

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of Mesa's 2023/2024 Annual Action Plan is a comprehensive document promoting a coordinated approach to housing and community needs and fostering the coordination of all programs funded by the U.S. Department of Housing and Urban Development (HUD). It details the activities and projects in which HUD dollars, as well as other federal, state, and local funding dollars, will be allocated. This Plan outlines the priorities by which the city's Community Development Block Grant (CDBG) Program, HOME Investment Partnership (HOME) Program, Emergency Solutions Grant (ESG) Program and local Human Services funds will be invested over the 2023/2024 fiscal year (FY). These programs represent affordable housing and community development investments in decent, safe, and affordable housing, suitable living environment, and expanded economic opportunities.

The Annual Action Plan defines one-year activities for FY 2023/2024 in relationship to the five-year goals and objectives of the city's 2020-2024 Consolidated Plan. In order to receive these federal funds, the City of Mesa is required to submit a Five-Year Consolidated Plan and Annual Action Plan for HUD approval. The Consolidated Plan contains a strategic plan for addressing affordable housing, community development, supportive housing, and homeless needs within the City of Mesa, and a specific one-year action plan for the use of these HUD Resources. The Consolidated Plan contains priorities, goals, performance outcome objectives, and implementation strategies for each of the Plan's elements. The Annual Action Plan is a one-year plan that describes the activities that will be conducted to address the needs described in the Consolidated Plan.

The FY 2023/2024 Annual Action Plan is the fourth year of the current Five-Year Consolidated Plan and details specific activities to be carried out in order to meet the 2020-2024 Five-Year Consolidated Plan's priorities and goals. According to HUD, the Consolidated Plan and Annual Action Plan are designed to be a collaborative process whereby a community establishes a unified vision for housing and community development actions. It offers entitlement communities the opportunity to shape these housing and community development programs into effective, coordinated neighborhood and community development strategies.

As the lead agency for the Annual Action Plan, the City of Mesa hereby follows HUD's guidelines for citizen and community involvement. Furthermore, it is responsible for overseeing citizen participation requirements that accompany the Annual Action Plan.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items, or a table listed elsewhere in the plan, or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis, or the strategic plan.

The goal of the CDBG program is to develop viable communities by providing decent housing and a suitable living environment, and by expanding economic opportunities, principally for persons with low and moderate income. Funds support a wide range of community development activities directed toward providing programs and services to assist the most vulnerable persons in the community, revitalizing neighborhoods, and providing improved community facilities and services. These goals are further explained as follows: services to persons experiencing homelessness or at risk of becoming homeless; providing decent housing to assist homeless persons in obtaining appropriate housing and assisting those at risk of homelessness; preserving the affordable housing stock through homeowner-occupied emergency repair and housing rehabilitation; increasing the availability of permanent housing that is affordable to low and moderate-income persons; increasing the supply of supportive housing; providing a suitable living environment, improving the safety and livability of neighborhoods; increasing access to quality facilities and services; reducing the isolation of income groups within an area through integration of low-income housing opportunities; promoting long term economic and social viability; and empowering low-income persons to achieve self-sufficiency.

The City of Mesa receives HOME funds to implement local housing strategies designed to increase homeownership and affordable housing opportunities for low and very low-income residents in the community. HOME funds may be used for a variety of housing activities, according to local housing needs. Eligible uses of funds include tenant-based rental assistance, housing rehabilitation, down payment assistance to homebuyers, and new construction of housing. HOME funding may also be used for site acquisition, site improvements, demolition, relocation, and other necessary and reasonable activities related to the development of affordable housing.

The city strives to accomplish these goals by maximizing and effectively utilizing all available funding resources to conduct housing and community development activities. These goals to increase and maintain affordable housing stock and promote self-sufficiency may include providing funding for the development of new and/or rehabilitated rental units affordable to households at or below 60% AMI; funding construction of new affordable ownership units for sale to low- and moderate-income buyers; considering other opportunities such as Housing Choice Vouchers (HCVs) and Tenant-Based Rental Assistance (TBRA) that provide rental subsidies and security and utility deposits to low-income households to make existing units affordable.

The Emergency Solutions Grant (ESG) Program provides funding to non-profit service providers to: engage individuals and families experiencing homelessness living on the street through navigation services; improve the number and quality of emergency shelters for; help operate and provide essential

services in emergency shelters; Rapidly re-house individuals and families experiencing homelessness; and prevent individuals and families from becoming homeless.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City will continue to fund and administer homeowner-occupied Housing Rehabilitation Program to preserve existing affordable housing stock and prevent homelessness. In the last five years, the number of applications has consistently increased by at least 10 applications per year. In FY 2021/2022, 88 applications for the Housing Rehabilitation Program were received. As of April 5, 2023, 82 applications have been received, estimating that at least 100 applications will be submitted for FY 2022/2023.

In FY 2020/2021 and FY 2021/2022 the city received a substantial amount of new funding from HUD through the Coronavirus Relief and Economic Security Act (CARES Act) to respond to, prevent, and mitigate impact of COVID-19 . The amount received for each grant is as follows: ESG-CV \$5,182,232; CDBG-CV \$6,046,017; HOME ARPA \$5,605,694. As of April 1, 2023, we have expended a total of \$4,934,574.54 of ESG-CV funds and the remaining funds are under contract through August 31, 2023. CDBG-CV funding was awarded in November of 2022, and HOME ARPA funding will be awarded in FY 2023/2024. Each year, the City of Mesa reports its progress made towards meeting the five year and annual goals in the Consolidated Annual Performance Evaluation Report (CAPER). The CAPER is submitted to HUD within 90 days after the start of the new program year. Copies of the CAPER are available for review at the City of Mesa Housing and Community Development Division and on the city's Website at: <https://www.mesaaz.gov/residents/community-development/plans-amendments-reports>.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The city utilizes an application process to solicit proposals annually from non-profit agencies and city departments for use of its annual allocation of federal CDBG, ESG, and HOME funds, and the city's Human Services and A Better Community (ABC) funding. ABC is a voluntary utility donation program. The application process is designed to ensure the city addresses high-priority needs and funds programs and services that meet City Council Strategic Priorities and goals identified in the 5-Year HUD Consolidated Plan.

The city conducted significant consultation with citizens, municipal officials, non-profit agencies, public housing agencies, governmental agencies, and the Continuum of Care in preparing this Plan. The city held various public meetings prior to the development of the Plan. All the meetings held throughout the annual funding process were public meetings to obtain public comment on the anticipated funding

resources available for FY 2023/2024, proposed programs and services, and agencies recommended for funding.

The funding application process opened on October 3, 2022. Staff met with City of Mesa Internal Departments and an orientation was held for non-profit agencies on October 3, 2022. Staff provided an overview of the funding process, presented City Council Strategic Initiatives, explained specific requirements of each funding source, and identified key dates.

A training session was held on October 10, 2022, for ZoomGrants, the city's web-based grants management system, for applicants seeking additional technical assistance with submitting their applications.

Staff reviewed applications for eligibility, agency capacity, and ability to comply with applicable regulatory requirements. Eligible applications were made available to the Housing and Community Development Advisory Board (HCDAB) for review. Agencies applying for funding made presentations to the HCDAB at two public hearings on December 6, 2022, and December 7, 2022. The HCDAB and staff reviewed and scored the applications. City Council Strategic Initiatives of homelessness response & prevention strategies, vital human services & community needs, access to affordable housing, education & job training, and public facility improvements were also taken into consideration.

Staff presented the proposed funding recommendations and sought approval at the Cultural Development Committee (CCD) meeting on March 2, 2023. Staff met one-on-one with Council Members. The funding recommendations were presented to City Council at Study Sessions held on March 23, 2023, and March 30, 2023, and the funding recommendations will be presented for final City Council approval on May 1, 2023.

The 30-day public comment period commenced on Monday, April 10, 2023, and will end on Wednesday, May 10, 2023.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

A 30-day public comment period commenced Monday, April 10, 2023, and will end on Wednesday, May 10, 2023. Comments received during the public comment period will be added in this section.

6. Summary of comments or views not accepted and the reasons for not accepting them

N/A – Comments received during the public comment period, but not accepted will be added in this section.

7. Summary

This Annual Action Plan addresses the priorities and needs identified in the Five-Year Consolidated Plan. These priorities are the community's affordable housing, addressing homelessness, and community development opportunities, with a comprehensive and coordinated strategy for the implementation of programs.

The city will utilize CDBG, HOME, ESG, Human Services (general funds), and ABC program funds to leverage other public and private investments to address the city's priority goals.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	MESA	Housing and Community Development
HOME Administrator	MESA	Housing and Community Development
HOME-ARP Administrator	MESA	Housing and Community Development
ESG Administrator	MESA	Housing and Community Development

Table 1 – Responsible Agencies

Narrative (optional)

The City of Mesa Housing and Community Development Division is the responsible agency for the preparation and implementation of the FY2023/2024 Annual Action Plan, which will be the fourth fiscal year of the 2020-2024 Consolidated Plan.

