

ECONOMIC DEVELOPMENT ADVISORY BOARD MINUTES

October 7, 2025

The Economic Development Advisory Board of the City of Mesa met in the boardroom at 120 North Center Street, on October 7, 2025, at 7:30 a.m.

BOARDMEMBERS PRESENT	BOARDMEMBERS ABSENT	STAFF PRESENT
J. Steven Beck* Michelle Genereux Charles Gregory* Amanda Kay Anthony Ruiz Frank Sanders Andrew Schreiner Susan Stephensen	Kurt D. Ferstl (excused)	Jaye O'Donnell Brent Stoddard Nick Juszczak Kim Lofgreen Maribeth Smith Rob Stirling Benjamin Snow Sarah Tolar

EX-OFFICIO MEMBERS PRESENT EX-OFFICIO MEMBERS ABSENT GUESTS

Richard Blake* Mark Freeman, Mayor (excused) Jackie Orcutt

Sonny Cave* Scott Butler, City Manager (excused)

Mark Drayna Sally Harrison

Natascha Ovando-Karadsheh

(*Participated in the meeting via video conference equipment)

Call meeting to order.

Chair Michelle Genereux called the meeting to order at 7:30 a.m.

Chair Genereux excused Board members Beck and Kay from the beginning of the meeting; they arrived at 7:32 a.m. and 7:37 a.m., respectively.

2. Items from Citizens Present.

There were no items from citizens present.

3. Approval of minutes from the September 2, 2025, Economic Development Advisory Board meeting.

It was moved by Board member Frank Sanders, seconded by Board member Anthony Ruiz, that the September 2, 2025, Economic Development Advisory Board meeting minutes be approved.

Upon tabulation of votes, it showed:

AYES – Genereux-Gregory-Ruiz-Sanders-Schreiner-Stephensen

NAYS - None

ABSENT – Beck-Ferstl-Kay

Chair Genereux declared the motion carried unanimously.

4. Hear an industrial market update presentation, followed by a discussion.

Jackie Orcutt, Executive Vice President with CBRE, provided a comprehensive overview of the industrial real estate market across the Greater Phoenix area, with a focus on the Southeast Valley.

She noted that the Southeast Valley continued to experience rapid population growth, an expanding housing base, and strong educational and workforce training infrastructure. In contrast, the Southwest Valley was largely dominated by 3PL, e-commerce, and big-box distribution users. The Southeast Valley had a more educated workforce and was growing at a faster rate, attracting global industry leaders such as Boeing, Intel, and other aerospace manufacturers.

Ms. Orcutt reported that the Greater Phoenix industrial market totaled approximately 441 million square feet, with annual growth increasing from 10 million square feet to 30 million square feet in recent years. The Southwest Valley accounted for approximately 30 million vacant square feet or 15.1%, while the Southeast Valley had 14 million vacant square feet or 14.5%.

Approximately 9.6 million square feet were delivered in 2024 in the Mesa Gateway submarket, resulting in a total vacancy rate of 36.5%. At peak market in 2022 the vacancy rate was lower than 2%. The composition of available buildings was noted to be shifting, with higher vacancy rates in the 100,000–200,000 square foot range. The 0–25,000 square foot buildings are expected to lease quickly. Larger 200,000+ sq. ft. buildings had performed surprisingly well, with several leases and letters of intent in place.

Between 2022 and 2023, the submarket saw a 131.25% increase in total transaction volume due to lack of product. Since then, Mesa Gateway transaction volume has steadily increased to 8-12.5% annually. So far, there have been 78 transactions over 200,000 square feet or more than 8 times as many as last year. In 2025, total absorption in the Mesa Gateway area was projected at 4 million square feet.

User analysis showed 70.5% specialized manufacturing and 29.5% general warehousing tenants. Currently, there are 35 manufacturing/high-tech/aerospace tenants looking at an average size of 220,000 square feet. This significant activity is driven by major employers such as LG and Gulfstream whose facilities were expected to catalyze supplier growth in 2026.

Ms. Orcutt summarized absorption trends, projecting that buildings under 50,000 square feet would likely be absorbed by end of 2026, while 200,000+ square feet product would also lease steadily. However, mid-size buildings (50,000–199,999 square feet)—currently representing 43 vacant buildings—could take two to three years to absorb.

