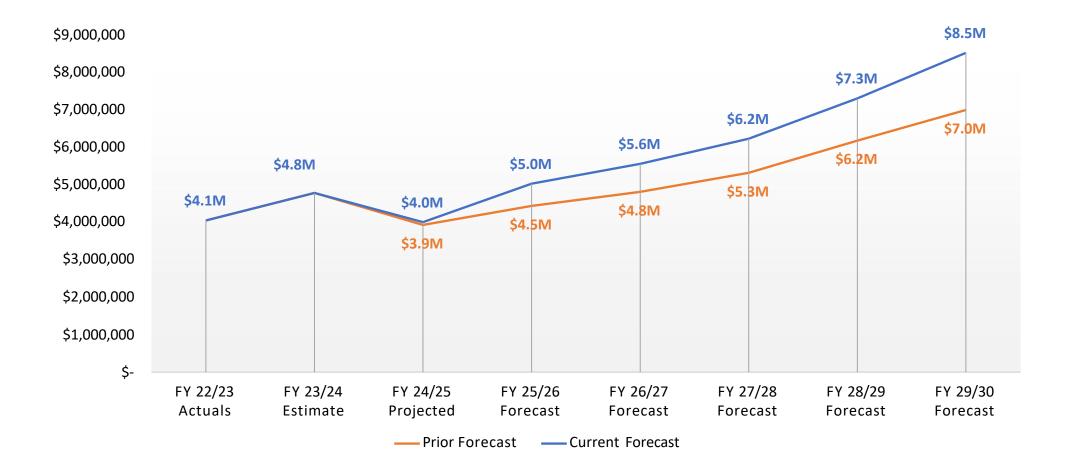
## Increasing Operating Costs on the Electric Utility