Consolidated Plan Public Contact Information

City of Mesa Housing and Community Development Division
PO Box 1466
Mesa, AZ 85211-1466

Housing and Community Development Staff Contacts:

Michelle E. Albanese, Housing and Community Development Director
michelle.albanese@mesaaz.gov

Marcella Magallanez-Snow, Management Assistant II
marcella.magallanez-snow@mesaaz.gov

Justin Boyd, Housing and Community Development Administrator
justin.boyd@mesaaz.gov

Michele Payakovich, Housing and Community Development Coordinator
michele.payakovich@mesaaz.gov

Deanna Grogan, Housing and Community Development Specialist
deanna.grogan@mesaaz.gov

Constance Bachman, Housing and Community Development Specialist
constance.bachman@mesaaz.gov

Aaron Eaton, Housing and Community Development Assistance
aaron.eaton@mesaaz.gov

Gary Ray, Housing Rehabilitation Specialist
gary.ray@mesaaz.gov

Prisila Rivera, Housing Rehabilitation Specialist
prisila.rivera@mesaaz.gov

Community Services Contact:
Mary Brandon, Community Services Deputy Director
mary.brandon@mesaaz.gov

Lindsey Balinkie, Community Services Deputy Director
Lindsey.balinkie@mesaaz.gov

Deana Lopez, Human Services Coordinator
Deana.lopez@mesaaz.gov

Finance Staff Contacts:

Mischelle Durkovic, Sr. Fiscal Analyst
mischelle.durkovic@mesaaz.gov

Diane Ethington, Financial Coordinator
diane.ethington@mesaaz.gov

Gerri Luna, Financial Specialist
gerri.luna@mesaaz.gov

Francesca Montoya, Financial Specialist
francesca.montoya@mesaaz.gov

Ben Wong, Financial Coordinator
ben.wong@mesaaz.gov

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

The City of Mesa consulted with citizens, municipal officials, non-profit agencies, public housing agencies, private developers, governmental agencies, and the Continuum of Care in preparing this plan. The city held a funding orientation, one training session, three public meetings, two Housing & Community Development Advisory Board (HCDAB) meetings, several one-on-one meetings with Council members, public meeting to the Community and Cultural Development (CCD) Council sub-committee, and two City Council Study Sessions to facilitate development of the Plan. These meetings are summarized in the Citizen Participation Section of this Plan.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

The city is committed to addressing the needs of homeless residents in relation to both physical and mental/behavioral health needs. To this end, the city's staff and elected officials participate in a regional Continuum of Care plan in collaboration with the City of Phoenix, Maricopa County, and all jurisdictions (incorporated and unincorporated) within the county. Maricopa Association of Governments (MAG) facilitates the process for the Continuum of Care with recognition that the provision of human services has an impact across counties. The participating jurisdictions work together to develop the Continuum of Care plan, provide human services to the homeless, and identify and address gaps in service.

The City continues to implement Mesa's Strategic Plan for Addressing Homelessness (Strategic Plan). The Plan serves as the overarching guiding principles and key strategies/actions related to homelessness in Mesa and has become an evolving, electronic document that continues to be updated, as new information is available, and goals are successfully accomplished. Additionally, the Strategic Plan will continue to be implemented in collaboration with Mesa's nonprofit partners, faith-based agencies, schools, healthcare institutions, as well as regional partner cities, county and state departments and federal agencies, such as the Veterans Administration, Housing and Urban Development (HUD), and the Interagency Council on Homelessness.

The Strategic Plan includes programming and infrastructure that has been implemented, tested, and was proven to be successful during the COVID-19 pandemic, as well as other strategies to address homelessness. These strategies include new, nationwide efforts underway by Mayors and CEOs to follow a data-driven "Built for Zero" system model to address and prevent homelessness and to ensure homelessness is rare, brief, and non-reoccurring.

Additionally, the Strategic Plan outlines foundational background information and data related to the causes of homelessness and the state of homelessness in Mesa. Both data and best practices will help

Mesa works to reduce the number of individuals and families experiencing homelessness in Mesa, as well as to balance this response by keeping our community safe, with targeted focus on city parks, libraries, and other public spaces.

Current and recent initiatives have included:

- Review of the Homeless Management Information Systems (HMIS) demographic reports via local non-profits to assess the system's effectiveness and ensure HMIS is the best system to help meet the city's Continuum of Care objectives;
- Collaboration with local non-profits concerning the Regional Coordinated Assessment System which sets regional guiding principles related to client-focused assessment.
- On March 2, 2023, a Maricopa Regional Continuum of Care Coordinated Entry System Evaluation report was finalized by Homebase. Over the next year, the MAG Coordinated Entry Committee (CEC) will be reviewing and addressing identified findings and recommendations related to system access, the assessment and prioritization process, referrals to permanent housing, and system governance and management.
- Continuation of the Homeless Navigator program, which is a street outreach collaborative with Community Bridges (CBI), Copa Health Inc., and Central Arizona Shelter Services (CASS).
- Completion of the Annual "Point-in-Time" count on January 24, 2023, in collaboration with MAG of both sheltered and unsheltered homeless residents, with a special detailing of those with serious mental illness, substance abuse disorders, length of homelessness and other Mesa specific metrics.
- Continued allocation of COVID-19 funding, through the Corona Virus Aid, Relief, and Economic Security (CARES) Act of 2020, to prepare for, prevent, and mitigate COVID-19, thorough assisting the most vulnerable in the community.
- Providing Off the Streets emergency and temporary housing program with strong support services offered by the City of Mesa and our partner Community Bridges, Inc (CBI). Serving Mesa's most vulnerable including seniors, Veterans, families with young children and single women. As of March 2023, 1,460 individuals have been served, of which: 42% have physical disabilities, 12% are aged 62+, 18% are youth under 18, and 9% are either fleeing domestic violence or Veterans.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The city continues its efforts towards coordination and collaboration across systems of care to serve the most at-risk residents including homeless individuals, those at-risk of becoming homeless, veterans, and unaccompanied youth. The city recognizes that improved service coordination will help eliminate the duplication of efforts, improve communication regarding the most current news and information, and spearhead community-wide solutions to basic needs.

The city participates in various workgroups for the Continuum of Care, including Coordinated Entry Workgroup, Continuum of Care Planning Committee, and ESG Committee. The city provided staff assistance for the evaluation of applications for FY2022/2023. The city understands the need and value of working together with the Continuum of Care. The ways the city has contributed has been in working on the workgroups to find ways to better align processes and to provide input on gaps in services and policy decisions that impact Mesa.

As a part of the 2020-2024 consolidated planning cycle, the City of Mesa will utilize the Analysis of Impediment to Fair Housing to identify where underserved populations are located and concentrated. To reduce barriers to reaching the underserved and enhance maximization of services, Mesa's Housing and Homeless Solutions Coalition will assist in the facilitation of city-wide collaborations focused on coordinating the work of social service agencies, reducing silos, enhancing services, and maximizing resources in addressing homelessness. The city is taking efforts to identify the number of homeless residents, their specific needs, and a listing of the social and human services designed to meet these needs through the January 2023 annual point-in-time county, creation of city homelessness data snapshot and regional collaborations to utilize local and county data to inform our response in addressing homelessness. In January 2023 the City conducted the annual point-in-time (PIT) count to identify both sheltered and unsheltered homeless. This data will allow the city to more effectively determine the types and quantities of needed services based on an actual population count.

The city has made progress in implementing the HUD mandate and national best practice of establishing a Regional Coordinated Entry System linking individuals and families to the most appropriate housing intervention. Community stakeholders are working together toward system implementation. The stakeholders have adopted guiding principles and a common assessment tool that will allow a shared understanding of needs by service providers. Under the plan, individuals and families will be referred to services based on the outcomes of a common assessment of needs, a mutual and comprehensive understanding of each program's requirements, the target population served by each program, and the number of available beds and services.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City of Mesa has an annual application process for ESG funding that is open to all non-profit, social services, and human services agencies. Agencies applying for funding must participate in a mandatory program-specific training session to gain familiarity with standards regarding performance, Homeless Management Information System (HMIS) utilization, evaluation, policies, and procedures, as well as a pre-contract award orientation.

Eligible program components include:

- 1) Street outreach to meet the immediate needs of unsheltered homeless people by connecting them with emergency shelter, housing, and/or critical health services, and provide case management.
- 2) Emergency Shelter to increase the quantity and quality of temporary shelters provided to homeless people such as renovations, operations, or services for shelter residents (i.e., employment and job training, education, childcare, and transportation).
- 3) Homeless Prevention to prevent an individual or family from moving into an emergency shelter or living in a public or private place not meant for human habitation through housing relocation and stabilization services consisting of rental and utility assistance, and other housing related service costs.
- 4) Rapid Rehousing to move homeless people quickly to permanent housing through housing relocation and stabilization services consisting of rental and utility assistance, and other housing related service costs.
- 5) HMIS component to fund subrecipients participation in the Maricopa County Continuum of Care HMIS data collection and analysis of data for individuals and families who are homeless and at-risk of homelessness. Consists of purchase of licenses, software, hardware, or other equipment or personnel-related expenditures, such as salary or training expenses.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

See Table 2 below for those who were engaged during the annual consultation process.

