

ECONOMIC DEVELOPMENT ADVISORY BOARD MINUTES

August 5, 2025

The Economic Development Advisory Board of the City of Mesa met in the boardroom at 120 North Center Street, on August 5, 2025, at 7:30 a.m.

J. Steven Beck Kurt D. Ferstl Michelle Genereux Charles Gregory Amanda Kay Anthony Ruiz Andrew Schreiner Frank Sanders (excused) Jaye O'Donnell Brent Stoddard Maribeth Smith Charles Gregory Rob Stirling Amanda Elliott Nick Juszczak	BOARDMEMBERS PRESENT	BOARDMEMBERS ABSENT	STAFF PRESENT
	Kurt D. Ferstl Michelle Genereux Charles Gregory Amanda Kay	Frank Sanders (excused)	Brent Stoddard Maribeth Smith Rob Stirling Amanda Elliott

EX-OFFICIO MEMBERS PRESENT

Susan Stephensen

EX-OFFICIO MEMBERS ABSENT

GUESTS

Mark Freeman, Mayor Scott Butler, City Manager Richard Blake * Sonny Cave Mark Drayna Sally Harrison Natascha Ovando-Karadsheh Cole Cannon Adam Saks Karla Moran

(*Participated in the meeting via video conference equipment)

1. Call meeting to order.

Chair Michelle Genereux called the meeting to order at 7:32 a.m.

Items from Citizens Present.

There were no items from citizens present.

3. Introduction of new board members.

Chair Genereux acknowledged Brent Stoddard, a new Assistant City Manager, who shared his background in economic development from his previous role in Glendale. Ms. Genereux welcomed new board members Steve Beck with COBE Real Estate, Andrew Schreiner with Nammo Defense Systems, and Susan Stephensen with HonorHealth. It was noted that Rick Blake and Mark Drayna transitioned to ex-officio board members and will also represent Mesa on the Greater Phoenix Economic Council Board of Directors.

4. Approval of minutes from the June 3, 2025, Economic Development Advisory Board meeting.

It was moved by Board member Amanda Kay, seconded by Vice Chair Kurt Ferstl, that the June 3, 2025, Economic Development Advisory Board meeting minutes be approved.

Upon tabulation of votes, it showed:

AYES — Beck-Ferstl-Genereux-Gregory-Kay-Ruiz-Schreiner-Stephensen

NAYS – None

ABSENT - Sanders

Chair Genereux declared the motion carried unanimously.

5. Hear a presentation on Cannon Beach / Rever Surf Park, followed by a discussion.

Developer Cole Cannon and Adam Saks, COO, provided an update on Cannon Beach, which includes Revel Surf and Swell MFG, the inventors of the proprietary wave technology. The retail pads on Power Road are fully leased, with a deliberate focus on attracting mom-and-pop or unique local tenants rather than national chains. The industrial flex space will feature family-oriented entertainment options including an arcade, bowling alley, KTR, movie theater, activity rooms, and a "mini city" designed for children aged 2–10. The overall project is marketed as a holistic destination offering something for all age groups, with 90% of the customer base seeking a beach vibe and only 10% being active surfers. The park employs approximately 80 people, with additional employment through retail and amenities on site.

A 10,000 square foot med spa is under construction, and the next phase is expected to feature the East Valley's first 4-star hotel. Hotel renderings were shared and were inspired by the Seabird Inn in Oceanside. Hotel access will include a resort fee that provides beach access and four wristbands.

In response to a question regarding water use, Mr. Cannon shared that the project has achieved a 94% reduction in water use by converting a former alfalfa field to this mixed-use development.

Economic Development Director Jaye O'Donnell shared that the project had placed Mesa on the map as a destination. Cannon Beach hosted a Surf Park Central conference, after opening in January, and developers from across the world attended to discuss the development process.

Mr. Cannon shared data that surfers were shown to be high-spending visitors and that there were three similar parks in the U.S. and 21 globally, with more under development. In response to a question, the costs of admission/experiences were shared. Restaurants and retail are open to the public without admission. Corporate memberships are available, and a 15% beach pass discount is offered to city employees with valid ID.

Mr. Cannon shared his appreciation for the flexibility the City has shown throughout the project. (See pages 1-23 in Attachment 1)

Chair Genereux thanked Mr. Cannon and Mr. Saks for their presentation.

6. Hear a presentation from Salt River Project, followed by a discussion.

Karla Moran, Economic Development Manager with Salt River Project (SRP), presented the history and an overview of the nation's largest not-for-profit public power utility which provides water and power to more than 2 million people in central Arizona. As a customer-funded utility (not investor-owned), customers pay costs upfront. Ms. Moran provided a comprehensive overview of SRP's current position, challenges, and future strategies.

The utility is seeking to double its peak capacity over the next 5–10 years in response to high industrial growth and manufacturing demands. Challenges include vacant industrial buildings increasingly being converted to high-demand manufacturing uses and equipment lead times (e.g., substations) that can take up to four years.

SRP's service area covers both water and power, and it is seeing transformational changes in the energy mix—targeting gas plants through 2030 and increased solar and battery use in outlying areas. Infrastructure challenges include federal/state land restrictions and long approval timelines.

The East Valley is seeing 8,000 MW of load requests. The Southeast Power Link, completed in 2024, is fully allocated. SRP is now using an updated cluster study process to assess and manage large customer interconnection requests. 24 major projects are currently in the queue totaling 7.2 GW. Distribution capacity for spec buildings is being closely monitored to ensure advertised capacity is available. Seven critical questions are now being used in project assessments to help define energy needs early and estimate rates.

Director Jaye O'Donnell thanked SRP for addressing a national issue and emphasized the value of understanding their process.

In response to a question about battery investments, Ms. Moran replied that SRP has customer and business programs in place and agreements with developers.

Board member Natascha Ovando-Karadsheh raised concerns about the affordability of doubling capacity. Ms. Moran explained that SRP uses a mix of debt service and customer charges, with no investor shareholders. Another utility is currently seeking a 24% rate increase; SRP's bond-funded model limits such spikes.

Board member Sonny Cave inquired about political resistance to renewables in some counties. Ms. Moran replied that SRP is actively engaging those communities to clarify project scopes.

Chair Genereux inquired about managing relationships with small vs. large customers. Ms. Moran shared that SRP uses key account managers and partners with cities on expansions.

City Manager Scott Butler reinforced the importance of the relationship between Mesa and SRP in supporting advanced manufacturing and job growth.

Ms. Moran concluded by highlighting SRP's current pace of growth, three distribution expansions this year and eight planned for next year. Long-term solutions, including pumped hydro and DOE-backed nuclear studies, are being explored. (See pages 1-24 in Attachment 2)

Chair Genereux thanked Ms. Moran for the presentation.

7. Economic Development Director's current events summary including conferences attended and survey highlights.

Director Jaye O'Donnell highlighted recent announcements including Hadrian, an advanced manufacturing company building Al-powered factories, Moses Lakes Industries, a global leader in advanced performance chemical solutions for the semiconductor industry, and Apex Power Conversion, a developer and manufacturer of power conversion systems for renewable energy and storage integration. Ms. O'Donnell outlined upcoming business development activities, including an international sales mission to Taiwan with the Arizona Commerce Authority, and various conferences in September and October.

Economic Development Advisory Board members were surveyed regarding future meeting topics, and the results were discussed. Key programs, priorities, and industries were identified. State and regional points of view were requested as well as foreign direct investment and trade efforts were of interest. (See pages 1-6 of Attachment 3)

8. Introduction of new business to be discussed at a future meeting.

Board member Sally Harrison inquired if a strategy was in place to attract supply chain companies that support current industry to fill Mesa's supply of speculative industrial development.

9. Schedule of meetings.

The next Economic Development Advisory Board meeting is scheduled for September 2, 2025.

10. Adjournment.

Without objection, the Economic Development Advisory Board meeting adjourned at 8:50 a.m.