She emphasized that workforce quality, education, and training availability remained primary drivers of tenant demand. Building availability, power capacity and infrastructure were also major considerations for large users.

Board member Sonny Cave inquired about alternative and renewable energy integration.

Ms. Orcutt confirmed that national and international companies increasingly sought renewable energy options and considered solar and gas generation for supplemental power. She noted that typical manufacturing sites required 3,600 amps, with some projects demanding 5 MW or higher. Coordination

with SRP and APS was ongoing to meet long-term industrial energy demands. Sr. Project Manager Nick Juszczak added that on-site solar was limited by roof area, noting that five acres were required to generate one megawatt.

Economic Development Director Jaye O'Donnell inquired about companies delaying or relocating projects due to power constraints. Ms. Orcutt confirmed that while a few had moved out of state, most were waiting in queue for power allocation rather than leaving the market. (See pages 1-15 in Attachment 1)

5. Hear a presentation on the City of Mesa Workforce Development Strategic Plan, followed by a discussion.

Sarah Tolar, City of Mesa Education and Workforce Administrator, and Benjamin Snow, City of Mesa Deputy Economic Development Director, presented an update on the City of Mesa Workforce Strategic Plan previously developed 3 years ago. The initiative focused on aligning education, business, and workforce development strategies to strengthen Mesa's economy and talent base. City of Mesa stakeholders include job seekers, employers, business and industry, educators, students, and non-profits. Each has different priorities and needs.

Strategic priorities include supporting workforce alignment and growth, building intentional connections, enhancing internal workforce development opportunities, and improving post-secondary attainment. Mesa continuously assesses workforce needs to ensure job seekers and employers are equipped with the right tools and information. Strategies include identifying barriers and gaps, disseminating information, making data-driven decisions, and informing stakeholders. The City of Mesa's role as a convener includes acting as the liaison and connector for Mesa job seekers, employers, and educators. Expanding internal workforce development programs for City employees, including tuition reimbursement, employee resource groups, apprenticeships, and internships. Programs such as Mesa College Promise and Read On Mesa early literacy initiatives are supporting Mesa's goal to reach 60% post-secondary attainment by 2030.

Board members provided positive feedback, emphasizing the importance of maintaining cross-sector collaboration and highlighting Mesa's leadership in workforce innovation. (See pages 1-16 in Attachment 2)

6. Hear a presentation on the Office of Economic Development Brand Refresh, followed by a discussion.

Kim Lofgreen, the Office of Economic Development's Marketing and Business Development Manager, introduced a new branding framework and PowerPoint template for the Office of Economic Development. The branding project included market research, stakeholder interviews, and analysis of Mesa's differentiators, challenges, and opportunities.

Mr. Lofgreen shared the brand message and voice, as well as new vision and mission statements. Value propositions were categorized by the type of business, partners and retailers and aimed to promote Mesa as a connected, collaborative, and forward-looking business destination.

Examples of unique positioning included:

- Mesa has an openness to growth, a helpful economic development group, and the ability to adapt and scale to meet business needs.
- Mesa benefits from strong regional labor pools and proximity to STEM education assets (ASU Polytechnic, community colleges).

• Mesa's location is seen as strategic within Greater Phoenix, offering airport proximity, access to transportation networks, and geographic advantages for logistics and aviation.

An example of objectives included:

 The Mesa Office of Economic Development's new brand messaging will reflect the city's entrepreneurial spirit, cultural diversity, and leadership in key sectors like advanced manufacturing, healthcare, and education. By highlighting what makes Mesa unique, the brand will position the city as a vibrant, future-ready destination for investment, talent, and innovation within the Greater Phoenix region.

The proposed tagline, "Mesa Works," was well-received, with participants noting its flexibility across audiences. Visual materials, including website mockups, digital ads, and brochures, were displayed.

Board members Natascha Ovando-Karadsheh and Frank Sanders recommended emphasizing metrics, incentives, and data visibility in future marketing collateral. Board member Cave suggested integrating sustainability messaging into the brand narrative, highlighting Mesa's efforts to mitigate heat and promote renewable energy adoption.