Table 2 – Agencies, groups, organizations who participated

1	<p>Agency/Group/Organization</p>	<p>City of Mesa - Housing & Community Development</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing PHA Services - Housing Services-Elderly Persons Services-Education Service-Fair Housing Local Government</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Anti-poverty Strategy Lead-based Paint Strategy</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Outreach efforts included participation with the Maricopa Association of Governments (MAG) along with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees, as well as with local shelter providers such as A New Leaf and Save the Family. Consultation regarded community need as well as department feedback on process improvements and expansion of services.</p>

2	Agency/Group/Organization	A New Leaf
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Victims of Domestic Violence Services-homeless Services-Education Services-Employment Non-Profit Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Outreach efforts included consulting with local shelter providers. A New Leaf participated in the City of Mesa's annual funding process for requesting FY 2023/2024 funding.
3	Agency/Group/Organization	SAVE THE FAMILY
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Victims of Domestic Violence Services-homeless Services-Education Services-Employment Services - Victims Non-Profit Organization

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Outreach efforts included consulting with local shelter providers. Save the Family participated in the City of Mesa's annual funding process for requesting FY 2023/2024 funding.
4	Agency/Group/Organization	COMMUNITY BRIDGES, INC.
	Agency/Group/Organization Type	Housing Services - Housing Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Services - Victims Non-profit Organization

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Outreach efforts included consulting with local shelter providers. Community Bridges (CBI) participated in the City of Mesa's annual funding process for requesting FY 2023/2024 funding.
5	Agency/Group/Organization	FAMILY PROMISE
	Agency/Group/Organization Type	Services - Housing Services-Persons with Disabilities Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Services - Victims Non-Profit Organization

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Outreach efforts included consulting with local shelter providers. Chrysalis participated in the City of Mesa's annual funding process for requesting FY 2023/2024 funding.
6	Agency/Group/Organization	CHILD CRISIS CENTER
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-homeless Services-Health Services-Education Services-Employment Services - Victims Child Welfare Agency Non-Profit Organization

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Outreach efforts included consulting with local shelter providers. Child Crisis participated in the City of Mesa's annual funding process for requesting FY 2023/2024 funding.
7	Agency/Group/Organization	COPA Health
	Agency/Group/Organization Type	Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Health Services-Education Services-Employment Services - Victims Non-Profit Organization

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Outreach efforts included consulting with local shelter providers. COPA Health participated in the City of Mesa's annual funding process for requesting FY 2023/2024 funding.
8	Agency/Group/Organization	CASS Shelter
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless Services-Education Services-Employment Non-profit Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Outreach efforts included consulting with local shelter providers. CASS participated in the City of Mesa's annual funding process for requesting FY 2023/2024 funding.

9	Agency/Group/Organization	LUTHERAN SOCIAL SERVICES
	Agency/Group/Organization Type	Non-profit Organization Services - Homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Health Services
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Outreach efforts included consulting with local shelter providers. Circle the City participated in the City of Mesa's annual funding process for requesting FY 2023/2024 funding.
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10	Agency/Group/Organization	ARM of SAVE THE FAMILY
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Victims of Domestic Violence Services-homeless Services-Education Services-Employment Services - Victims Non-Profit Organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Outreach efforts included consulting with local shelter providers. Save the Family participated in the City of Mesa's annual funding process for requesting FY 2023/2024 funding.
11	Agency/Group/Organization	CARRY ME PRODUCTIONS
	Agency/Group/Organization Type	Services - Housing Services-Children Services-homeless Services-veterans

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Carry Me Productions participated in the City of Mesa's annual funding process for requesting FY 2023/2024 funding.
12	Agency/Group/Organization	REBUILDING TOGETHER VALLEY OF THE SUN
	Agency/Group/Organization Type	Housing Rehabilitation and Accessibility- Services - Housing Services-Children Services-Seniors Services-Veterans Services – Severely Disabled Adults Services-Illiterate Adults Services-Families
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Rebuilding Together participated in the City of Mesa's annual funding process for requesting FY 2023/2024 funding
	Agency/Group/Organization	UMOM

13	Agency/Group/Organization Type	Services - Youth Services-Homeless Services-Homeless Families Services-Veterans
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	UMOM participated in the City of Mesa's annual funding process for requesting FY 2023/2024 funding.

Identify any Agency Types not consulted and provide rationale for not consulting

Efforts were made to consult as broadly as possible with community stakeholders. No specific agency types were excluded from participation.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Maricopa Association of Governments	The City of Mesa and non-profit providers partner in the coordination of services and shelters for the homeless in conjunction with the Continuum of Care priorities.
Mesa's Strategic Plan for Addressing Homelessness	City of Mesa, City Manager's Office	The City of Mesa aligned its priorities in addressing housing for all incomes with the strategies identified in the Strategic Plan for Addressing Homelessness.
PHA Annual Administrative Plan for the Housing Choice Voucher Program	City of Mesa, Public Housing Authority	The City of Mesa's Public Housing Agency (PHA) focuses its efforts on providing affordable rental housing opportunities throughout the city and access for participants to learn new skills and to move toward self-sufficiency
Analysis of Impediments to Fair Housing Choice	City of Mesa, Housing and Community Development	The City of Mesa seeks to reduce impediments to fair housing choice for its residents by aligning its Fair Housing efforts with recommendations made in the 2020 Analysis of Impediments.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

Homelessness has increased by 92% from 2018 to 2022 in Maricopa County. The city’s strategic plan is focused on addressing health and safety needs and improving the quality of life and housing stability for all in Mesa.

Our Housing Path to Recovery offers various access points throughout the community from emergency shelter, wrap-around services for stabilization, and bridge housing to rental assistance our goals is to get the most vulnerable Mesa-based individuals off the streets and in contact with the resources and support needed for safe housing, stability, and life skills to achieve sustainable success.

Once a homeless individual or family has accessed the system, they receive a variety of services designed to help find permanent housing, education, employment, and/or additional public assistance as needed. A variety of housing options are provided including transitional living, emergency shelter, rapid re-housing, and affordable housing (based on unit availability).

Individuals and families also receive access to employment training, job search assistance, and assistance preparing for and taking the GED. Homeless children and youth (under 24 years of age) are provided with free medical care through a clinic operated by Phoenix Children's Hospital and free childcare is provided by United Methodist Outreach Ministries (UMOM) for children ages six-weeks to five-years old. Residents of UMOM are provided with free wellness education. Supportive Services for Veteran's Families (SSVF) is offered to low-income veteran families with a focus on intensive case management.

Case managers work with low-income veterans and their families to identify those who need VA benefits and additional public benefits such as housing counseling services, health care services, childcare services, educational assistance, legal services, transportation services, financial planning services, daily living services, and to receive temporary financial assistance.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The city employed several means of citizen participation for the development of this plan. Stakeholders with unique points of view were identified up front and sought participation. Methods of engaging with the public were varied and included, public meetings, training sessions, and Board and Committee meetings and agency presentations.

Public Meetings

Several public meetings and training sessions were held to provide information and technical assistance to non-profit organizations and other interested parties to contribute. Meeting dates, times, and locations are shown below. Day and evening meetings were held across the city, providing a variety of options for residents. They were advertised through public notices, city website, and city email distribution lists. The format ranged from small to large audience discussions. Notes were taken of the public comments at all meetings. No public comments were received at any of the public meetings.

Advertised Public Meetings

Funding Kickoff meeting for non-profit agencies – overview of the annual funding process, October 3, 2022, 9:00 a.m. -10:00 a.m., Council Chambers, Upper Level, 57 E. 1st Street, Mesa, Az.

Funding Kickoff meeting for Interdepartmental Applicants - CDBG Non-Public Service Funding– overview of the annual funding process, October 3, 2023, 10:30 a.m.-11:30 a.m., Council Chambers, Upper Level, 57 E. 1st Street, Mesa, Az.

Public Hearing #1 – FY 2023/2024 Annual Funding Process (process, funding schedule, applications received for FY 2023/2024) - Housing and Community Development Advisory Board (HCDAB), O November 3, 2022, 6:00 p.m., Council Chambers, Lower Level, 57 E. 1st Street, Mesa, Az.

Public Hearing #2 and #3 – FY 2023/2024 Agency Presentations to the HCDAB, December 6, 2022, and December 7, 2022, 4:00 p.m., Council Chambers, Upper Level, 57 E. 1st Street, Mesa, Az.

Staff presented the proposed funding recommendations and sought approval at the Cultural Development Committee (CCD) meeting on March 2, 2023, immediately after Study Session Lower-Level Council Chambers, 57 E. 1st Street, Mesa, Az.

Presentation of FY 2023/2024 Funding Recommendations – City Council Study Session, March 23, 2023, 7:30 a.m., Lower-Level Council Chambers, 57 E. 1st Street, Mesa, Az.

Presentation of and direction on FY 2023/2024 Funding Recommendations – City Council Study Session, March 30, 2023, 7:30 a.m., Lower-Level Council Chambers, 57 E. 1st Street, Mesa, Az.

City Council will vote to approve FY 2023/2024 Funding allocations – City Council Meeting, May 1, 2023, 5:45 p.m., Upper-Level Council Chambers, 57 E. 1st Street, Mesa, Az.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community	October 3, 2022, 9:00 a.m.; Funding Kick Off - Introduction to the Annual Funding Process, funding calendar, HCDAB presentations; 27 non-profit agencies and 7 city staff in attendance.	Comments/questions related to the application process, funding sources and requirements	All comments were accepted	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	Non-targeted/broad community	October 3, 2022, 10:30 a.m.; Interdepartmental CDBG Non-Public Service Orientation- Overview of the Annual Funding Process; 12 City of Mesa Departments and 7 city staff in attendance.	Comments/questions related to the application process, funding sources and requirements	All comments were accepted.	
3	Public Meeting	Non-targeted/broad community	October 6, 2022, 6:00 p.m.; Housing and Community Development Advisory Board Meeting, discussed funding process and Council Priorities for FY 2023/2024.			
4	Public Meeting	Non-targeted/broad community	October 10, 2022, 8:00 a.m.; Technical Assistance Training/ Zoom Grants	Comments/questions related to and Zoom Grants and the application submittal process	All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Public Meeting	Non-targeted/broad community	November 3, 2022, HCDAB – Discussed FY 2023/2024 funding process, schedule, key dates, and Zoom Grants overview.	Comments/questions related to the HOME application process, funding source and requirements, and Zoom Grants	All comments were accepted.	
6	Public Meeting	Non-targeted/broad community	December 6, 2022, 4:00 p.m.; FY 2023/2024 Agency Presentations to the HCDAB; HCDAB Advisory Board, 16 non-profit agencies, and 8 city staff in attendance.	Comments related to the application process, grant requirements, agencies that applied for funding and eligibility.	All comments were accepted.	
7	Public Meeting	Non-targeted/broad community	December 7, 2022, 4:00 p.m.; FY 2023/2024 Agency Presentations to the HCDAB; HCDAB 11-member Advisory Board, 20 non-profit agencies, and 8 city staff in attendance.	Comments/questions pertaining to non-profit agency's presentations and funding application.	All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
8	Public Meeting	Non-targeted/broad community	Community and Cultural Development Committee (CCD), March 2, 2022, 9:00 a.m.; Presentation and Approval of FY 2023/2024 Funding Recommendations; 3-member CCD Committee, 5 city staff, and 1 non-profit agencies in attendance.	Comments related to programs and projects being proposed by the city and agencies applying for federal funds, and approval of the funding recommendations; questions to the CCD from one non-profit agencies regarding funding allocations; CCD approved funding recommendations.	All comments were accepted.	
9	Public Meeting	Non-targeted/broad community	March 23, 2023, 7:30 a.m. City Council Study Session; City Council hears a presentation for the FY 2023/2024 Funding Recommendations.		All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
10	Public Meeting	Non-targeted/broad community	March 30, 2023, 7:30 a.m. City Council Study Session; City Council hears a presentation for the FY 2023/2024 Funding Recommendations.		All comments were accepted.	
11	Public Meeting	Non-targeted/broad community	May 1, 2022, 5:45 p.m.; City Council votes on Approval of FY 2023/2024 Funding Recommendations.	Comments received will be added here.	N/A	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2))