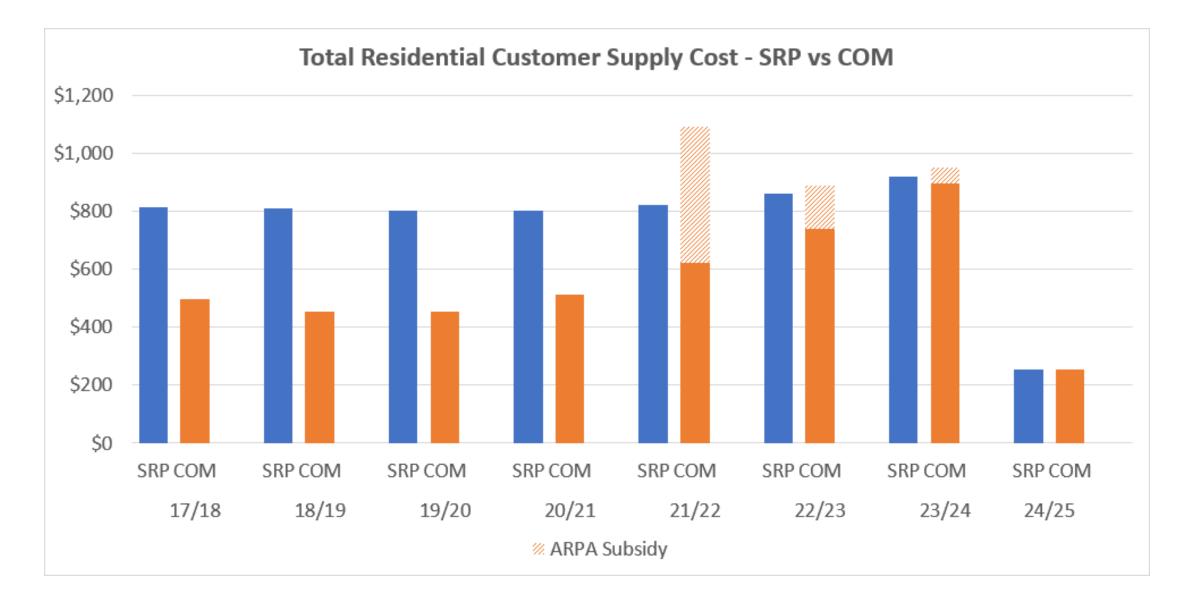


## Electric Project Cost Increases

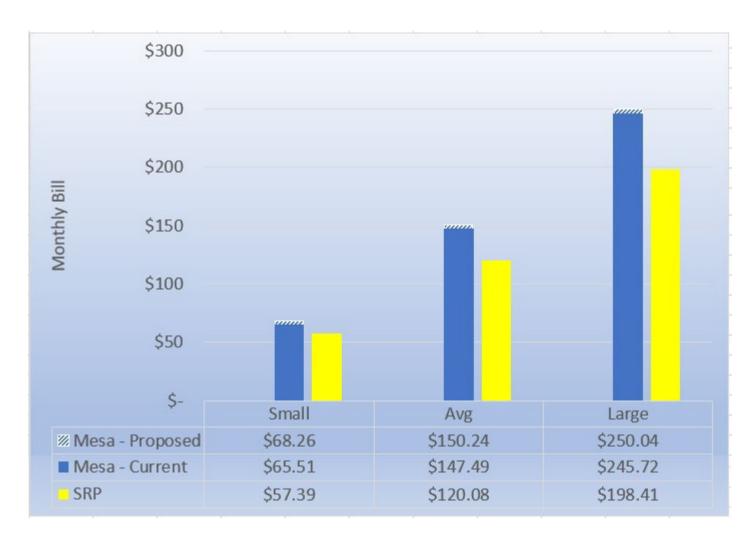
PROJECT	PRIOR FORECAST	CURRENT FORECAST	INCREASE
Advanced Metering Infrastructure	\$1.2M	\$3.4M	\$2.2M
Edge on Main (New service)	\$0	\$2.4M	\$2.4M
Substation Improvements (w/SRP at Rogers)	\$200k	\$1.5M	\$1.3M
Electric Improvements w/Water (Duct bank relocation, Broadway & Morris)	\$0	\$300k	\$300k

## Increasing Debt Service Costs on the Electric Utility





## **Residential Electric Bill Comparison**



\*SRP amount includes proposed November rate increase

#### Proposed Residential Electric Rates

COMPONENT	CURRENT	PROPOSED	CHANGE	PRIOR FORECAST
SYSTEM SERVICE CHARGE	\$16.75	\$19.50	\$2.75	\$2.50
USAGE CHARGE SUMMER per kWh	Tier 1 - \$0.05231 Tier 2 - \$0.05027	Tier 1 - \$0.05231 Tier 2 - \$0.05027	0% 0%	0% 4.25%
USAGE CHARGE WINTER per kWh	Tier 1 - \$0.04317 Tier 2 - \$0.02502	Tier 1 - \$0.04317 Tier 2 - \$0.03479	0% 39%	5% 39%
MONTHLY BILL (Average Customers)	\$147.49	\$150.24	\$2.75	\$3.22
EFFECTIVE INCREASE			1.9%	2.2%

#### **Commercial Electric Bill Comparison**



\*SRP amount includes proposed November rate increase

#### Proposed Commercial Electric Rates

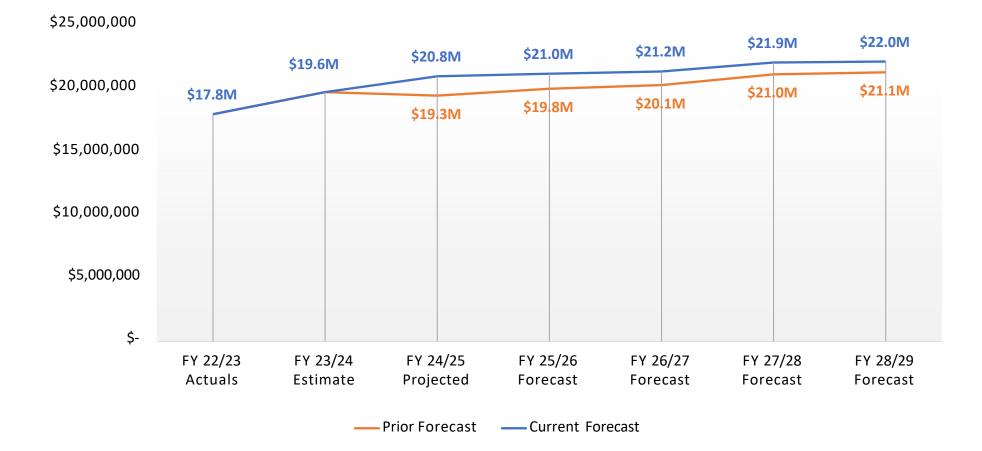
COMPONENT	CURRENT	PROPOSED	CHANGE	PRIOR FORECAST
SYSTEM SERVICE CHARGE	Single Phase - \$14.72 Three Phase - \$20.74	Single Phase - \$19.72 Three Phase - \$25.74	\$5.00	\$2.50
USAGE CHARGE SUMMER per kWh	Tier 2 - \$0.04591	Tier 2 - \$0.04867	6%	6%
USAGE CHARGE WINTER per kWh	Tier 2 - \$0.03916	Tier 2 - \$0.03994	2%	1%
MONTHLY BILL (Average Customers)	\$604.45	\$609.45	\$5.00	\$2.50
EFFECTIVE INCREASE			0.8%	0.4%