Mr. Lofgreen will take these recommendations under advisement and develop industry-specific landing pages with key data and talking points for site selectors. (See pages 1 - 29 in Attachment 3)

In response to a comment about incentives, Director O'Donnell provided an overview of Mesa's current economic development incentives, noting ongoing challenges due to state-level restrictions such as the gift clause. She highlighted the success of performance-based development agreements like Medina Station, which leveraged public infrastructure reimbursement tied to tangible outcomes.

Board members agreed on the importance of communicating Mesa's competitive tax structure and emphasizing workforce and location advantages as part of its economic narrative.

7. Economic Development Director's current events summary including conferences attended.

Director O'Donnell highlighted upcoming ribbon cuttings and groundbreakings including KTR (Kids that Rip) at Cannon Beach - the ultimate indoor action sports playground, Miniso located in the Mekong Plaza expansion, the FlightSafety International groundbreaking, and the XNRGY ribbon cutting.

Ms. O'Donnell commented on a recent international sales mission to SEMICON Taiwan with the Arizona Commerce Authority. The delegation visited the TSMC Newcomer Training Center, which opened in 2021, and trained 56,000 individuals over the past four years. The delegation also provided community pitches to Taiwanese companies and spoke about the differences in building and operating in Arizona versus Taiwan. Wednesday through Friday the delegation attended SEMICON Taiwan. There were 1,200 exhibitors. China Airlines and Starlux announced direct flights between Taiwan and Phoenix beginning in December and January. The Office of Economic Development is working with the Arizona Commerce Authority on a mission to SEMICON Japan in December with city leadership. Representatives from the Office of Economic Development are attending SEMICON West this week. California and Arizona will alternate hosting the conference annually. Day one attendance in Phoenix included more than 20,000 attendees.

Board member Sanders shared that he was speaking at SEMICON West this afternoon.

At the recent International Economic Development Council (IEDC) Conference the department was recognized in the gold category for best print brochure - Asian District. Ms. O'Donnell reported FY25/26 business attraction achievements which included 16 company locates, 1,700 jobs with an average wage of \$72,000, and \$8.5M in capital investment.

8. Introduction of new business to be discussed at a future meeting.

No new business.

Chair Genereux shared that Board member Amanda Kay was moving to Texas and thanked her for her service on the Board.

9. Schedule of meetings.

The next Economic Development Advisory Board meeting is scheduled for November 4, 2025.

9. Adjournment.

Without objection, the Economic Development Advisory Board meeting adjourned at 9:07 a.m.

I hereby certify that the foregoing minutes are a true and correct copy of the minutes of the Economic Development Advisory Board meeting of the City of Mesa, Arizona, held on the 7th day of October 2025. I further certify that the meeting was duly called and held and that a quorum was present.

Submitted by:

Jave O'Donnell

Economic Development Director

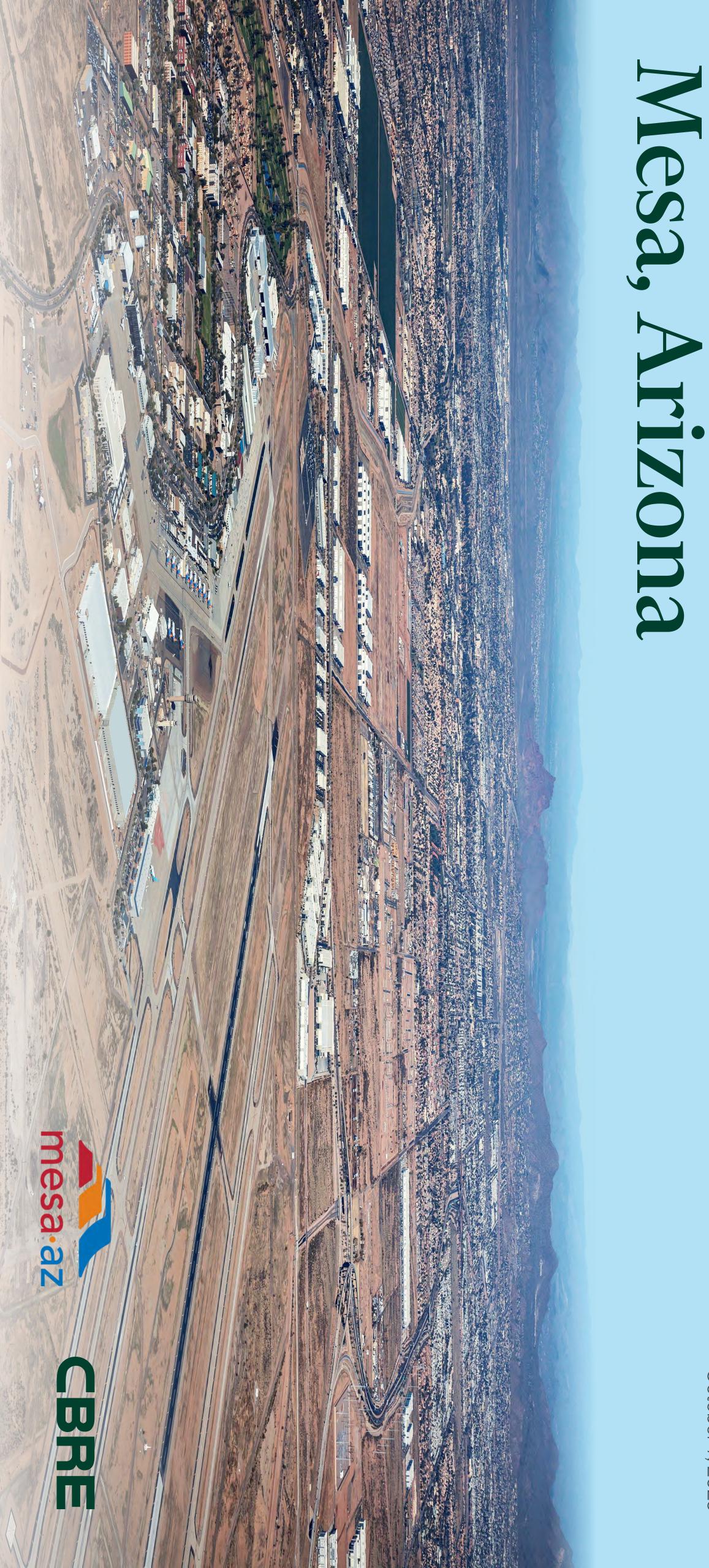
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(Attachments – 3)