I hereby certify that the foregoing minutes are a true and correct copy of the minutes of the Economic Development Advisory Board meeting of the City of Mesa, Arizona, held on the 5th day of August 2025. I further certify that the meeting was duly called and held and that a quorum was present.

Submitted by:

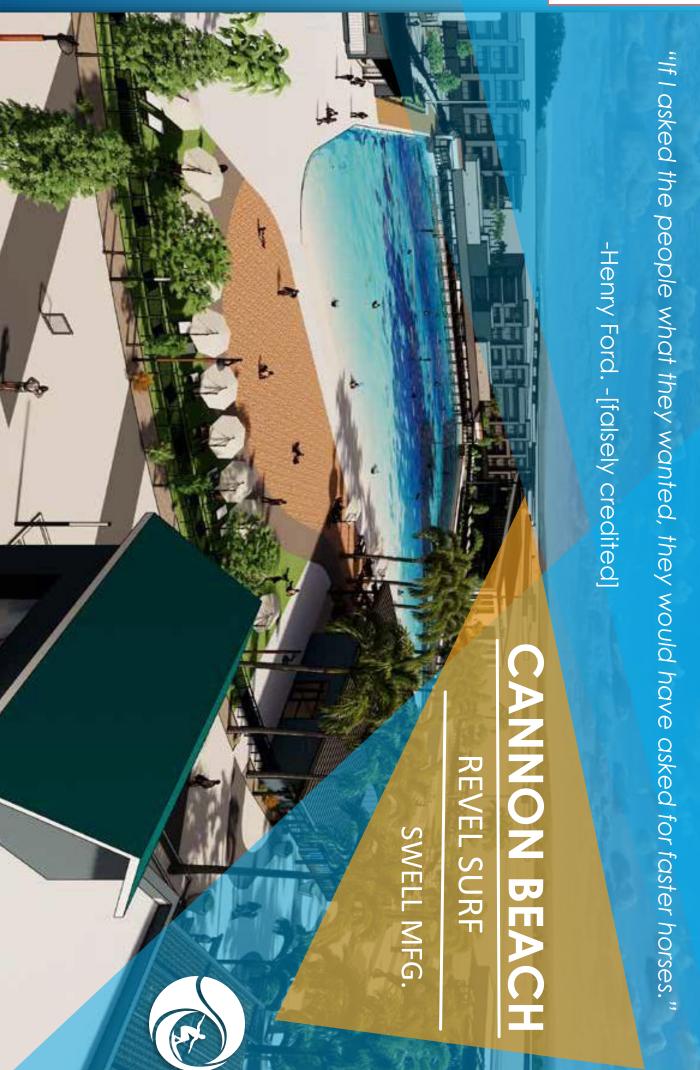
Jaye O'Donnell

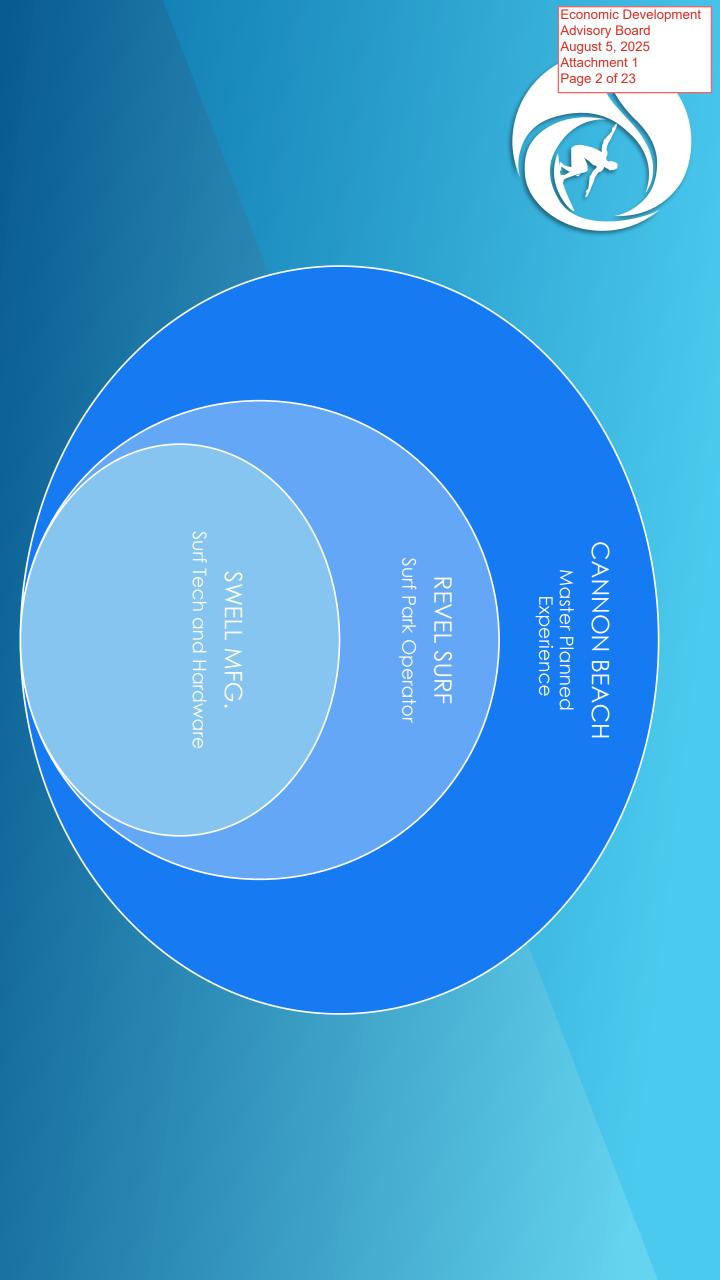
Economic Development Director

ms

(Attachments – 3)

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Build Out Cost All In. \$300,000,000 Total

\$110M Spent to Date

MESA, ARIZONA

Office

Surfing and Cliff Diving Experience

Spring 2025





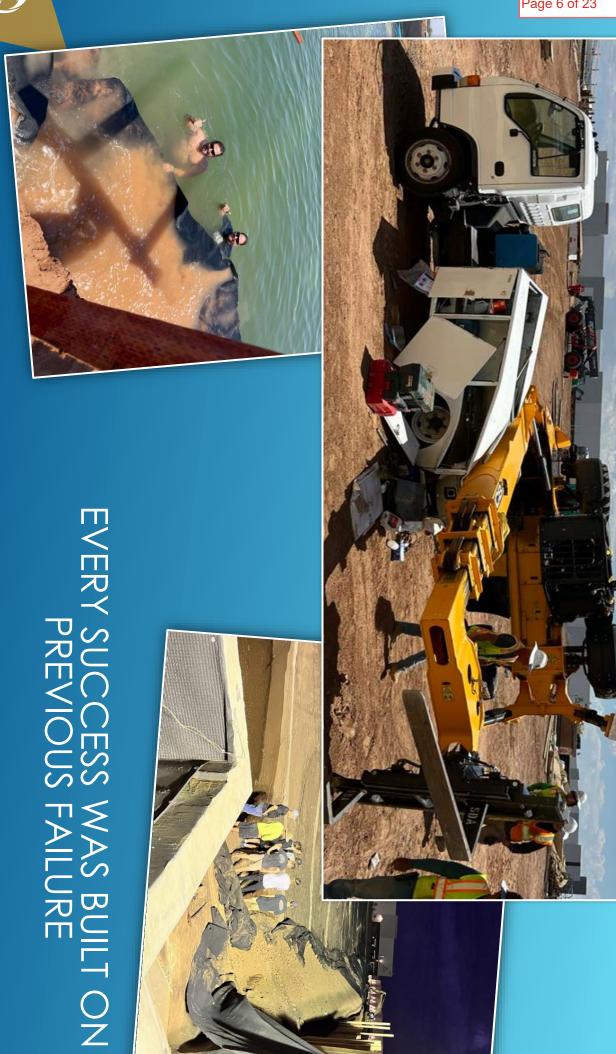


PROTOTYPE MIODEL 2021 MATT'S BACKYARD COLE'S KIDS









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93M annual gallons historically