# Natural Gas

#### Increasing Costs/Pressures on the Gas Utility

- Operating Budget
  - Inflation on commodities, services, and contracts
  - Personal services increases
- Debt Service
  - Meeting growth demands in Magma service territory
    - New Gate Station
    - Gantzel Rd
    - Arizona Farms Road
    - New Services
  - Quarter Section Renewal Projects
  - AMI Budget Increase

#### Increasing Operating Costs on the Gas Utility

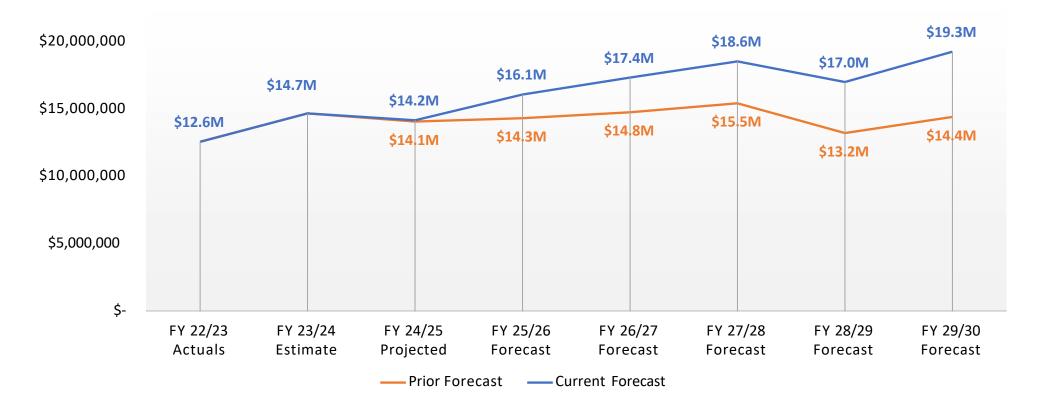


#### Gas Project Cost Increases

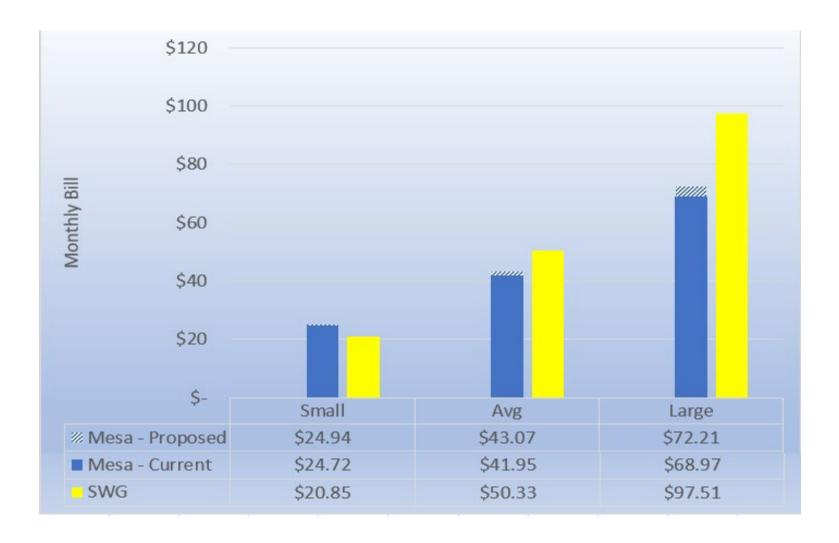
PROJECT	PRIOR FORECAST	CURRENT FORECAST	INCREASE
Advanced Metering Infrastructure	\$3.2M	\$14.0M	\$10.8M
Main Replacement (various locations w/Water)	\$0	\$1.8M	\$1.8M
New Mains	\$14.0M	\$15.3M	\$1.3M
New Services	\$14.0M	\$14.6M	\$600k
High Pressure Mains	\$1.7M	\$4.3M	\$2.6M