Introduction

The following amounts are anticipated to be received for FY 2023/2024 and for the 2020-2024 Consolidated Plan. These resources will be

updated annually to reflect final funding allocations from HUD, Program Income received, and any prior year's unprogrammed funds.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	4,050,391	145,974	2,008,173	6,204,539	3,641,125	Community Development Block Grant (CDBG) funds may be used for a variety of activities that meet the needs of low- and moderate-income residents and communities. Eligible activities are public services, economic development, capital improvements (such as infrastructure and facilities), housing, and program administration. Each activity must meet both a HUD National Objective and Eligible Activity.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,691,632	10,503	1,061,059	2,763,194	1,258,384	The HOME Program is the largest federal block grant program for affordable housing. Funding is provided to State and local governments for affordable housing activities, including rental and homebuyer housing development, homebuyer down payment assistance, homeowner rehabilitation assistance, tenant-based rental assistance, and program administration.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	367,881	0	34,300	402,181	256,508	The Emergency Solutions Grant (ESG) Program addresses the needs of persons experiencing homelessness, persons in emergency or transitional shelters, and assists people to quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness. Eligible activities include Emergency Shelter, Homeless Navigation Services, Homeless Prevention, Transitional Housing, and Program Administration.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how

matching requirements will be satisfied

The federal funding listed above supports activities outlined in this Plan and priorities identified in the 5-Year Consolidated Plan. The city is an entitlement community and receives federal funds on an annual basis including Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), and Emergency Solutions Grant (ESG) funds for the period covered by this Plan. The city encourages for-profit and non-profit agencies to leverage additional funding sources and private funding/donations to sustain their programs, activities and projects. The allocations they receive from the city are used to leverage private and corporate donations and contributions to their agencies as well as other federal funds from other municipalities and federal agencies.

The city provides a 50% match for the Emergency Solutions Grant (ESG) allocation with city general funds and ABC utility donations. The remaining 50% match contribution is required to be provided by the agency receiving the ESG funds.

The city's HOME Investment Partnership Program (HOME) match is met through city contributions such as land, infrastructure, and fees, as well as contributions from non-profit agencies. The city provides general fund dollars for Human Services funding which is allocated to non-profit agencies to provide critical programs and services to the community, including crisis services, homeless assistance, food and basic needs, and education and mentoring.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City of Mesa does not intend to address the needs identified in this plan with publicly owned land or property located within the jurisdiction.

Discussion

This section intentionally left blank.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Increase or Maintain Affordable Housing Stock	2020	2024	Affordable Housing	West Mesa CDBG CDBG Target Area City of Mesa	Access to affordable housing options	CDBG: \$2,500,000 HOME \$1,000,000	Homeowner Housing Rehabilitated: 59 Household Housing Unit (56 Emergency/3 Major Rehabilitation) Construction of 54 units affordable rental housing/low-moderate-income housing benefit; 54 households assisted.

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Fund Homelessness Strategies	2020	2024	Homeless	City-wide	Homelessness Strategies	<p>CDBG: \$571,291</p> <p>CDBG: \$629,454</p> <p>HOME: \$ 1,340,286</p> <p>ESG: \$ 340,290</p>	<p>Public Facility or Infrastructure: <u>40 Persons Assisted.</u></p> <p>Public service activities other than Low/Moderate Income Housing <u>Benefit: 6,731 Persons Assisted.</u></p> <p>Tenant-based rental assistance / Rapid Rehousing: 255 Households Assisted.</p> <p>Homeless Person Overnight Shelter: <u>70 Persons Assisted</u></p> <p>Other: <u>36 Persons</u></p>
3	Public Facility Improvements	2020	2024	Non-Housing Community Development	CDBG Target Area	Necessary Public Facility Improvements	CDBG: \$1,350,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 62,580 Persons Assisted

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Increase or Maintain Affordable Housing Stock
	Goal Description	<p>CDBG: Provide assistance to low- and moderate-income homeowners through Housing Rehabilitation and Emergency Home repairs. Housing Rehabilitated: 59 Household Housing Unit (56 Emergency/3 Major Rehabilitation)</p> <p>HOME: Public Facility - La Mesita Phase IV Construction: Construction of 54 units of affordable rental housing for low and moderate-income housing: Households assisted: 54.</p>

2	Goal Name	Fund Homelessness Strategies
	Goal Description	<p>CDBG: Public Service activities for Homeless persons - 6,731 persons</p> <p>CDBG Public Facilities: Overnight/Emergency Shelter Renovation- 40 persons, 2,800 bed nights.</p> <p>HOME: Tenant-Based Rental Assistance (TBRA)/Deposit Assistance - 255 households (TBRA Rental Assistance: CBI=15 and Save the Family=30; City of Mesa Deposit Assistance-200).</p> <p>ESG: Save the Family -Rapid Rehousing - 12 households/36 persons; East Valley Mens’ Shelter - Homeless Person Overnight Shelter - 42 persons, 3,209 bed-nights; Child Crisis Shelter Counseling and Case Management at homeless shelter –28 persons. (Total ESG 106 persons to be served)</p> <ul style="list-style-type: none"> • Provide funds to support homeless shelter facilities (emergency and transitional) that encourage development of more beds for single females and single males, as well as serving both homeless individuals and homeless families. <ul style="list-style-type: none"> • Support homelessness prevention activities, street outreach efforts, and rapid re-housing programs. • Maintain data on utilization of homelessness resources and services using HMIS. • Support efforts to integrate the management of ESG funds with the Continuum of Care. • Strengthen the capacity of homelessness service providers and advocacy organizations. • Provide funds to support permanent housing for homeless individuals and families exiting transitional facilities. • Undertake public services projects and programs to meet the needs of low- and moderate-income residents. • Provide support for special needs facilities, permanent housing, and support services for non-homeless individuals and families with special needs. • Undertake public services projects and programs to meet the needs of low- and moderate-income residents. • Provide job skills training opportunities to better prepare the city’s workforce for employment.

3	Goal Name	Public Facility Improvements
	Goal Description	<p>Invest in public facility and infrastructure improvements for the benefit of lot to moderate income areas or households in the city.</p> <p>Public Facility Improvements: Whitman Park and Aripine Park Playground Replacement and ADA Accessibility - 62,580 persons (area benefit)</p>

Projects

AP-35 Projects – 91.220(d)

Introduction

Projects and activities to be funded using federal HUD funds during FY 2023/2024 are provided below. Resources include CDBG, HOME, and ESG funds.

Projects

#	Project Name
1	A New Leaf – East Valley Men’s Center
2	A New Leaf – Housing Support Services
3	A New Leaf – La Mesita Family Shelter
4	A New Leaf – La Mesita Phase IV Construction Project
5	Central Arizona Shelter Services (CASS) - Case Management for Homeless Mesa Individuals
6	Central Arizona Shelter Services (CASS) - CASS Senior Haven Community Center and Pet Run
7	Central Arizona Shelter Services (CASS) - Senior Advocate for the Haven Senior Shelter
8	Child Crisis Arizona – Counseling Services for Homeless Foster Children and Youth in Mesa
9	City of Mesa - Emergency Rehabilitation Program
10	City of Mesa - Major Rehabilitation Program
11	City of Mesa Utility and Rent Deposit Program
12	City of Mesa - Parks, Recreation, & Community Facilities Development – Aripine Park Playground Installation
13	City of Mesa – Parks, Recreation, & Community Facilities Department – Whitman Park Playground Rehabilitation
14	Community Bridges, Inc. - Mesa Homeless Navigation Services
15	Community Bridges, Inc. - Mesa Mobile Community Outreach & Crisis Stabilization
16	Community Bridges, Inc. - MESA TBRA Housing
17	Copa Health Inc. - Homeless Day Center & Community Court Navigation
18	Family Promise – Greater Phoenix – Mesa Family Shelter Program
19	Lutheran Social Services of the Southwest – Interfaith Homeless Emergency Lodging Program (I-HELP)

#	Project Name
20	Save the Family Foundation of Arizona – Rapid Rehousing
21	Save the Family Foundation of Arizona - TBRA
22	CDBG Program Administration
23	ESG Program Administration
24	HOME Program Administration

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

N/A

AP-38 Project Summary

Project Summary Information

1	Project Name	A New Leaf - East Valley Men's Center
	Target Area	City of Mesa
	Goals Supported	Fund Homelessness Strategies
	Needs Addressed	Homelessness Strategies Vital Community Services
	Funding	ESG: \$120,728.10
	Description	Provide support services to homeless persons in temporary emergency shelter. Services include resources and referrals, transportation assistance, case management, and health-related services.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	42 persons to be assisted.
	Location Description	Citywide
	Planned Activities	Homeless support services.
2	Project Name	A New Leaf - Housing Support Services
	Target Area	West Mesa CDBG
	Goals Supported	Fund Homelessness Strategies
	Needs Addressed	Homelessness Strategies Vital Community Services
	Funding	CDBG: \$51,644
	Description	National Objective: LMC Matrix Code:03T Citation: 24 CFR 570. 201(e) Provide emergency shelter bed nights, food, and basic needs for homeless individuals/households from Mesa. Services to include housing stability planning and case management.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	185 Permanent Supportive Housing Mesa residents at Desert Leaf, La Mesita, and Artspace.