5.5M annual gallons

WATER USE



5 acre-feet (1,629,255) Alfalfa Consumption Annually Annual Golf Course consumption.* 504 acre-feet (164,000,000 gallons) = Avg. AZ 1 acre-foot = 325,851

> Filling the lagoon...... 3,038,648 one time Misc. Uses (showers, drip lines).....1,000,000 annual

TOTAL:

5,500,000 annual



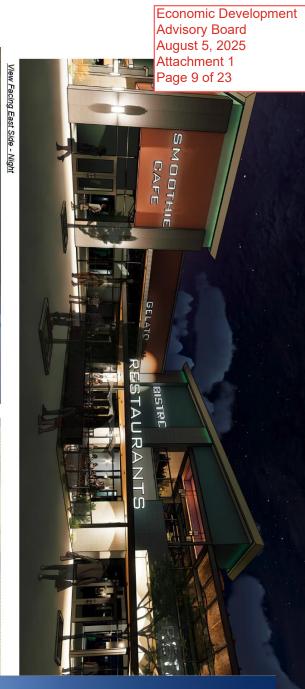
*AZ Department of Water Resources; US Golf Association 459 ac.ft ** When all hotels/office/restaurants considered 77% reduction.

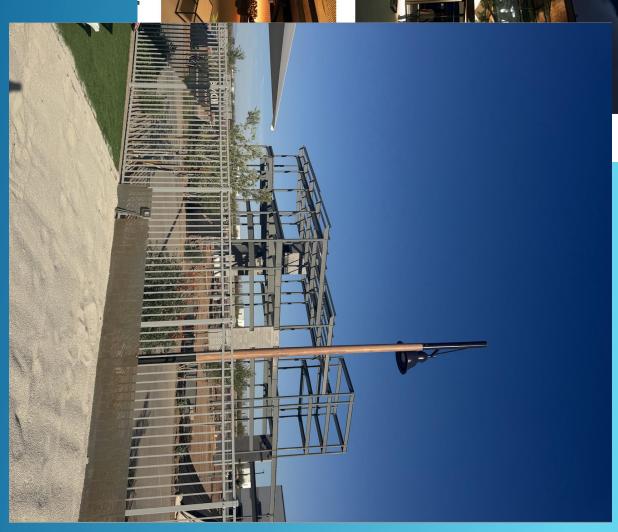
CANNON BEACH MED SPA

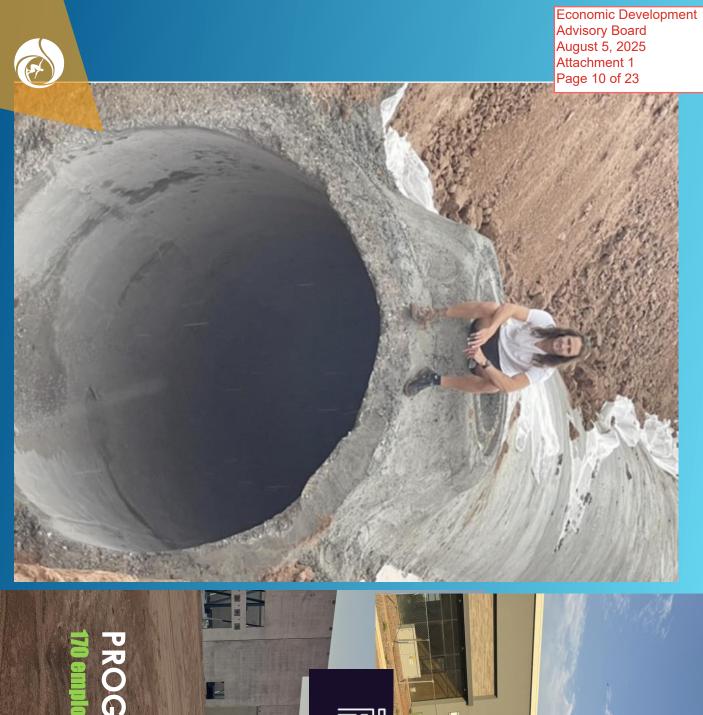


View At Upper Deck - Night

View Facing East Side - Night

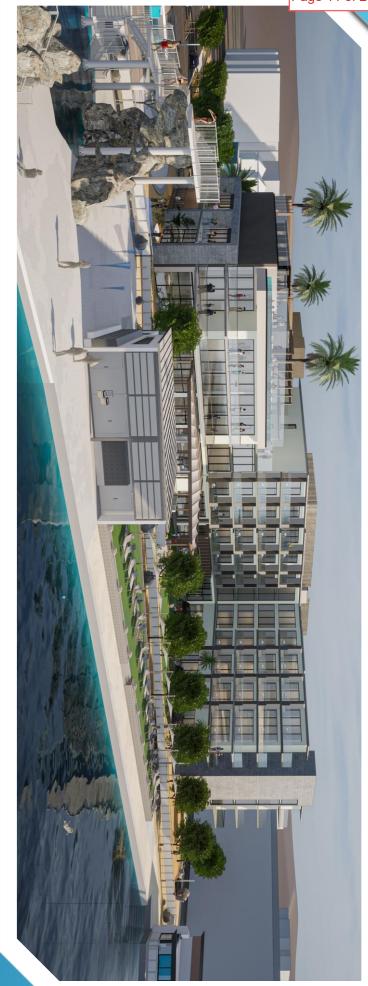








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CANNON BEACH HOTEL

150 KEY

FULL-SERVICE RESTAURANT

4-STAR

THE STAURANT

A-STAR

THE STAURANT

NICEST HOTEL IN SOUTHEAST VALLEY

CALIFORNIA MEETS ARIZONA

\$12.800,000 ANNUAL REVENUE FORECASTED



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CANNON BEACH HOTEL - MESA, AZ

Lobby

MENDIL + MEYER / 08.15.2024



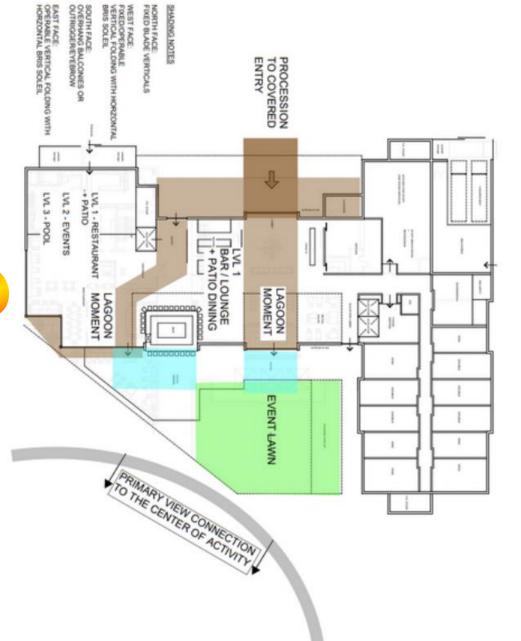


Procesian Tile
Wood
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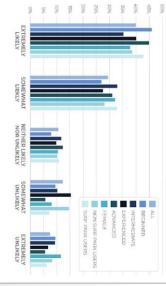
4.6 HOW LONG DO SURF PARK VISITORS WANT TO STAY?

anticipated length of stay at a surf park has not really changed over time and is fairly standard across user groups with all averaging 3 - 3.5 days with the exception of In 2015, 2016 and 2022 participants were asked, "If you were to take a vacation to a surf park, what would the likely duration of your trip be?" The differences between the women in 2022 who dropped marginally below 3 days to 2.8 days.

stay onsite when taking a vacation to a surf park (see Figure 32). Most participants had a preference for staying in a lodge (limited number of rooms, kitchen facilities rather than a restaurant), followed by a hotel and a self contained villa (see Figure 33). Roughly 70% of each user group would be extremely likely or somewhat likely to

Figure 32. Likelihood of Staying Onsite Overnight

HOW LIKELY ARE YOU TO STAY OVERNIGHT ONSITE?