INDUSTRIAL MARKET UPDATI

October 7, 20



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Southeast Valley

Largest Occupiers



1,350,000 SF

7,164,174 SF



Lowe's

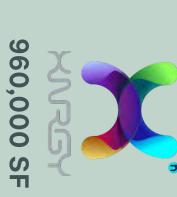
1,191,000 SF

1,328,075 SF

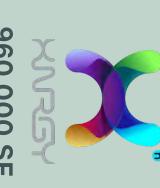


PROJECT X

960,000 SF



500,000 SF





Population

2,170,508

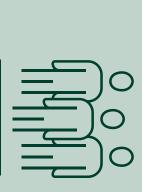
WITHIN A 30 MIN DRIVE OF DOWNTOWN MESA

MEDIAN AGE 36.8

EMPLOYMENT BASE 502,765

631,049
DAYTIME WORKERS

CIVILIAN LABOR FORCE 1,234,091



25.9%

Education

BACHELORS DEGREE

14.5%

GRADUATE DEGREE

17.9% HIGH SCHOOL

Wages

MEDIAN HOUSEHOLD INCOME \$86,364

\$118,017

AVERAGE HOUSEHOLD INCOME

Education



10× STUDENTS



STUDENTS



COMMUNITY COLLEGE STUDENTS

Airport



PASSENGERS 2024-2025 Fiscal Year

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Southwest Valley

Largest Occupiers

amazon

Walmart >



2,700,000 SF



TARGET



1,623,000 SF

Marshalls

1,500,000 SF

Largest Owners



Blackstone





Population

1,012,646 TOTAL POPULATION

32

MEDIAN AGE

206,540 EMPLOYMENT BASE

261,773
DAYTIME WORKERS

CIVILIAN LABOR FORCE 454,538



Education

BACHELORS DEGREE 14.5%

7.7%

GRADUATE DEGREE

HIGH SCHOOL 24%

- Wages

\$78,082 MEDIAN HOUSEHOLD INCOME

\$100,205 AVERAGE HOUSEHOLD INCOME

reater Phoenix Subma rket Vacancy

		Existing Properties	roperties		Under Co	Under Construction &	Completed		Abso	Absorption		D	Asking
		Total	Vacant	Vacant	U/C	Completed	Completed	Gross	Gross	Net	Net		NNN
Area	#	NRA	SF	%	SF	Otr 2	YTD	Otr 2	YTD	Qtr 2	YTD		Avg
Pinnacle Peak	18	1,357,947	16,324	12%	0	0	0	4,556	4,556	4,556	0	S	121
Sun City	51	2,175,122	226,651	10.4%	114,543	0	0	79,826	82,174	10,276	19,260	S	1.40
North Glendale	32	750,043	34,348	4.6%	0	0	0	10,663	11,913	-5,168	-19,214	S	1.30
Deer Valley	541	17,912,920	1,696,082	9.5%	255,158	414,864	717,990	338,860	707,780	208,591	356,848	\$	135
Grand Avenue	294	12,084,056	500,468	4.1%	292,751	0	0	164,323	209,085	-3,173	51,054	S	0.73
North Black Canyon	165	4,200,869	493,361	11.7%	0	0	0	50,568	96,153	-6,594	7,837	S	1.00
West Phoenix	620	14,342,829	545,266	3.8%	0	0	0	99,957	170,749	-71,407	-156,172	S	0.85
Northwest Valley	1,721	52,823,786	3,512,500	6.6%	662,452	414,864	717,990	748,753	1,282,410	137,081	259,613	\$	1.11
Glendale	70	6,321,925	817,675	12.9%	772,320	311,660	311,660	5,070	80,925	-41,140	-178,455	S	125
North Goodyear	157	55,700,656	16,358,088	29.4%	150,615	0	6,706,334	918,371	2,144,211	1,154,599	1,909,320	S	0.77
South Goodyear	139	26,420,689	5,433,923	20.6%	1,222,549	0	0	1,197,083	2,046,792	938,701	1,099,003	S	0.92
Tolleson	233	47,347,369	1,579,113	3.3%	230,232	0	0	1,112,553	2,707,436	153,534	-196,782	S	0.79
Southwest Phoenix	717	54,188,340	4,515,932	82%	926,198	0	129,138	983,826	1,386,324	88,142	-20,389	S	0.89
Buckeye	17	8,086,091	1,301,371	16.1%	162,000	0	0	0	641,906	0	641,906	S	ı
Southwest Valley	1,333	198,065,070	30,006,102	15.1%	3,463,914	311,660	7,147,132	4,216,903	9,007,594	2,293,836	3,254,603	S	0.84
South Central Phoenix	496	17,708,832	700,910	4.0%	357,721	0	0	230,277	516,495	20,489	-68,537	S	1.05
North Airport	396	13,547,058	483,514	36%	659,917	0	0	216,272	266,230	86,294	54,781	S	1.16
South Airport	640	20,216,237	784,314	3.9%	216,800	0	0	358,622	463,494	-134,213	-164,794	40>	1.14
Northwest Tempe	321	10,527,586	790,398	7.5%	162,967	0	0	103,786	150,706	-214,811	14,823	S	1.18
Southwest Tempe	371	12,003,189	704,703	5.9%	171,025	0	0	180,979	256,882	-57,642	-117,120	S	0.89
Airport Area	2,224	74,002,902	3,463,839	4.7%	1,568,430	0	0	1,089,936	1,653,807	-299,883	-280,847	45	1.14
Central Phoenix	84	2,406,855	73,862	3.1%	0	0	0	56,040	65,465	25,198	13,920	S	1.09
Scottsdale Airpark	355	6,999,582	532,771	3.3%	0	243,360	243,360	98,865	175,427	-49,298	-96,720	S	1.65
Scottsdale	120	4,490,630	78,904	1.8%	305,375	0	0	38,018	43,571	25,233	24,890	S	1.71
Salt River	10	158,921	3,219	20%	0	0	0	1,263	1,263	-1,956	-1,956	\$	1.07
Northeast Valley	569	14,055,988	688,756	4.9%	305,375	243,360	243,360	194,186	285,726	-823	-59,866	\$	1.57
East Tempe	239	4,837,023	135,365	2.8%	693,678	0	0	24,706	56,804	-51,785	-32,616	S	1.28
Mesa	199	5,585,976	205,548	3.7%	0	0	0	126,248	203,259	61,391	-39,105	S	0.98
Falcon Field	113	5,470,212	379,633	6.9%	301,311	96,143	149,788	96,862	110,581	37,440	35,176	45	1.38
Apache Junction	4	128,918	0	0.0%	0	0	0	0	0	0	0	S	ŧ
Phoenix Mesa Gateway	267	27,217,884	9,944,551	36.5%	2,473,858	878,459	1,053,459	1,603,688	2,516,943	1,617,833	2,541,043	S	1.18
Gilbert	563	15,627,305	386,318	2.5%	36,705	304,723	304,723	260,094	380,476	291,170	177,421	S	124
Chandler Airport	116	9,291,145	1,476,784	15.9%	432,098	0	68,095	323,283	434,672	297,766	384,422	S	1.68
Chandler	537	34,710,019	2,408,823	6.9%	606,432	0	0	444,365	680,263	-16,621	-116,948	S	1.25
Southeast Valley	2.038	102.868.482	14,937,022	14.5%	4,544,082	1,279,325	1,576,065	2.879.246	4.382.998	2 237 194	2 949 393	U)-	1.26