	Location Description	Multiple Sites in Mesa
	Planned Activities	Homeless Shelter and Stabilization Services
3	Project Name	A New Leaf - La Mesita Family Shelter
	Target Area	West Mesa CDBG
	Goals Supported	Fund Homelessness Strategies
	Needs Addressed	Homelessness Strategies Access to Affordable Housing Options
	Funding	CDBG: \$73,350
	Description	National Objective: LMC Matrix Code:03TCitation: 24 CFR 570. 201(e) Provide emergency shelter bed nights, food, and basic needs for homeless individuals/households from Mesa. Services to include housing stability planning and case management.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	58 homeless persons (17 families) will be assisted.
	Location Description	Citywide
	Planned Activities	Homeless Shelter Case Management.
4	Project Name	A New Leaf – La Mesita Phase IV Construction Project
	Target Area	West Mesa CDBG
	Goals Supported	Increase affordable housing stock
	Needs Addressed	Access to affordable housing options
	Funding	HOME: \$1,000,000
	Description	Provide low cost housing to low to moderate income Mesa residents
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	75-100 seniors and veterans annually

	Location Description	Citywide.
	Planned Activities	Construction of 54 affordable housing units
5	Project Name	Central Arizona Shelter Services (CASS) - Case Management for Homeless Mesa Individuals
	Target Area	City of Mesa
	Goals Supported	Fund Homelessness Strategies
	Needs Addressed	Homelessness Strategies Vital Community Services
	Funding	CDBG: \$73,913
	Description	National Objective: LMC Matrix Code:03T Citation: 24 CFR 570. 201(e) providing critical shelter and unparalleled, supportive services, CASS aims to stem the tide of Mesa homelessness and help 195 Mesa residents regain their independence, dignity, and stability.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	195 persons in Mesa will receive crisis intervention services.
	Location Description	Downtown Phoenix
	Planned Activities	Homeless Shelter and Supportive Services
6	Project Name	Central Arizona Shelter Services (CASS) - Senior Haven Community Center and Pet Run
	Target Area	City of Mesa
	Goals Supported	Fund Homelessness Strategies
	Needs Addressed	Homelessness Strategies Vital Community Services
	Funding	CDBG: \$571,291
	Description	National Objective: LMC Matrix Code:03T Citation: 24 CFR 570. 201(e) Mesa CDBG funds will be used to construct a Community Center (including a warming kitchen) and a pet run.
	Target Date	6/30/2024

	Estimate the number and type of families that will benefit from the proposed activities	40 individuals per year and 2,800 bed nights
	Location Description	Citywide.
	Planned Activities	Construct community center for low-income seniors
7	Project Name	Central Arizona Shelter Services (CASS) - Senior Advocate for the Haven Senior Shelter
	Target Area	City of Mesa
	Goals Supported	Fund Homelessness Strategies
	Needs Addressed	Homelessness Strategies Vital Community Services
	Funding	CDBG: \$247,149
	Description	National Objective: LMC Matrix Code:03T Citation: 24 CFR 570. 201(e) The Senior Advocate will coordinate communication between patients, family members, medical professionals, administrative staff, and health insurance companies to ensure clients receive the best possible healthcare services
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	25 individuals
	Location Description	Citywide.
	Planned Activities	Case Management for Seniors
8	Project Name	Child Crisis Arizona – Counseling Services for Homeless Forster Children & Youth in Mesa
	Target Area	City of Mesa
	Goals Supported	Decrease Homelessness Vital Community Services
	Needs Addressed	Community Safety Sustainable Economy

	Funding	ESG: \$100,000
	Description	Child Crisis Arizona provides residential foster care services for homeless foster children and youth removed from their family homes due to abuse, neglect, or maltreatment.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	This program is expected to serve 28 unduplicated Mesa individuals.
	Location Description	Citywide
	Planned Activities	Provide shelter for foster youth
9	Project Name	City of Mesa - Emergency Homeowner Rehabilitation Program
	Target Area	Citywide
	Goals Supported	Increase or Maintain Affordable Housing Stock
	Needs Addressed	Access to affordable housing options
	Funding	CDBG: \$1,000,000
	Description	National Objective: LMH Matrix Code: 14A Citation: 24 CFR 570. 202(a)(1) Provide housing rehabilitation and repairs to approximately 56 low-moderate-income Mesa homeowners.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	56 low-moderate-income Mesa homeowners.
	Location Description	Citywide
	Planned Activities	Emergency Homeowner Rehabilitation Program.
10	Project Name	City of Mesa - Major Homeowner Rehabilitation Program
	Target Area	Citywide
	Goals Supported	Increase or maintain affordable housing stock
	Needs Addressed	Access to affordable housing options
	Funding	CDBG: \$1,500,000

	Description	National Objective: LMH Matrix Code: 14A Citation: 24 CFR 570. 202(a)(1) Provide housing rehabilitation and repairs to approximately 3 low-moderate-income Mesa homeowners.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	3 low-moderate-income Mesa homeowners.
	Location Description	City of Mesa
	Planned Activities	Major Homeowner Rehabilitation Program.
11	Project Name	City of Mesa - Rental and Utility Deposit Program (TBRA)
	Target Area	City of Mesa
	Goals Supported	Increase or Maintain Affordable Housing Stock
	Needs Addressed	Access to affordable housing options
	Funding	HOME: \$300,000
	Description	Provide rental/utility deposit assistance to approximately 150 low-moderate-income households.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	200 households will be provided rent/utility assistance.
	Location Description	Individual addresses - citywide.
	Planned Activities	Rental and Utility Deposit Program
12	Project Name	City of Mesa – Parks, Recreation, & Community Facilities Department – Aripine Park Playground Installation
	Target Area	City of Mesa
	Goals Supported	Public Facility Improvements
	Needs Addressed	Necessary Public Facility Improvements
	Funding	CDBG: \$350,000

	Description	National Objective: LMA Matrix Code: 03E Citation: 24 CFR 570. 201 (c) Rehabilitation of playground and installation of equipment meeting ADA accessibility requirements.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	32,525
	Location Description	Aripine Park
	Planned Activities	Playground Creation
13	Project Name	City of Mesa – Parks, Recreation, & Community Facilities Department – Whitman Park Playground Rehabilitation
	Target Area	
	Goals Supported	Public Facility Improvements
	Needs Addressed	Necessary Public Facility Improvements
	Funding	CDBG: \$1,000,000
	Description	National Objective: LMA Matrix Code: 03E Citation: 24 CFR 570. 201 (c) Rehabilitation of playground and installation of equipment meeting ADA accessibility requirements.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	30,055
	Location Description	Whitman Park
Planned Activities	Playground Rehabilitation.	
14	Project Name	Community Bridges - Homeless Navigation
	Target Area	City of Mesa
	Goals Supported	Fund Homelessness Strategies
	Needs Addressed	Homelessness Strategies Vital Community Services

	Funding	CDBG: \$48,118
	Description	National Objective: LMC Matrix Code:03T Citation: 24 CFR 570. 201(e) Homeless navigation outreach to 100 homeless individuals. Engage and enroll homeless individuals and families living in public places in Mesa and facilitate voluntary relocation into available housing and connect them to needed services and other support.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	265 Unduplicated Individuals
	Location Description	Citywide
	Planned Activities	Homeless Navigation
15	Project Name	Community Bridges – Mesa Mobile Community Outreach & Crisis Stabilization
	Target Area	City of Mesa
	Goals Supported	Fund Homelessness Strategies
	Needs Addressed	Homelessness Strategies Vital Community Services
	Funding	CDBG: \$19,716
	Description	National Objective: LMC Matrix Code:03T Citation: 24 CFR 570. 201(e) Homeless navigation outreach to homeless individuals. Engage and enroll homeless individuals and families living in public places in Mesa and facilitate voluntary relocation into available housing and connect them to needed services and other support.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	4,200 Mesa Residents
	Location Description	Citywide.
	Planned Activities	mobile outreach and substance use/behavioral health crisis services
16	Project Name	Community Bridges, Inc. - Mesa TBRA Housing

	Target Area	City of Mesa
	Goals Supported	Increase or Maintain Affordable Housing Stock
	Needs Addressed	Access to Affordable Housing Options
	Funding	HOME: \$316,000
	Description	Provide rental/utility deposit assistance to low-moderate-income households.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	25 Households/27 Individuals
	Location Description	Citywide
	Planned Activities	Tenant-Based Rental Assistance
17	Project Name	Copa Health – Homeless Day Center & Community Court Navigation
	Target Area	City of Mesa
	Goals Supported	Fund Homelessness Strategies
	Needs Addressed	Homelessness Strategies Vital Community Services
	Funding	CDBG: \$198,258
	Description	National Objective: LMC Matrix Code:03T Citation: 24 CFR 570. 201(e) Homeless navigation services - connect homeless persons to behavioral health professionals, provide case management, assist with searching for shelter, information referral, and work with Mesa Community Court team to navigate homeless persons through the court system.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	1650 Unduplicated Mesa residents
	Location Description	Citywide