3.1 OUTDOOR RECREATION **PARTICIPATION & VALUE**

SURFERS SPEND MONEY

Analysis (2022) category "Other Conventional Water Activities" surfing, tubing, wakeboarding, snorkeling, stand-up paddling, water skiing, and whitewater The U.S. Bureau of Economic consisting of boardsailing & windsurfing, SCUBA diving,

HAS INCREASED 133% SINCE 2017

US\$3.9 BILLION US\$9.1BILLION



ner Trends Report

SURF PARK CENTRAL

SURF PARK CENTRAL



- Surf park vacations are anticipated to be of 3-3.5 days with a preference for onsite, higher end accommodation.
- Visitors are likely to arrive at a surf park with 2.9 companions, 2.4 of whom
- Visitors to a surf park are more likely to rent a surfboard than a wetsuit
- Willingness to pay for 10 perfect waves has increased 206% 307% since
- Actual average daily spend in a surf park is 21% higher than survey ages range from \$220 to \$380
- Women, less experienced surfers, and those who are yet to visit a surf park are most concerned about the sustainability of surf parks
- The efficiency of wave generating technology is the least important sustainability factor to the surf market, water use and conservation is the most important.

The market wants access to environmental education, opportunities to

- The market as a whole is, on average, willing to pay an additional 13.75% for a demonstrably sustainable surf park experience

2023 Consumer Trends Report



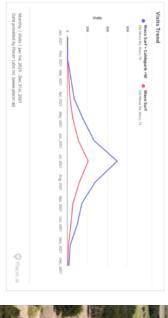
VID CHANGED US: WACO SURF AS A CASE STUDY

ing to owners, 70% of guests were out-of-staters.

15 of 23

overall visitors traveled more than 250 miles to the property. This is attributable to the current scarcity of surf parks showed that approximately 62% of the visitors to Waco Surf traveled to the property from a hotel, indicating that majority of the visitors live further away from the Waco and Austin areas, and that approximately one-third of the Advisory Board August 5, 2025 . Factors such as this need to be considered within an analysis. The data within the heat map nthly chart, seasonality plays a large role in markets where the weather can impact demand for suit rentals and other workarounds help to create potential year-round demand, summer is the

within the U.S. and demonstrates the proclivity for a man-made surf lagoon to have a wide spread draw

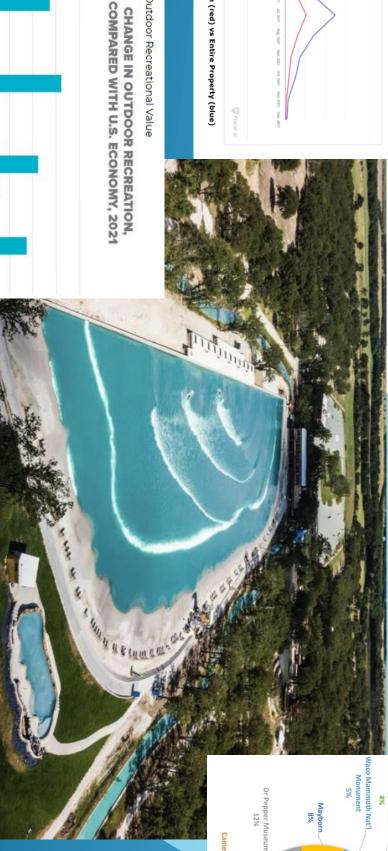


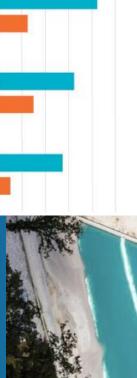
Monthly Trend - Surfing Lagoon (red) vs Entire Property (blue)

Figure 3. Outdoor Recreational Value

CHANGE IN OUTDOOR RECREATION,

Texas Ranger Musi o Mammoth Nat Monument Top Attractions Last 3 Months Waco Surf 4% Others < 3%





REAL GDP

COMPENSATION

EMPLOYMENT

OUTDOOR RECREATION REAL GROSS OUTPUT

U.S. ECONOM

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Selected State-to-State Flows Involving Neighboring States:

2021		
Origin state	Destination state	Number o
New YorkNew Jersey	New Jersey	91,421
CaliforniaArizona	Arizona	69,432
Florida	. Georgia	49,163
Illinois	Illinois	37.76

Source: U.S. Census Bureau, 2021 American Community Survey, 1-year estimates



Economic Development dvisory Board ugust 5, 2025 ttachment 1 age 17 of 23 CT BENEFITS TO MESA Economics of Hotel

CANNON BEACH

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	ONSERV
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EXPECTED

A A A A A A A A A A A A A A A A A A A			<u>Z</u>
IMPACTS @ \$242/ADR	10 Year Total	20 Year Total	Ξ
Property Tax	617,439	1,446,896	7
Sales Tax - Total*	1,159,738	2,340,646	S
General Fund	795,775	1,605,540	
Quality of Life	165,438	334,139	
Streets	198,526	400,967	
Transient Hotel Tax - Total	6,804,702	15,949,652	-
City of Mesa	1,944,201	4,557,044	
City of Mesa - LTL	4,860,501	11,392,609	
Total	\$ 8,581,879	8,581,879 \$ 19,737,195	_
*Property Tax is only City of Mesa's portion.			*

MESA SUMMARY - DIRECT		
IMPACTS @\$400/night ADR	10 Year Total	20 Year Total
Property Tax*	617,439	1,446,896
Sales Tax - Total	1,159,738	2,340,646
General Fund	795,775	1,605,540
Quality of Life	165,438	334,139
Streets	198,526	400,967
Transient Hotel Tax - Total	11,247,441	26,363,062
City of Mesa	3,213,555	7,532,303
City of Mesa - LTL	8,033,887	18,830,758
Total	\$ 13,024,619 \$	\$ 30,150,604
*Property Tax is only City of Mesa's portion.		

755	TOTAL:
	Office (100,000 feet):
200	Restaurant Row
55	Gym
200	Retail on Power:
10	Cannon Beach Managemen
50	Marriott Aloft Hotel
100	Cannon Beach Hotel:
60	Family Entertainment Cente
80	Revel Surf Co.
Headcount	EST. JOB COUNT MESA:





e Economics. RECT BENEFITS TO MESA



CANNON BEACH

MESA SUMMARY - INDIRECT/DIRECT BENEFIT @ \$242/night ADR	CT BENEFIT @	\$242/night ADR
	10 Year Total 20 Year Total	20 Year Total
Direct (Cannon Beach)	192,151,795	390,274,392
Indirect (CB's purchases - supply ch	46,316,797	97,742,298
Induced (CB's customer's/employee	75,052,613	155,478,511

10 Year Total 20 Year Total	10 Year Total 20 Year Total	20 Year Total
Direct (Cannon Beach)	192,151,795	390,274,392
ndirect (CB's purchases - supply ch	46,316,797	97,742,298
nduced (CB's customer's/employee	75,052,613	155,478,511
otal	\$ 313,521,205	\$ 313,521,205 \$ 643,495,202

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75,052,613	46,316,797	192,151,795	10 Year Total	CT BENEFIT @	
155,478,511	97,742,298	390,274,392	20 Year Total	ECT BENEFIT @ \$242/night ADR	

MESA SUMMARY - INDIRECT/DIRECT BENEFIT @ \$400/night ADR	CT BENEFIT @	\$400/night ADR
	10 Year Total 20 Year Total	20 Year Total
Direct (Cannon Beach)	255,619,499	539,037,384
Indirect (CB's purchases - supply ch	64,087,755	139,395,936
Induced (CB's customer's/employee 102,978,403	102,978,403	220,934,227
Total	\$ 422,685,656	\$ 422,685,656 \$ 899,367,547

Taqueria Factory

Surf City Sandwich George's Sports Bar Ruby Snap Cookies **Nautical Bowls** Creekside Tacos The Yard Milkshake Bar