#### Increasing Debt Service Costs on the Gas Utility

\$25,000,000



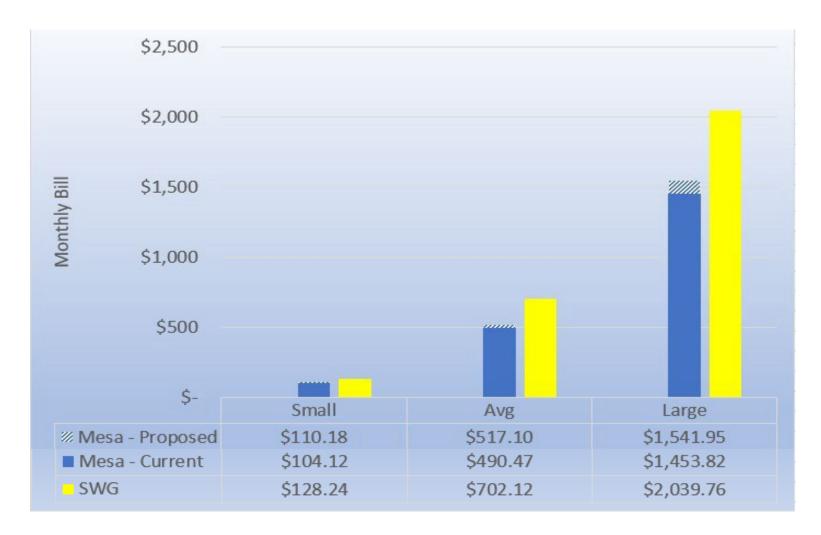
#### **Residential Gas Bill Comparison**



#### Proposed Residential Gas Rates

COMPONENT	CURRENT	PROPOSED	CHANGE	PRIOR FORECAST
SYSTEM SERVICE CHARGE SUMMER WINTER	\$17.31 \$20.24	\$17.31 \$20.24	\$0.00	\$0.75
USAGE CHARGE SUMMER per therm	Tier 1 - \$0.7019 Tier 2 - \$0.3201	Tier 1 - \$0.7440 Tier 2 - \$0.3682	6% 15%	5% 11%
USAGE CHARGE WINTER per therm	Tier 1 - \$0.7019 Tier 2 - \$0.7019	Tier 1 - \$0.7440 Tier 2 - \$0.8072	6% 15%	5% 5%
MONTHLY BILL (Average Customers)	\$41.95	\$43.07	\$1.12	\$1.49
EFFECTIVE INCREASE			2.7%	3.6%

#### **Commercial Gas Bill Comparison**



#### Proposed Commercial Gas Rates

COMPONENT	CURRENT	PROPOSED	CHANGE	PRIOR FORECAST
SYSTEM SERVICE CHARGE SUMMER WINTER	\$41.66 \$51.34	\$44.66 \$54.34	\$3.00	\$2.00
USAGE CHARGE SUMMER per therm	Tier 1 - \$0.5439 Tier 2 - \$0.3493	Tier 1 - \$0.5929 Tier 2 - \$0.4366	9% 25%	2% 4%
USAGE CHARGE WINTER per therm	Tier 1 - \$0.5891 Tier 2 - \$0.5046	Tier 1 - \$0.6421 Tier 2 - \$0.6308	9% 25%	2% 4%
MONTHLY BILL (Average Customers)	\$490.47	\$517.10	\$26.63	\$7.26
EFFECTIVE INCREASE			5.4%	1.5%