	Planned Activities	Homeless and community court navigation
18	Project Name	Family Promise – Greater Phoenix – Mesa Family Shelter Program
	Target Area	City of Mesa
	Goals Supported	Homeless Strategies
	Needs Addressed	Decrease Homelessness Vital Community Services
	Funding	CDBG: \$60,041
	Description	National Objective: LMC Matrix Code:03T Citation: 24 CFR 570. 201(e) serves low-income families with basic services that stabilize them through shelter, childcare/school, employment, cash flow training, and housing within 60 days.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	88 unduplicated individuals
	Location Description	Citywide
	Planned Activities	Provide shelter, food, and social services
19	Project Name	Lutheran Social Services of the Southwest – Interfaith Homeless Emergency Lodging Program (I-HELP)
	Target Area	City of Mesa
	Goals Supported	Decrease Homelessness
	Needs Addressed	Addresses Homeless Strategies
	Funding	CDBG: \$57,246
	Description	National Objective: LMC Matrix Code:03T Citation: 24 CFR 570. 201(e) provide shelter to homeless women without children, also provide access to food, showers, hygiene items
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	65 persons
	Location Description	Citywide
	Planned Activities	Provide shelter and basic needs for women
20	Project Name	Save the Family Foundation of Arizona – Rapid Rehousing
	Target Area	City of Mesa
	Goals Supported	Decrease Homelessness
	Needs Addressed	Addresses Homeless Strategies

	Funding	ESG: \$119,562.83
	Description	Save the Family will provide Rapid Rehousing Services to Mesa households experiencing homelessness in order to stabilize the household, end their homelessness, and help them secure permanent housing.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	36
	Location Description	Citywide
	Planned Activities	Provide temporary housing and help secure permanent housing
21	Project Name	Save the Family Foundation of Arizona - TBRA
	Target Area	City of Mesa
	Goals Supported	Decrease Homelessness Vital Community Services
	Needs Addressed	Addresses Homeless Strategies Supports Vital Community Services
	Funding	HOME: \$724,286
	Description	Provide rental/utility deposit assistance to low-moderate-income households.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	90
	Location Description	Citywide
Planned Activities	Tenant Based Rental Assistance and Supportive Services	
22	Project Name	Community Development Block Grant Program Administration
	Funding	\$810,078
	Description	Matrix Code: 21A Citation: 24 CFR 570.206 Planning and Administration for the CDBG Program.
	Target Date	6/30/24
	Location Description	City of Mesa 200 S. Center St., Bldg. 1 Mesa, AZ 85210
	Planned Activities	Planning and Program Administration

23	Project Name	Emergency Solutions Grant Program Administration
	Funding	\$27,598.01
	Description	Program Administration and planning
	Target Date	6/30/24
	Location Description	City of Mesa 200 S. Center St., Bldg. 1 Mesa, AZ 85210
	Planned Activities	Program Administration for ESG Program
24	Project Name	HOME Program Administration
	Funding	\$169.163
	Description	Program Administration and Planning
	Target Date	6/30/24
	Location Description	City of Mesa 200 S. Center St., Bldg. 1 Mesa, AZ 85210
	Planned Activities	Program Administration for HOME

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The target area for the City of Mesa’s CDBG investments is outlined in blue on Map SP-10.1 appearing in the Five-Year Consolidated Plan (attached to this plan). This CDBG target area includes an area generally referred to as the Main Street Corridor, which was referenced frequently by stakeholders as having a large share of the city’s older commercial structures, substandard housing stock, residential and commercial code violations, and a concentration of social service agencies, low-income housing, and accessible public transportation options. Programs and Services are also delivered to the community citywide in CDBG eligible areas. Activities will include enhanced public services, housing rehabilitation, TBRA, down-payment assistance. Efforts will be in place to ensure that as these activities are undertaken throughout the city, they will result in better integration of transit facilities into the community and increased access to areas of opportunity.

Geographic Distribution

Target Area	Percentage of Funds
West Mesa CDBG	
CDBG Target Area	18
Citywide	82

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Resources will be committed pursuant to input received from citizens, stakeholders, and non-profit service providers during the development of 2020-2024 5-Year Consolidated Plan and 2023/2024 Annual Action Plan, as well and consideration of Mesa City Council priorities. As stated in the Consolidated Plan, significant issues were identified during the planning process which included the uneven distribution of community resources and the opportunity to leverage substantial investment in expanded neighborhoods in the community. Homelessness continues to be an increasing concern in Mesa. A Homeless Strategy was completed by the City Manager’s Office, in collaboration with city departments, non-profit service providers, and regional partners. Public services are allocated throughout the city based on an individual's income eligibility. Housing Rehabilitation services are provided city-wide based on client’s eligibility of income and homeownership. City or public facility improvements, and public infrastructure improvements are examples of CDBG-funded activities that are targeted to CDBG-eligible

areas.

Discussion

This section is optional and was left blank intentionally.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The City of Mesa will utilize its CDBG and HOME funds to rehabilitate and to support the construction of new affordable housing units. The one-year goals for affordable housing in the city for FY 2023/2024 are as follows:

One Year Goals for the Number of Households to be Supported	
Homeless	54
Non-Homeless	296
Special-Needs	0
Total	350

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	237
The Production of New Units	54
Rehab of Existing Units	59
Acquisition of Existing Units	0
Total	350

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

The City of Mesa and non-profit partners will undertake the following affordable housing activities:

- Tenant-Based Rental Assistance for low-and-moderate-income renters – 37 people
- La Mesita Phase IV construction of 54 units for senior Low-Income residents
- Security and utility deposits for low-and moderate-income renters – 200 people
- Housing Rehabilitation and Emergency Repair Assistance for low and moderate-income homeowners – 59 households

AP-60 Public Housing – 91.220(h)

Introduction

The City of Mesa Housing Authority is the lead agency overseeing the Housing Choice Voucher (HCV) Programs in the City of Mesa. The Housing Authority is part of the city's Housing and Community Development Division, which administers a variety of programs designed to assist Mesa's low-and/or moderate-income individuals and families. The City of Mesa does not directly own or operate any public housing units within its corporate limits but provides HCV to help address affordable housing needs. The city has several housing programs available including rental assistance through the HCV and TBRA Programs homeownership programs, as well as homeowner housing rehabilitation, emergency repair, and ADA accessibility improvement. The city's rental assistance programs include: the Housing Choice Voucher program (HCV); Project Based Vouchers; HUD Veterans Affairs Supportive Housing (VASH) program; Family Unification Program (FUP), Emergency Housing Vouchers (EHV), Shelter Plus Care program, and rental and utility and security deposit assistance under the Tenant-Based Rental Assistance (TBRA) program.

Actions planned during the next year to address the needs to public housing

Although the City of Mesa does not own or operate public housing, the Mesa Housing Authority (HA) will continue to seek additional funding to address housing needs and will apply to HUD for additional housing vouchers when available. Lack of funding in comparison to the need for affordable housing is a barrier in addressing housing needs and has created lengthy waiting lists and long waiting periods. The HA will continue to provide housing assistance and social service needs to residents and will maintain efforts to implement more and expand existing programs as funding allows. MHA had the HCV waiting list open for applications in August 2022. Over 20,000 applications were received, and a lottery process selected 4,000 applicants randomly to be added to the HCV waiting list. A minimum of 100 applicants have been pulled from the waiting list to issue available vouchers to applicants seeking affordable housing.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The city's Family Self Sufficiency program encourages participants in the HCV programs to work toward improving their quality of life through counseling and guidance, to become less reliant on federal assistance, and eventually to move toward the path to homeownership.

If the PHA is designated as troubled, describe the manner in which financial assistance will be

provided or other assistance

The City of Mesa Housing Authority is a High-Performing agency.

Discussion

Continued low-income housing rental assistance is a great need in the City of Mesa. With the uncertainty of future HUD funding, the PHA will continue its efforts to streamline processes and automate correspondence to landlords and participants. The PHA will be innovative by finding cost-saving solutions and assist City of Mesa low-income families and individuals by using all City of Mesa's allocated Section 8 Housing Choice Voucher Program vouchers and will request set aside funding when available for HAP allocation increase.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The City of Mesa is a participant in the Maricopa County Continuum of Care Committee (COC) on Homelessness and the Homeless Planning Sub-committee. This is a regional initiative staffed by the Maricopa Association of Governments (MAG). As part of the Continuum of Care, Maricopa County completes a regular “Point-in-Time Survey” (PIT) each January to determine the number of homeless individuals and families in the County. The PIT count was conducted on January 24, 2023, approximately 375 unsheltered individuals were surveyed.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City of Mesa awards funding for local shelters, transitional housing, rapid rehousing programs, and tenant-based rental assistance to provide a safe place for citizens in need. The City of Mesa’s homeless providers are established agencies and have great capacity to address homelessness. Although the number of homeless continues to increase, the city has seen remarkable improvements in the homeless system and implementing best practices. The city has increased funding in order to provide additional Homeless Navigators to assist the homeless in finding shelter and other critical services through the Metropolitan area.