Wetzel's Pretzels

Sketchy Skate Shop – the only surf shop in AZ

Buena Papa Fry Bar

Bosa Donuts

Tenants in Flex Building to the South of Restaurant Row:

KTR - Action Center

Cloud 7 Family Entertainment Center

Brkthrough

Mini City



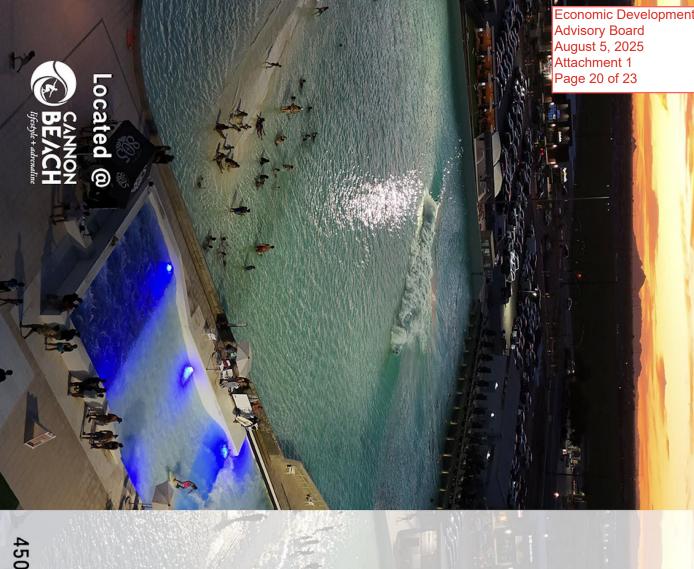




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CORPORATE MEMBERSHIP

SURF | SKATE | DIVE | DINE | HANG

CORPORATE PARTIES | EMPLOYEE OUTINGS | HOSPITALITY

25K

50K

100K

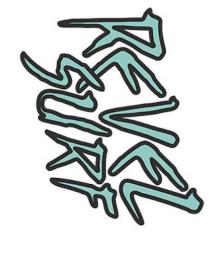
DISCRETIONARY BANK WITH ALL

SERVICES BOOKED AT MEMBERSHIP RATES

4503 S. Power rd. Mesa, AZ 85212

REVELSURF.COM





CITY EMPLOYEE DISCOUNT

15% OFF BEACH PASS

SHOW CITY ID AT CHECK IN

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HE PROCESS VIDEO

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Economic Development Advisory Board August 5, 2025

oout SRP

Advisc. August 5, 202 Attachment 2 Page 2 of 24

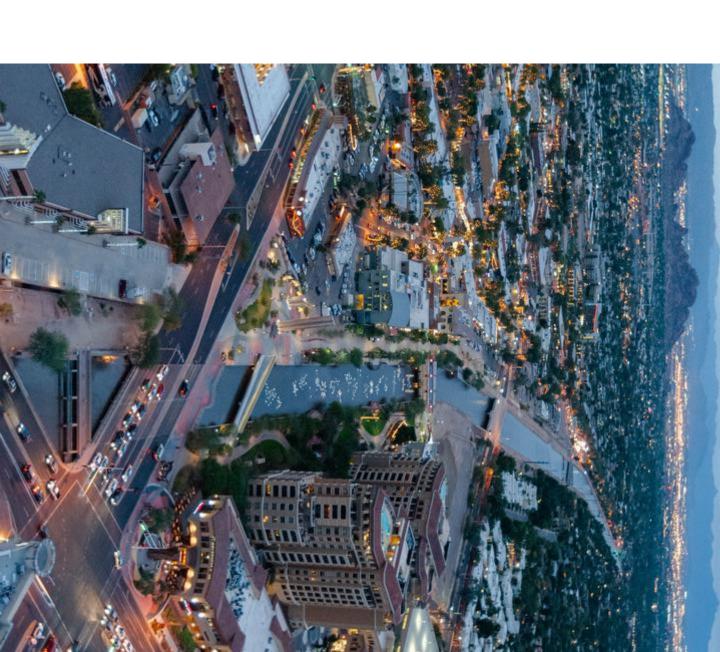
Per of the nation's largest not-for-profit

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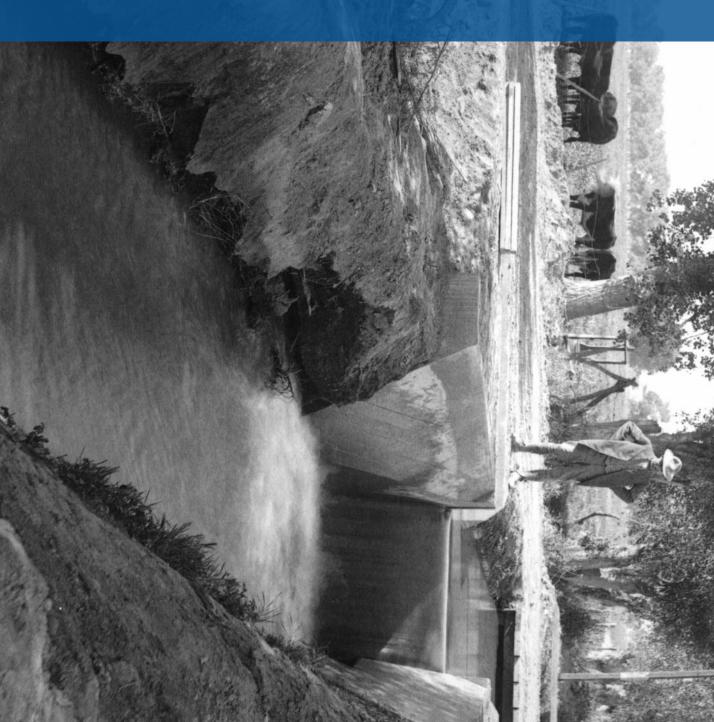
- Provide water and power to more than 2 million people in central Arizona
- Not-for-profit, community-based
- Peak demand ~ 8,200 MW
- Number of employees ~ 5,400

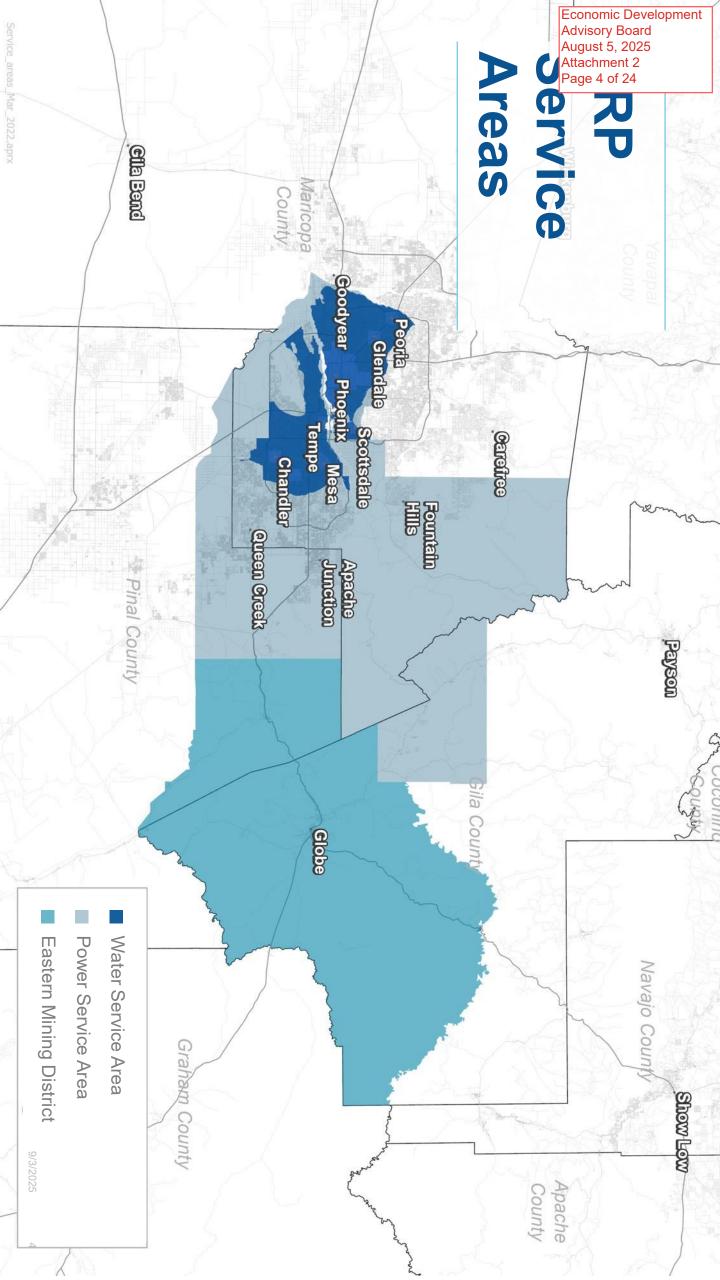


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istory

- Serving the Valley since 1903
- Operates a Federal Reclamation storage reservoirs on the Salt delivery system in the Valley and Verde Rivers and a water the United States) that includes Project (one of the first five in
- SRP's first power service to the Valley was 1909