^{*} CBRE recently audited and updated our Industrial Inventory to align closer with National Research standards. This resulted in a change of NRA compared to previous reports.

9,129,024 16,612,535 4,367,405

Total

Page 5 of 15 CW COINSTITCTION & Vacan lcies

Vacant Availabilities

Size Range	Total # Vacancies	Total SF
0-25K SF	28	280,062
25-50K SF	1	394,237
50-100K SF	17	1,335,549
100-150K SF	15	1,809,215
150-200K SF	11	1,977,515
200-250K SF	6	1,268,970
250-300K SF	ω	804,801
300K SF +	2	963,829

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Total # Vacancies

8,834,178

Total Vacancy SF

Mesa Gateway Historical Deliveries by Size

6,418,997	2023 Total	
1,263,080		400KSF+
2,010,752	σ	200KSF-400KSF
1,631,914	12	100KSF-200KSF
1,513,251	38	0-100KSF
Total SF	# of Buildings	Range

	400KSF+	200KSF-400KSF	100KSF-200KSF	0-100KSF	Range
2024 Total	3	12	24	33	2024 Deliveries # of Buildings
9,642,497	1,501,258	2,979,572	3,490,125	1,671,542	Total SF

	400KSF+	200KSF-400KSF	100KSF-200KSF	0-100KSF	Range
2025 Total	1	4	4	26	2025 Deliveries # of Buildings
4,229,696	1,254,194	1,069,108	489,990	1,416,404	Total SF

2,473,858
Total Under Construction

Fransaction Breakdown

Mesa Gateway Transactions | By Count

2025 Size	PHX	SEV	PMGA
10K SF - 50K SF	153	59	21
50K SF - 100K SF	35	14	Б
100K SF - 200K SF	9	1	1
200K SF - 400K SF	26	7	7
400K SF+	9	1	1
TOTAL:	232	82	35

TOTAL:	400K SF+	200K SF - 400K SF	100K SF - 200K SF	SUB 100K SF	2024 Size
328	14	14	= 27	= 273	PHX
104	0	2	10	92	SEV
40	0	2	7	31	PMGA

TOTAL:	400K SF+	200K SF - 400K SF	100K SF - 200K SF	SUB 100K SF	2023 Size
262	6	13	30	213	PHX
84		1	7	75	SEV
37		1	ഗ്വ	30	PMGA

Between 2022 and 2023 there was a 131.25% increase in total transaction volume due to lack of product.

Since then, Mesa Gateway transaction volume has steadily increased to 8-12.5% annually.

So far, there have been 78 transactions over 200K SF. More than **8 times** as many as last year.