# Solid Waste Department

Presented by: Sheri Collins – Solid Waste Director Justin Stadt – Senior Fiscal Analyst

### **Increasing Cost Pressures On The Utilities**



Landfill Charges- \$3.0M (From \$9M to \$12M)



Fleet Maintenance - \$3.0M

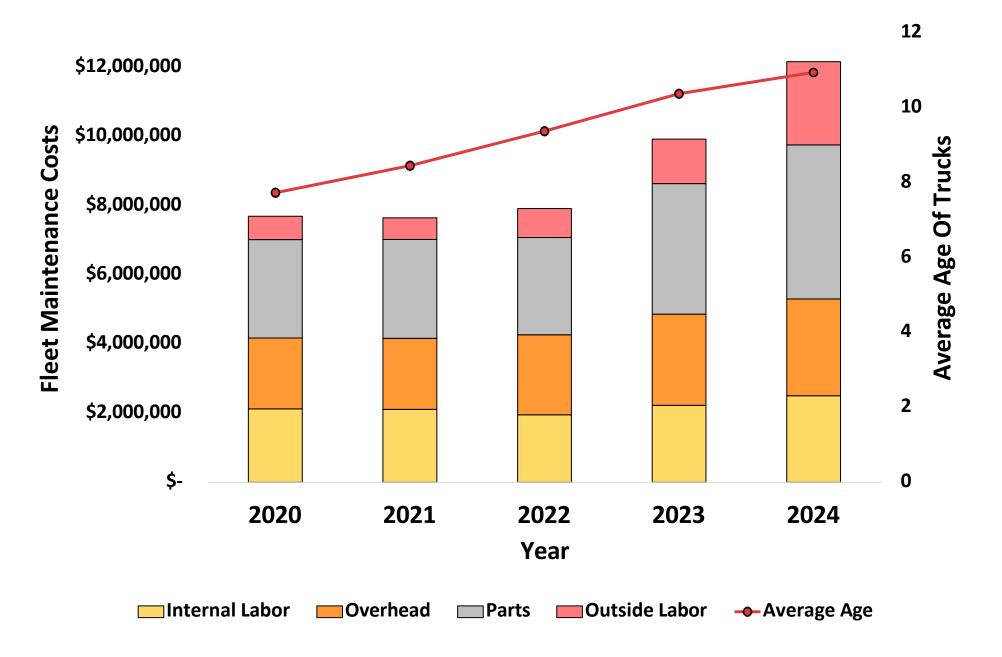
(From \$8.6M to \$11.6M)

#### Increasing Operating Costs on the Solid Waste Utility

\$70,000,000

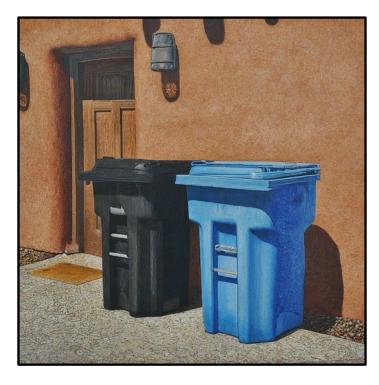


#### Fleet Maintenance Costs Compared to Average Truck Age



#### Solid Waste Residential Rate 5.5% Recommended Increase (3% Prior Forecast)

	2024 Rate	(3% increase) 2025 – Prior Forecast	(5.5% increase) 2025 – Current Forecast
Residential 90-gallon Trash & Recycling Barrel	\$31.44/mo	\$32.38	\$33.17



# Solid Waste Residential Green and Clean Fee (No increase in prior forecast)

mesa-az mesaaz.gov/waste 480.644.4791	NEIGHBORHOOD CLEANUP PROGRAM Non-Hazardous Trash Only For Residential Use Only	PROHIBITED ITEMS: Appliances Commercial Trabi- Hazardous Marriel Benedeling Debris Construction Material Del Not Open Doors Do Not Open Doors	