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RP Economic Development Team



Karla Moran

- Manager
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Sr. Economic Development **Project Manager**

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- Sr. Economic Development **Project Manager**
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matthew.laudone@srpnet.com

hy bring the utility in early on projects?

- Manages customer and community expectations
- Reviews by engineers and planners
- Determines best way to serve the customer
- Determines potential effects to system
- Helps the customer understand potential costs and timelines
- Ensure we are bringing power into growing areas

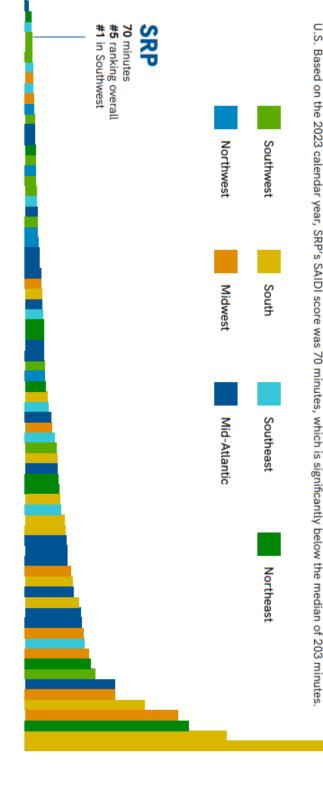
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RP Reliability Ranking

A CUSTOMER WAS WITHOUT POWER DURING THE CALENDAR YEAR AVERAGE NUMBER OF MINUTES

SAIDI (SYSTEM AVERAGE INTERRUPTION DURATION INDEX) 2023

Participating North American Electric Utility Source: The U.S. Energy Information Administration (EIA), a governmental entity under participating utilities. SRP has the lowest SAIDI score among large utilities in the Southwest Region and was in the top five across the This information represents the length of time the average customer was without power during the calendar year for each of the the U.S. Department of Energy, gathers data from utilities across the country, which are required to file EIA 861 or 861S forms.

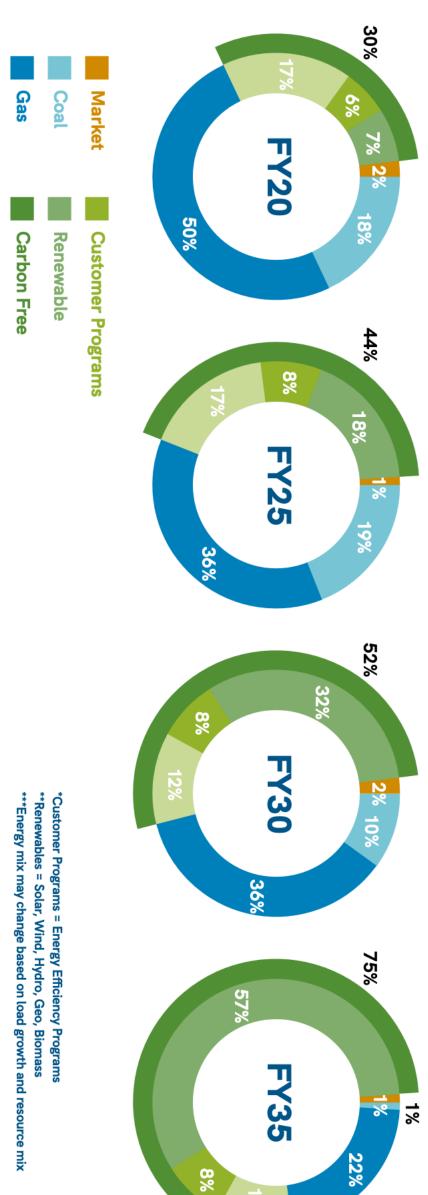


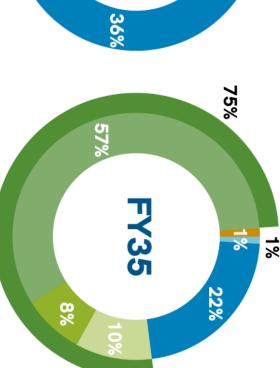


Nuclear

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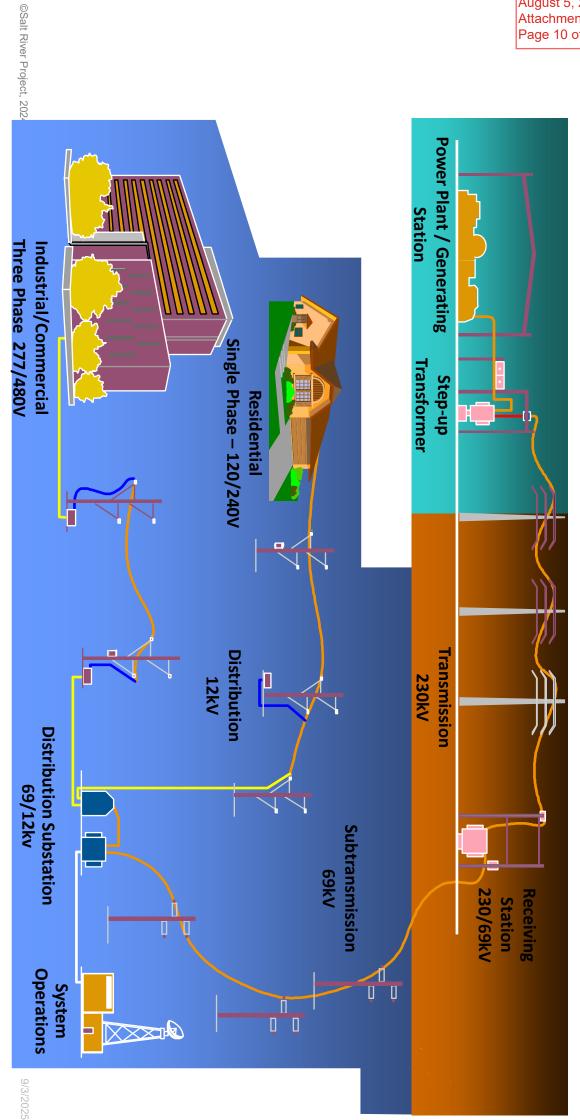
nsformational Change in SRP's Energy Mix





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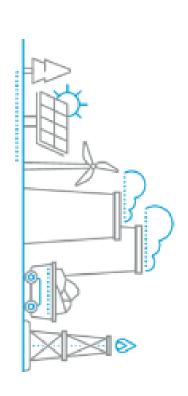
Delivering Power