Mesa’s Strategic Action Plan for Addressing Homelessness (Strategic Plan) was recently developed by the City Manager’s Office with support of the Mayor and City Council. This Strategic Plan will become an evolving, electronic document that will be updated as new information is available. Also, the Strategic Plan will continue to be implemented in collaboration with Mesa’s nonprofit partners, faith-based agencies, schools, healthcare institutions, as well as regional partner cities, county and state departments and federal agencies, such as the Veterans Administration, Housing and Urban Development (HUD), and the Interagency Council on Homelessness.

Mesa’s vision for addressing homelessness is based on these six Guiding Principles:

1. Public Safety is our priority. We lead with services to address public health and safety needs and improve quality of life for all in Mesa. We seek enforcement when crimes occur and seek a balance for use of public spaces so that all community members feel welcome and safe.
2. Wise investment of local and federal funding. We will focus our resources on Mesa-based organizations and direct service to Mesa-based homeless. Mesa receives more than \$5 million each year in federal funding. We will work to focus these resources on programs in Mesa that are demonstrating success and achieve meaningful, focused results.
3. Strong non-profit collaborations. We will collaborate with Mesa’s non-profits and work to support successful programs by our community partners for wrap-around services tailored to each person/family experiencing homelessness.
4. Regional share of the cost/impacts. Mesa will be ‘at the table’ in regional discussions and solutions to

seek a regionwide approach and share the local impact.

5. Measure and communicate results. We will use data to demonstrate the impact of services and funding. This information will be more available and transparent to our interested community through the city's data portal.

6. Housing path to recovery. As resources are available, Mesa will create a step-by-step approach to housing and recovery for Mesa based homeless, along with the needed wrap-around services to ensure sustainable success.

The Strategic Plan includes programming and infrastructure that has been implemented, tested, and proven successful during the COVID-19 pandemic and other strategies to address homelessness, including new, nationwide efforts underway by Mayors and CEOs to follow a data-driven "Built for Zero" system model to address and prevent homelessness and to ensure homelessness is rare, brief, and non-reoccurring. Additionally, the Strategic Plan outlines foundational background information and data related to the causes of homelessness and on the state of homelessness in Mesa. Both the data and best practices will help Mesa work to reduce the number of individuals and families experiencing homelessness in Mesa, as well as to balance this response by keeping our community safe, with targeted focus on city parks, libraries, and other public spaces.

Addressing the emergency shelter and transitional housing needs of homeless persons

The Continuum of Care (CoC) reaches out to homeless persons, especially unsheltered persons, through soup kitchens, day programs, drop-in centers, and hospitals. In addition, information is collected annually using the Point In Time Survey form and is then summarized. The Point In Time Surveys are one-on-one interviews also held with the consumers. Additionally, outreach teams regularly go under bridges, visit camps and local parks, and go to other known areas to tend to the needs of the homeless. The city also funds street outreach and navigation programs to better serve the homeless. When homeless veterans are identified, efforts are made to get them assistance through the VA.

The CoC has a long-term goal of increasing the number of homeless moving from transitional housing to permanent housing, which is now a necessity since funding for transitional housing is being phased out. To achieve this objective, the CoC meets regularly with providers to monitor and review their progress.

The CoC also works toward strengthening relationships with affordable housing providers (such as housing authorities) to assist consumer transitions into permanent housing. Effective services and support while in transitional housing are critical to the effective move into permanent housing.

The City of Mesa continues to provide funding for emergency shelters for homeless unaccompanied children and youth, individuals, and families, as well as transitional and permanent supportive housing. The city pursued a program in 2020/21 called "Off the Streets," which provides immediate, emergency sheltering to get people immediately off of the streets and to allow the City of Mesa to connect them to a variety of services tailored to their particular needs. The city supports individuals in staying healthy and safe during the pandemic, and to transition them from unsheltered homelessness to a commitment to work on their "Housing Path to Recovery." With the 'Off the Streets' emergency sheltering, Mesa filled a gap in its housing infrastructure for successful transitioning of those experiencing homelessness.

Without a fully functioning system to help people be ready and able to accept services along with intensive help to connect them to the right services and housing, many unsheltered people cycle in and out of hospital emergency rooms and inpatient beds, mental health programs and institutions, and jails and prisons. The United States Interagency Council on Homelessness estimates this cycle costs between \$30,000 and \$50,000 per person/year. The 'Off the Streets' program is estimated to cost approximately \$10,000 per person to transition someone to a path of recovery.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City of Mesa continues to support MAG's Regional Plan to End Homelessness by:

- Collaborating with other municipalities through the Maricopa Association of Governments and League of Arizona Cities and Towns to maintain current funding for the Continuum of Care and to support efforts to develop new funding potential
- Continued participation in the Homeless Street Count Supporting non-profit organizations that provide affordable housing opportunities for low- and moderate-income individuals and families; and Serving on ESG Committee, COC Planning Committee and Coordinated Entry Oversight Workgroup

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The City of Mesa continues to support MAG's Regional Plan to End Homelessness by:

1. Providing CDBG funds for programs that help maintain Mesa's housing stock and enable low-income individuals to stay in their homes through the Homeowner Rehabilitation program.
2. Contributing/cooperating with the City of Chandler, the Town of Gilbert, City of Scottsdale, and the City of Tempe to assist in the operational cost of a New Leaf's East Valley Men's Center, La Mesita Family Shelter, and Autumn House Domestic Violence Shelter, and the Child Crisis Arizona Emergency

Children Shelter located in Mesa.

3. Examining alternative housing projects which could include a more viable use of group homes for housing of previously homeless, supportive housing projects termed “Housing First” rather than shelter services as the first option, and shelter alternatives that allow mental health or substance abuse issues to be addressed while in supportive housing.
4. Advocating to secure funding for homeless programs and participates in policy development through the Arizona Coalition to End Homelessness.
5. Serving on the ESG Committee, the COC Planning Committee, and the Coordinated Entry Oversight Workgroup.
6. Providing continued funding for street outreach and navigation services for the homeless.
7. Continuing to work with the City of Mesa Housing Authority to transition residents to more permanent housing.

Discussion

The Continuum of Care has outlined its discharge policy for assisting persons aging out of foster care, and being released from health care facilities, mental health facilities, and correction facilities.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The City of Mesa has identified the lack of decent or safe affordable housing units that are available as one of the barriers to affordable housing. Currently, the incorporated and unincorporated jurisdictions within the County are also facing barriers to affordable housing that are becoming increasingly more common. High on the list of market barriers is the lack of developable land, which increases the cost of available lands and increases housing development costs. There are other practices and/or policies impeding the City of Mesa's ability to meet affordable housing needs which is further discussed in the city's Analysis to Impediments and the current Consolidated Plan. The continued increase in market rents and purchase prices for homeownership has been a significant impediment preventing low-income families from finding housing. It should be noted that in a constrained housing supply market, when housing developments produce housing that is relatively affordable, higher income buyers and renters generally outbid lower income households. A home's final sale or rental price will typically exceed the projected sales or rental costs.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Several circumstances may exist that prevent the market from providing affordable housing. Therefore, the following list cannot be considered complete but does provide an outline for some of the potential barriers to providing affordable housing in the City of Mesa:

- Some property owners are unwilling or unable to maintain and improve housing conditions to levels determined to be safe, decent, or sanitary. A portion of these property owners are located out of state and hard to notify about repairs that need to be made.
- Elderly low-income residents are physically and financially unable to afford to make necessary repairs or improvements to their homes and lack financial capacity to pay for a contractor to complete repairs.
- Low-income households that are larger in number have limited access to affordable housing options that have three or more bedrooms to accommodate families with three or more children.
- Low-income households have difficulty finding available rental units in Mesa.
- Over 11.7% of housing units in Mesa are categorized as mobile homes, per 2021 ACS data. Mobile home unit's value depreciates at a faster rate, removing equity of the home from the homeowner. Manufactured housing units are also increasing in size and are overcrowding lots established for older and smaller manufactured units.
- According to data from the 2015-2019 HUD Comprehensive Housing Affordability Strategy, more than 40% of renter households in a majority of census tracts were cost burdened. Areas of concentration

include the neighborhoods surrounding Downtown Mesa, and several senior focused RV/mobile home communities.

- According to the City of Mesa’s 2019 Master Plan Update, Mesa has the largest share of mobile home parks in Maricopa County.
- Approximately 35% of Mesa’s mobile home inventory is comprised of units that are now more than 38 years old, and more than 2/3 of all occupied mobile homes are occupied by households where the head of household is 65 years of age, or older.
- Limited capacity and resources of nonprofit service providers and housing developers constrain their abilities to meet affordable housing needs.

AP-85 Other Actions – 91.220(k)

Introduction:

The City of Mesa will continue to take the following actions throughout the 2023/2024 consolidated planning cycle to address the challenges listed in the below sections.

Actions planned to address obstacles to meeting underserved needs

Outreach efforts include ongoing participation with the Maricopa Association of Governments (MAG) with the Continuum of Care Coordinated Entry Workgroup, Planning and ESG Committees to coordinate Rapid Rehousing and Shelter efforts, as well as pooling financial resources to house homeless clients in a timelier manner. The City of Mesa also works with the following local shelter providers and homeless assistance providers through federal and local funded contracts:

- A New Leaf
- Central Arizona Shelter Services (CASS)
- Child Crisis Arizona
- Circle the City
- Community Bridges (CBI)
- Family Promise
- Lutheran Social Services
- Maggie's Place
- Oakwood Creative Care
- Paz de Cristo
- Save the Family

In determining the funding priorities for the FY 2022/2023 Annual Action Plan, the City of Mesa utilized the 2020-2024 Consolidated Plan as the guide to eliminate the obstacles to the identified underserved needs. To reduce the number of obstacles keeping the City of Mesa from meeting the needs of the underserved populations in the community and help improve service delivery, Mesa's Housing & Community Development Division will assist with facilitating more city-wide collaborations in coordinating the work of social service organizations, eliminating duplication of efforts, spearheading community-wide solutions to local needs, and disseminating information, news, and data that will assist

all participant organizations a part of this collaborative effort.