	CURRENT	PROPOSED INCREASE	PROPOSED TOTAL
Green and Clean Fee	\$0.96	\$0.04	\$1.00

# Solid Waste Total Residential Increase

	CURRENT	PROPOSED INCREASE	PROPOSED TOTAL
90-gallon Trash Barrel	\$31.44	\$1.73	\$33.17
Green and Clean Fee	\$0.96	\$0.04	\$1.00
Total	\$32.40	\$1.77	\$34.17

#### Commercial Front Load Trash Recommendations 10% Overall Rate Increase (3% Prior Forecast)



Increase base rate by 6.5%

• 6-yard bin increase from \$114.81 to \$122.22

#### Increase fee for out-of-zone collection

• From \$25.00 to \$28.00

#### Decrease multi-day discount

• From 10% to 5%

Increase contract limits

• From 8% to 10%

#### **Commercial Front Load Cardboard Recommendations** 5% Increase (3% Prior Forecast)

• 6-yard bin increase from \$97.38 to \$102.25



#### **New - Commingled Downtown Front Load Recycling** Program



\$102.25 monthly Multi-family and commercial

customers in the

downtown area

rate

•••

Awarded \$135,500 ADEQ Grant during FY 2024



#### - New Rate -Commercial Blue Barrel



1,300 customers



\$10 per

barrel



5000+ commercial blue barrels +\$300,000 in annual revenue

#### Commercial Roll Off Recommendations 6.5% Overall Rate Increase (3% Prior Forecast)

- Increase tonnage rate to follow landfill increase
  - Increase trash tonnage rate from \$42.20 to \$47.75
  - Increase green waste tonnage rate from \$49.90 to \$55.50
- Increase haul fee by \$2
  - 30-yard roll off increase from \$143 to \$145



#### Commercial Roll Off Recommendations 6.5% Overall Rate Increase (3% Prior Forecast)

- \$18.65 increase for a one-time trash customer
  - 30-yard box increase from \$419.60 to \$438.25
- \$18.80 increase for a one-time green waste customer
  - 30-yard box increase from \$442.70 to \$461.50



# Other Adjustments : Terms & Conditions and Utility Service Fees

## Other Adjustments

- Terms & Conditions for the Sale of Utilities:
  - Clarifying language that the City may trim vegetation or remove obstructions on a customer's premises if needed to access utility meter
- Utility Service Fees:
  - Align Trip-related charges for Turn On, Termination, and Unscheduled Trip services

Service Trip	Current	Recommendation
Next Day Turn On – Electric/Water (no change)	\$20	\$20
Termination of Service Disconnection	\$17	\$20
Unscheduled Trip	\$21	\$20

## Other Adjustments

- Utility Service Fees (continued):
  - Security Deposit increase for Hydrant Meters (construction use) from \$1,500 to \$2,500 due to increase in meter cost
  - Increase Unauthorized Use fees for repeat offenders:
    - Currently, \$100/occurrence for Residential customers, \$1,000/occurrence for Commercial customers

Unauthorized Use	Residential	Commercial
First Occurrence	\$100	\$1,000
Second Occurrence	\$500	\$2,500
Following Occurrence(s)	\$1,000	\$2,500