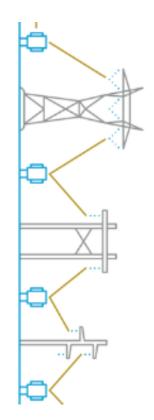


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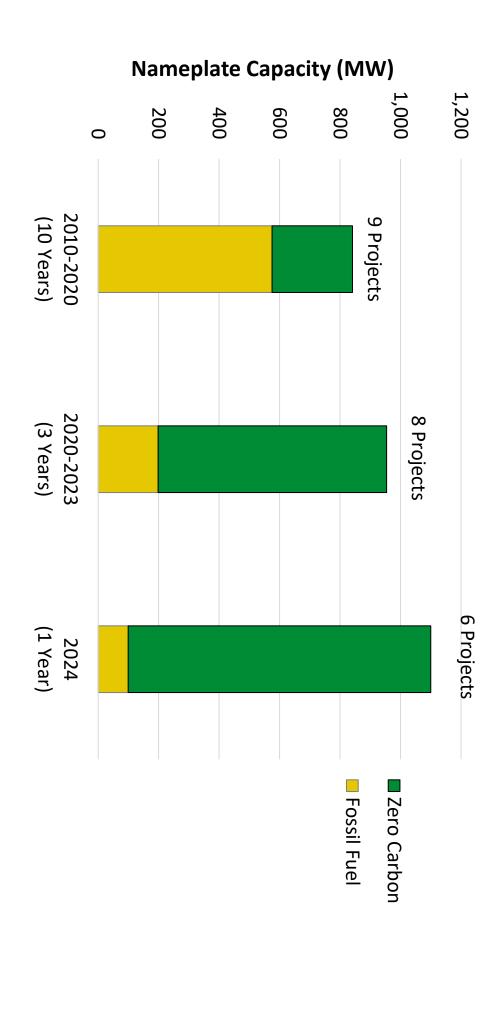
Takeaways from Integrated System Plan

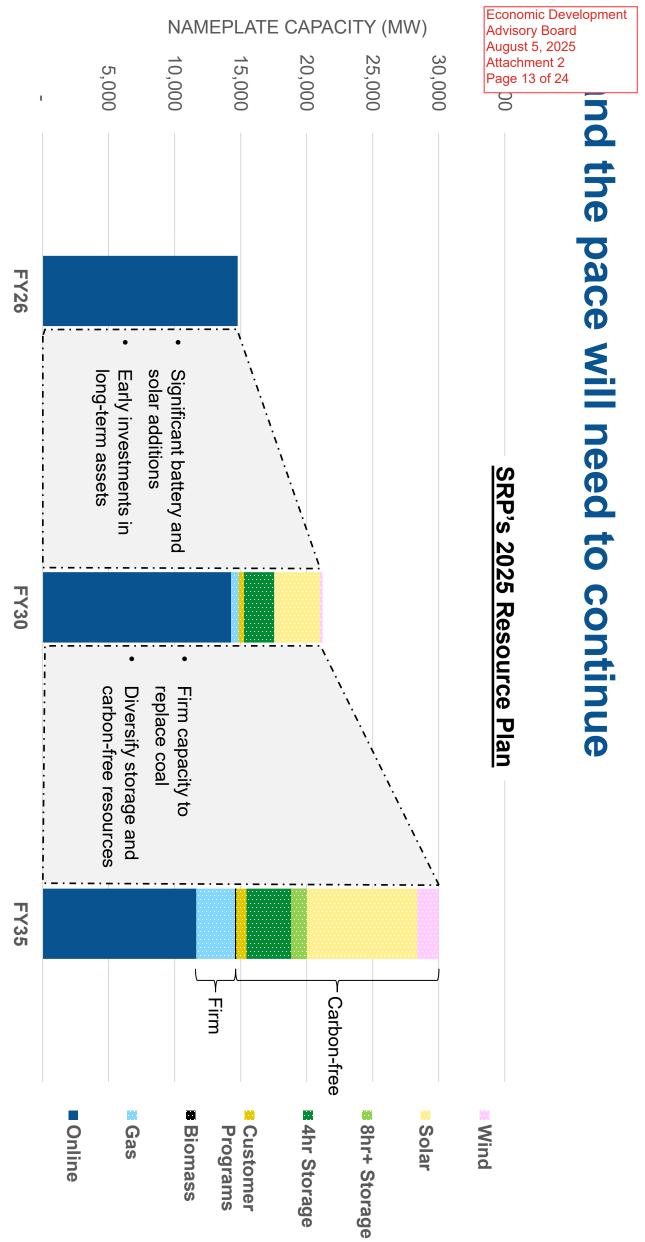
- SRP will need to more than double resource capacity in the next decade
- Renewables and firm capacity are part of least-cost portfolio in all scenarios
- Hundreds of miles of transmission and nearly twice the transformers are needed





P is adding new resources at an unprecedented pace...





nallenges Bringing on New Resources

- counties like Navajo, Apache, and Pinal. Renewable options such as wind and solar facilities are facing major opposition in
- Renewable solutions don't meet the capacity demands over certain hours such as 10pm
- Siting Natural Gas Generation has been challenging in the past due to permitting requirements and lack of gas pipeline capacity in the market.
- SRP will need more public support to bring on new resources to meet the growing demands of Greater Phoenix

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Levels Service for Power Delivery

wer Service Levels & Requirements ndard Service

Enhanced Service



Dedicated Substation



Page cts with power demand

 Typically served by shared circuits if there is available power capacity.

Projects Require:

 Potential new or upgraded equipment, or nearby infrastructure work.

Customer Responsible for:

 Cost of any necessary equipment or transformers, etc.) infrastructure work (e.g., additional

Projects with power demand over 5.7 MW and under 10 MW

- If there is available power capacity
- Served by two dedicated distribution-level power circuits extended to the site
- The ultimate power load is dependent on power study work.

Projects Require:

- Trenching & conduit to the nearest distribution substation with capacity.
- If required, a new bay may be added to nearest substation with capacity.

Customer Responsible for

- Applied monthly facilities charge
- Cost of line extension to site, substation expansion (If required)
- Trenching and conduit
- Easements, permitting and acquisition

If there is available Power Capacity:

Projects with power demand 10 MW - 100 MW

transmission system Dedicated substation served by the 69kV

Projects with power demand ≥100 MW

Dedicated substation served by the 230kV transmission system.

Projects with power demand ≥500 MW

Dedicated switchyard served by the 500kV owning & operating substation connected to switchyard transmission system. Customer is responsible for constructing

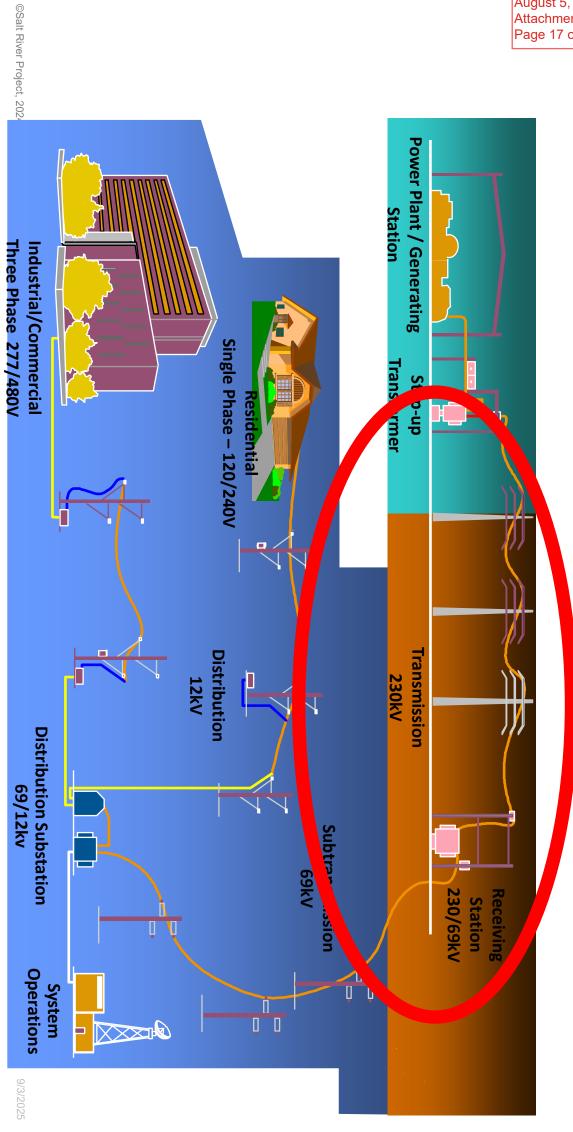
Projects Require (at all three levels):