Actions planned to foster and maintain affordable housing

The city has the following programs to assist those in need of affordable housing:

- Project Based Vouchers - 88
- Mainstream Vouchers - 137
- Section 8 Housing Choice Vouchers (HCV) - 1361
- Family Unification Program (FUP) Vouchers - 28
- Veteran's Affairs Supportive Housing (VASH) - 191 vouchers
- Emergency Housing Vouchers (EHV) - 108
- Housing Rehab Program – (CDBG) - 59

The City of Mesa will continue to invest grant funds into affordable housing projects that provide rental and homeownership opportunities for low- and moderate- income households. By offering Section 8 Housing Choice Vouchers (rental assistance) to homeless families, veterans, disabled persons, and youth exiting the foster care system, Mesa will continue investing in the improvement of rental accessibility for very low-income households (below 50% AMI) and veterans battling potential homelessness.

Homeownership will equally play a vital role in The City of Mesa's future of HUD grant investments. By providing down payment assistance through HOME Program and rehabilitating properties through the CDBG Program, the city is improving access and affordability to homeownership opportunities for low- and moderate-income households. The City of Mesa is also increasing the affordability of properties currently occupied by low-income households by providing a rehabilitation program to ensure long-term, sustainable housing by using more durable materials and building in energy efficiencies into the homes.

The City of Mesa will also continue to seek collaborative partnerships with developers, non-profits, and private institutions to construct new opportunities for affordable housing or acquire vacant properties to make available as affordable housing through the HOME Program.

Actions planned to reduce lead-based paint hazards

The reduction of Lead Based Paint (LBP) hazards in the city's housing stock is an annual objective in Mesa. As a part of its CDBG funded Housing Rehabilitation Program, the City of Mesa aids homeowners in making repairs and addressing code violations and safety issues. One of the first procedures of the rehabilitation program is to have certified Lead Based Paint (LBP) inspectors and risk assessors perform pre-construction inspections which may include assessments and reports of findings on all properties built prior to 1978 to test for lead. When any units test positive for lead above the allowable de minimis levels per 24 CRF 35.1350, certified contractors are hired for remediation or abatement of the lead.

Occupants are not allowed back into the unit until the property has been completely remediated. The city will also continue to educate all recipients of HOME, NSP, and CDBG funds on the hazards and dangers of lead-based paint. The City of Mesa distributes the pamphlet “Protect Your Family from Lead Based Paint in Your Home” to all program recipients. This pamphlet informs homeowners how to prevent lead from becoming a health concern in the home. Asbestos and Radon testing are performed on single family homes built prior to 1985 who’s anticipated scope may exceed the allowable de minimis levels as established by the EPA.

Actions planned to reduce the number of poverty-level families

In addition to offering rental and homeowner assistance to low-mod-income households, the City of Mesa also plans to reduce the number of poverty-level residents by continuing to participate with the Maricopa Continuum of Care, in which elected officials and city staff will ensure availability of services and programs offered, such as homeless navigation services in order to increase funding for shelters.

Funding was also allocated for programs that provide services for those with special needs. The list of 2022/2023 projects and programs to be funded by the Human Services/ABC Program. Mesa’s City Council has recommended funding anti-poverty programs that target prevention, crisis services, transitional services, and long-term support for homeless individuals.

Actions planned to develop institutional structure

The city will continue to participate in the regional Continuum of Care including workgroups and sitting on the Continuum of Care Board, working collaboratively with the East Valley City Managers, and assisting with For Our City – Mesa. In addition, the city will continue to develop public/private partnerships to address housing, finance, and community development efforts to address the gaps and provide recommendations in addressing these gaps.

Actions planned to enhance coordination between public and private housing and social service agencies

The City of Mesa will continue to work with For Our City to coordinate resources to Mesa’s most vulnerable residents. For Our City is a network of faith-based organizations, nonprofits, service organizations, businesses, and the City of Mesa working together in unity and compassion to help the residents of Mesa. Using the For Our City network, Mesa can connect nonprofits, volunteers, and vulnerable individuals together to serve the most effectively.

Discussion:

This section is optional and was left blank intentionally.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

The following chart provides details on program specific requirements for the Community Development Block Grant (CDBG) Program.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities – Not Applicable.	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds are used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is

as follows:

2. The City of Mesa does not use forms of investment not described in §92.205(b).

3. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The city will implement the HOME resale or recapture options based on each home activity subsidy, or longer as determined by the city. The city will require sub-recipients, CHDOs, and other entities to utilize the resale/recapture provisions outlined in the Annual Action Plan.

Under the Resale provision, the city will ensure, if the housing does not continue to be the principal residence of the family for the duration of the period of affordability, that housing is made available for a subsequent purchase only to a buyer whose family qualifies as a low-income family and will use the property as its principal residence. The Resale requirement will also ensure that the price at resale provides the original owner a fair return on investment (including the homeowner's investment and any capital improvement) and ensure that the housing will remain affordable to a reasonable range of low-income homebuyers. Under the Resale provision, "fair return on investment" shall be defined as a monetary gain or loss, dependent on market conditions, due to the sale of the property.

4. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The HOME-assisted housing must meet the affordability requirements for not less than the applicable period specified in the following table, beginning after project completion. The per unit amount of HOME funds and the affordability period that they trigger are described more fully in paragraphs (a)(5)(i) (resale) and (ii) (recapture) of this section.

The city will use the following table in determining the Period of Affordability for all rental project activities:

Total HOME Investment in rental Project Period of Affordability*

HOME Assistance	Number Of Years
Under \$15,000	5
Between \$15,000 & \$40,000	10
Over \$40,000	15

*The above Periods of Affordability are the minimum requirements based on amount of funding subsidy. The city may increase the number of years required for affordability based on specific activities.

The city will use either the resale or recapture provisions as outlined in number 2 above to enforce the period of affordability for homebuyers. All written agreements with the homebuyers will outline the period of affordability, principal residence requirement, and the resale or recapture provision that will be used to ensure the period of affordability. The city will secure the HOME investments for homebuyer and rental activities with proper security instruments, such as promissory notes, deeds of trust, and declarations of restrictive covenants, placed upon the property to ensure the period of affordability. Upon the satisfaction of the period of affordability by the homebuyer, the homebuyer shall be entitled to all "net proceeds" for the sale of the property and/or will no longer be obligated to use the property as their principal residence.

5. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

N/A

*Note: Repayment of the direct HOME subsidy does not terminate the period of affordability and the homebuyer is still subject to the principal residence requirement unless the repayment is the result of a transfer, either voluntarily or involuntarily. ***

Emergency Solutions Grant (ESG) Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

During this Action Plan period, the city's ESG subrecipients will continue to evaluate client eligibility and household needs in accordance with the centralized assessment requirements of the Maricopa County Continuum of Care, which include the following:

- The Coordinated Entry process should not create any barriers to emergency services.
- CoC and ESG-funded programs are committed to following a Housing First approach and reducing barriers for accessing their services.
- The program participant must meet the criteria under paragraph (1) the "at risk of homelessness" definition or who meet the criteria in paragraph (2), (3), or (4) of the homeless definition in 576.2 for

homeless prevention assistance.

- Households must meet the following circumstances:
- (1) Household does not have appropriate subsequent housing options; and
- (2) Household lacks the financial resources.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The City of Mesa will continue to coordinate with Maricopa COC to streamline a centralized or coordinated assessment system in accordance with HUD requirements. The coordinated entry system includes emergency and essential services providers, homeless prevention and rapid re-housing assistance providers, other homeless assistance providers, and housing providers who currently utilize the homeless management information system (HMIS).

As part of the Maricopa COC, the Human Services Campus (HSC) is the Lead Operator Agency (LOA) for individuals, and United Methodist Outreach Ministries (UMOM) is the LOA for families.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of Mesa allocates ESG funds through a competitive annual grant application process, as directed by the city's Housing and Community Development Advisory Board, with preliminary approval by the Community and Cultural Development Committee (sub-committee of City Councilmembers), and final approval by the City Council.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Mesa meets the homeless participation requirement found in 24 CFR 576.405(a) through the Maricopa County Continuum of Care. Several organizations representing the homeless were contacted for input during the planning process and the public meeting was advertised and homeless persons were informed of the meeting at the time their housing and social services were provided. Homeless participation will continue to be secured through consultation with the Maricopa Association of Governments.

5. Describe performance standards for evaluating ESG.

The City of Mesa utilizes the following evaluation standards for ESG activities.

Case Management Services:

- 85% of shelter clients will maintain or increase their income
- 85% of shelter clients will increase their knowledge of community support services to maintain long-term stability

Coordination of Services:

- Improved Care coordination between housing partners and mainstream resources

Tenant Based Rental Support Under Rapid Re-Housing:

- At Least 12 households assisted with rental support
- 75% of households will become self-sufficient once subsidy ceases

Housing Relocation & Stabilization Services Under Rapid Re-Housing:

- No households assisted with relocation/stabilization services

Shelter Services:

- Provide 42 Mesa persons will be provided with overnight shelter/3,066 bed nights
- Provide counseling services for 28 homeless foster children & youth

The composition and procedures for monitoring ESG activities will be reviewed and modified annually as necessary as new program guidelines are created by the Maricopa Association of Governments, ESG committee or published by HUD.

This section is optional and is intentionally left blank.

Map SP-10.1
Low Mod Areas
 City of Mesa