	TOTAL:	400K SF+	200K SF - 400K SF	100K SF - 200K SF	SUB 100K SF	022 Size
	200	19	15	43	123	PHX
The second second second	83	1	5	15	62	SEV
T species	16	1	0	6	9	PMGA

TOTAL:	400K SF+	200K SF - 400K SF	100K SF - 200K SF	SUB 100K SF	2021 Size
295	13	17	33	232	PHX
200	0	2	4	194	SEV
38	0	2	2	34	PMGA

ransaction Breakdown

By Count

3,000,000	4,500,030	20,070,442	
2 002 200	7. E88 U0U	27.7 028 06	TOTAL:
500,000	500,000	6,484,221	400K SF+
1,581,918	1,581,918	7,068,182	200K SF - 400K SF
151,264	151,264	1,388,099	100K SF - 200K SF
331,658	1,000,639	2,512,219	50K SF - 100K SF
534,059	1,334,269	3,417,721	10K SF - 50K SF
PMGA	SEV	PHX	2025 Size

TOTAL:	400K SF+	200K SF - 400K SF	100K SF - 200K SF	SUB 100K SF	2024 Size
25,476,338	10,288,312	3,597,514	3,581,377	8,009,135	PHX
4,588,838	-	499,876	1,260,375	2,828,587	SEV
2,386,909	-	499,876	878,135	1,008,898	PMGA

TOTAL:	400K SF+	200K SF - 400K SF	100K SF - 200K SF	SUB 100K SF	2023 Size	
19,831,431	4,858,580	3,740,456	4,189,765	7,042,630	PHX	
4,884,836	1,263,080	353,665	1,013,255	2,254,836	SEV	
3,290,282	1,263,080	353,665	710,303	963,234	PMGA	

In 2025 we are on track to sign more than **4M SF** of transactions with an average size of **115,000 SF**, supported by larger deals.

	TOTAL:	400K SF+	200K SF - 400K SF	100K SF - 200K SF	SUB 100K SF	022 Size
	27,983,828	12,394,391	4,155,891	5,837,944	5,595,602	PHX
The second secon	6,530,147	1,194,623	1,300,988	1,942,461	2,092,075	SEV
	2,419,016	1,194,623	0	871,382	353,011	PMGA

TOTAL:	400K SF+	200K SF - 400K SF	100K SF - 200K SF	SUB 100K SF	2021 Size
27,671,901	8,925,215	4,371,008	4,198,262	10,177,416	PHX
7,569,586	0	485,726	474,786	6,609,074	SEV
1,959,253	0	485,726	260,348	1,213,179	PMGA

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500,000 SF Skybridge Arizona **PROJECT X**

377,401 SF Centris Industrial

289,462 SF hims & hers Palm Gateway Logistics

270,000 SF The Cubes HADRIAN

Property Name	Project Total SF	Tenant	Area Leased	Signed Date	% Project Available	Industry
Skybridge Arizona - Phase I Building 2	500,000	Project X	500,000	6/17/25	0%	Hight-Tech Manufacturing
Centris Industrial at Mesa - Building B	421,682	XNRGY Climate Systems	377,401	6/30/25	0%	Hight-Tech Manufacturing
Palm Gateway Logistics Center - Building 4	611,496	HIMS	289,462	1/17/25	53%	Life Science
XNRGY BTS	275,000	XNRGY Climate Systems	275,000	4/15/2025	0%	Hight-Tech Manufacturing
The Cubes at Mesa Gateway - Building A	1,802,080	Hadrian	270,000	7/2/25	15%	Hight-Tech Manufacturing
Power 202 Logistics - Building 4	542,498	Swire Coca-Cola, USA	239,120	3/11/25	51%	Food and Beverage
The Landing	1,462,825	Sonepar Mountain Holdings	235,094	8/22/25	7%	Manufacturing
Hub at 202 - Phase I - Building 3A	1,505,053	Strive Pharmacy	223,442	8/12/25	59%	Life Science
Superstition Commerce Park - Building D	962,454	Science of Skincare	94,184	2/11/25	78%	Consumer Products
Elliot Gateway - Building A	517,264	Bob Dale Gloves & Imports	80,648	9/11/25	91%	Manufacturing
The Landing	1,462,825	Fujifilm Electronic Materials	53,716	4/7/25	7%	Hight-Tech Manufacturing
Elliot 94 - Building A	214,548	Abbott Label	50,509	5/7/25	0%	Manufacturing
Advanced Industrial Center - Building 3	335,066	Carter Architectural Panels	44,980	5/6/25	0%	Construction/Building Materials
Superstition Commerce Park - Building F	962,454	Gift Health	42,770	8/7/25	78%	Life Science
Eastmark Center of Industry - Building A	1,641,352	Rexel	42,083	4/7/25	97%	Transportation/Distribution
Superstition Commerce Center	138,618	Mygrant Glass Company, Inc.	40,503	5/1/25	0%	Transportation/Distribution
Advanced Industrial Center - Building 3	335,066	Floworks International	34,920	4/4/25	0%	Manufacturing