- Transmission analysis to review system impacts & capacity.
- Proximity to transmission lines (does not guarantee capacity)
- Dedicated substation constructed on project site.
- Required footprint for 69kV substation: ≥300 X 300 sq ft
- Required footprint for 230kV/500kV substation: Varies on size of equipment

Customer Responsible for (at all three levels):

- Cost of the dedicated substation/switchyard
- Compatibility (CEC) may be required Transmission line extension to the site. Certificate of Environmental
- Easement acquisition.
- **69kV line extension:** 30-ft. easement for each singular pole line or 80-ft. easement for double-pole installs to connection point
- 230kV line extension: 100-ft. easement for each pole line to connection.
- **500kV line extension:** 200-330-ft. easement for each pole line to connection.

w electricity gets to the customer- Transmission Level



Instraints on Transmission

There are condensed areas with large volumes of requests;

For example, in the East Valley alone we are seeing over 8000MW of load requests.

More Infrastructure:

- In 2018, SRP sited the Scott Receiving Station and Southeast Power Link.
- Construction ended in 2024 bringing additional capacity to the area
- All this new capacity is already allocated to end users which is requiring SRP to expand and site additional infrastructure to meet the new requests.
- Timeline for procurement of equipment to expand the system is in some instance over 4-5 years out and adding new substations and 500kV lines is an 8–10-year process

nomic Developme isory Board ust 5, 2025 chment 2 e 19 of 24

RP Updated Large Customer Interconnection Process



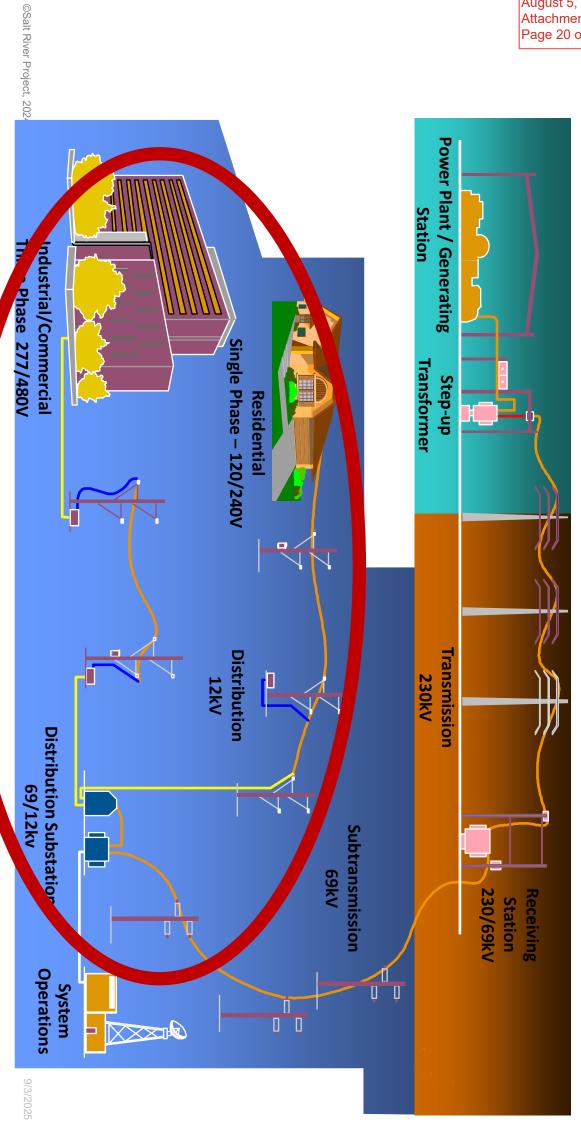
Updated Cluster Study Process

- Driven by the large volume of projects and load requests in the queue.
- Improves efficiency and accuracy for transmission-level retail power load requests.
- Allows for clearer timelines, costs and capacity by reducing project variables

New Process

- Customer Application for Transmission Level Electric Service
- Cluster Load Impact Study
- Conceptual Scope
- Agreement for Electric Service (E67 Contractual Requirements), if required

w electricity gets to the customer- Distribution Level



on the Distribution

- between 2-9MW Manufacturing Projects have rapidly increase in the past couple of year. Load request
- Buildings across SRP's territory are being advertised as having full SES capacity available
- National Electrical Code only allows 80% of their nominal capacity when used with continuous load so if you need 3000AMPS, then only 1600kVA is connected.
- SRP doesn't plan for 100% capacity of installed infrastructure
- SRP does not reserve capacity on shared circuits.
- Shared Circuits = Shared Infrastructure

Economic Development Advisory Board August 5, 2025 Attachment 2 Page 22 of 24

Gathering the Right Information

Economic Development Advisory Board August 5, 2025 Attachment 2 Page 23 of 24 oject Assessment & Rate Estimates

estions to Ask Each Prospect:

ite location (address, intersection)

- Type of operation
- Peak demand in kilowatts (KW) or megawatts (MW) and power factor
- Load ramp schedule (target year/initial MW load; target year/ultimate MW load)
- Energy consumption in kilowatt hours (KWh) or megawatt hours (MWh)
- Hours of operation
- Redundant needs (is a dual feed required for additional reliability?)

How this helps:

- Determines the best way to serve the customer and prepare energy cost estimates
- Customer service requirements, especially peak demand, are critical to determine line capacities and ability to serve
- Accurate anticipated load data is needed to assure the addition of the new customer doesn't harm other customers
- Well-defined customer requirements can present opportunities to explore other service options (demand vs. connected

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thank you!

Economic Developmer Advisory Board August 5, 2025 Attachment 3 Page 1 of 6

City of Mesa Office of Economic Development

Economic Development Advisory Board Member Survey 2025



August 5, 2025

Jaye O'Donnell

Director



- Programs & Priorities with 50% or higher interest
- Redevelopment/Revitalization Efforts
- Quality Retail Attraction

OED Marketing & Business Development Plan for FY26

- Quarterly Business Development Update
- OED Business Retention & Expansion Program
- Small Business / Entrepreneurship Services





- Industries with 50% or higher interest
- Semiconductor & Supply Chain
- Aerospace / Defense / Aviation
- Healthcare / Medical Device Manufacturing / Bioscience
- Climate Tech
- Education
- Electric Vehicle & Supply Chain
- Digital / Al Technology



- of View Local, Regional, State, National, & International Points
- ACA & GPEC
- FDI & Trade Efforts
- Tours
- Mesa Gateway Airport & on airport companies



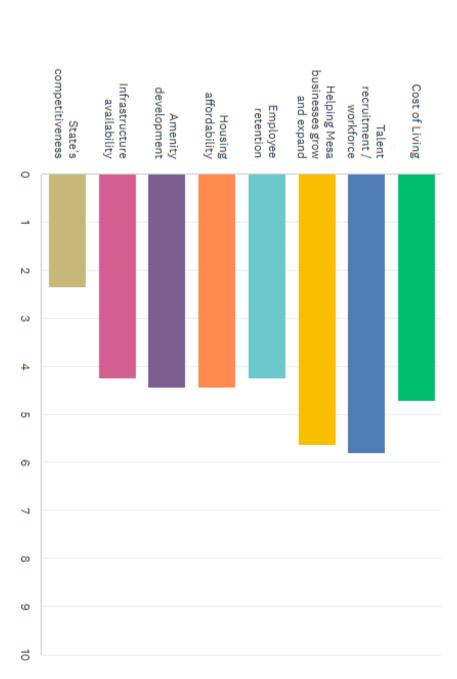
(Mesa Manufacturers) CMC Steel, Dexcom, FUJIFILM, Niagara,



Super Radiator Coils



Biggest challenges facing Mesa currently?





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QUESTIONS / COMMENTS?