# **Utility Fund Forecast Review**

#### Utility Fund Forecast: FY 24/25 Recommended Rate Adjustments

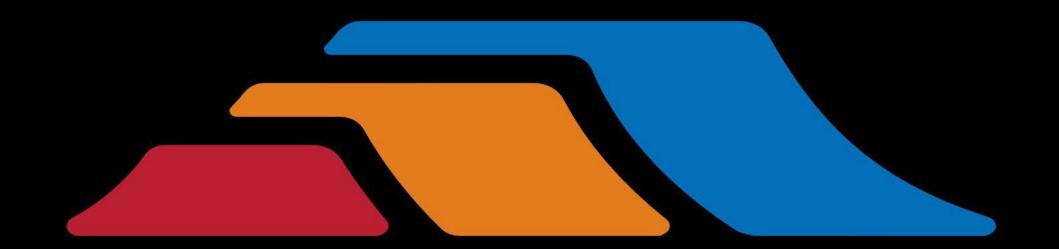
As of 08/26/2024	FY 23/24 Estimate	FY 24/25 Budget	FY 24/25 Projected
TOTAL NET SOURCES AND USES	(\$22,043,631)	(\$27,212,912)	(\$21,941,486)
Beginning Reserve Balance	\$144,413,643	\$114,759,072	\$122,370,012
Ending Reserve Balance	\$122,370,012	\$87,546,160	\$100,428,526
Ending Reserve Balance Percent*  *As a % of Next Fiscal Year's Expenditures	23.2%	16.0%	17.9%
WATER Residential (Tier 1 usage)	3.00%	3.50%	5.50%
WATER Commercial (usage)	5.00%	5.50%	8.00%
WASTEWATER Residential	4.75%	4.75%	7.50%
WASTEWATER Non-Residential	5.00%	5.00%	8.50%
SOLID WASTE Residential	3.00%	3.00%	5.50%
SOLID WASTE Commercial	7.50%	3.00%	10.00%
SOLID WASTE Rolloff	6.50%	3.00%	6.50%
ELECTRIC Residential - svc charge	\$2.25	\$2.50	\$2.75
ELECTRIC Non-Residential - svc charge	\$5.00	\$2.50	\$5.00
GAS Residential - svc charge	\$0.75	\$0.75	\$0.00
GAS Non-Residential - svc charge	\$2.00	\$2.00	\$3.00

#### Utility Fund Forecast: FY 24/25 Recommended Rate Adjustments

As of 8/22/2024	FY 23/24 Estimate	FY 24/25 Projected	FY 25/26 Forecast	FY 26/27 Forecast	FY 27/28 Forecast	FY 28/29 Forecast	FY 29/30 Forecast
WATER	(\$137,327)	(\$2,297,373)	(\$9,745,447)	(\$12,649,920)	(\$12,282,263)	(\$9,938,493)	(\$2,007,840)
WASTEWATER	(\$11,719,217)	(\$11,256,668)	(\$8,456,620)	(\$5,358,502)	(\$1,423,833)	\$3,249,395	\$12,189,109
SOLID WASTE	(\$5,223,675)	(\$5,389,701)	(\$1,273,786)	\$1,673,155	\$1,505,566	\$6,300,262	\$9,474,694
ELECTRIC	\$289,913	(\$907,913)	(\$1,012,864)	(\$729,993)	(\$817,186)	(\$1,225,376)	(\$1,993,115)
NATURAL GAS	(\$4,888,484)	(\$1,935,219)	(\$2,334,058)	(\$2,323,860)	(\$1,962,375)	\$1,496,589	\$865,154
DISTRICT COOLING	(\$364,841)	(\$154,613)	(\$77,190)	(\$49,999)	(\$57,903)	(\$51,153)	(\$52,668)
TOTAL NET SOURCES AND USES	(\$22,043,631)	(\$21,941,486)	(\$22,899,965)	(\$19,439,119)	(\$15,037,993)	(\$168,777)	\$18,475,335
Beginning Reserve Balance	\$144,413,643	\$122,370,012	\$100,428,526	\$77,528,561	\$58,089,442	\$43,051,449	\$42,882,672
Ending Reserve Balance	\$122,370,012	\$100,428,526	\$77,528,561	\$58,089,442	\$43,051,449	\$42,882,672	\$61,358,007
Ending Reserve Balance Percent*  *As a % of Next Fiscal Year's Expenditures	23.2%	17.9%	12.3%	9.2%	6.5%	6.2%	8.6%

# Schedule for FY 2024/25 Utility Rate Adjustment Recommendation

Sept 19	<ul> <li>City Council Discussion of Utility Rates (if necessary)</li> </ul>
Sept 23	<ul> <li>City Council Action on Notice of Intent</li> </ul>
Nov 18	<ul> <li>Introduce Utility Rate Ordinances</li> </ul>
Dec 2	<ul> <li>City Council Action on Utility Rates</li> </ul>
Feb 1	<ul> <li>Effective date for Utility Rate changes</li> </ul>



#