Economic Development Advisory Board October 7, 2025 Attachment 1 Page 9 of 15 Gateway Leases (co

Year-to-Date 2025





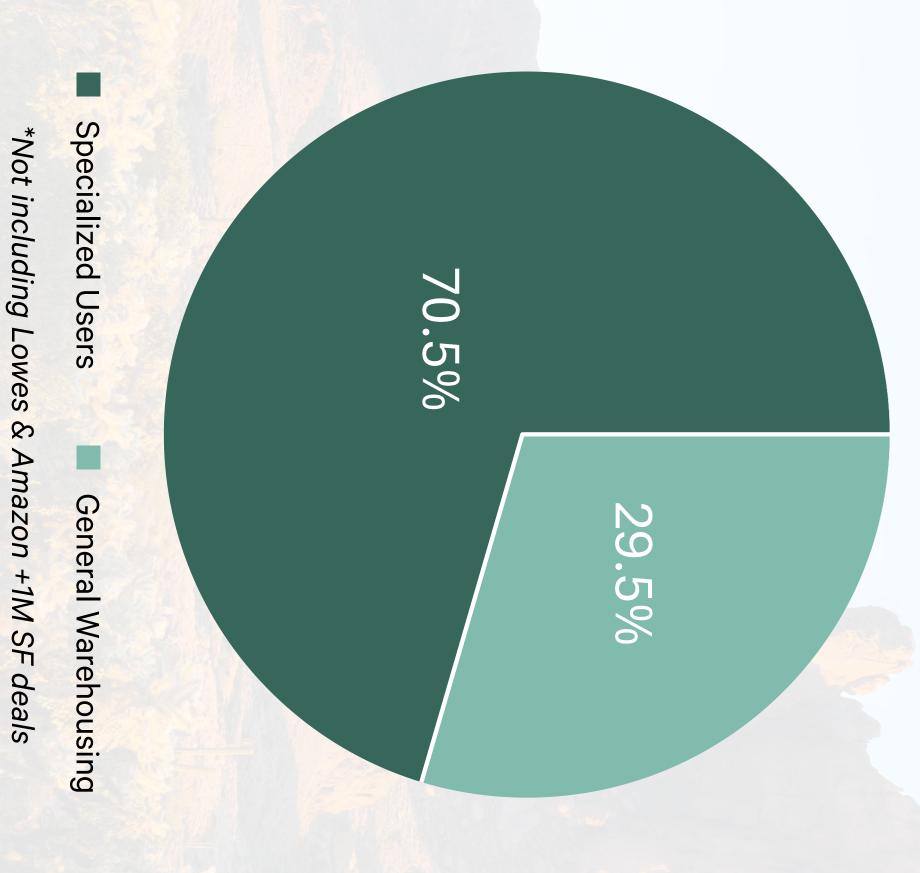
289,462 SF Palm Gateway Logistics hims & hers

270,000 SF HADRIAN The Cubes

Property Name	Project Total SF	Tenant	Area Leased	Signed Date	% Project Available	Industry
Power Gateway 202 - Building B	266,118	Owl Vans	33,298	5/15/25	38%	Manufacturing
Pursuit Park- Building 2	896,281	Apex Power Conversion	31,290	4/30/25	97%	Hight-Tech Manufacturing
Germann Commerce Center - Building D	377,900	AZ Dynamics	29,120	1/16/25	81%	Other
Gateway Technology Commerce Center - Building A	138,914	East Coast Contractors	27,172	6/26/25	0%	Construction/Building Materials
Advanced Industrial Center - Building 2	335,066	Shift Speed Shop	26,911	5/15/25	0%	Automotive/Aerospace
Elliot Tech Center - Building B	247,398	Arvida Labs	25,148	5/1/25	55%	Life Science
Superstition Commerce Park - Building F	962,454	Gio Design	24,602	9/23/25	78%	Consumer Products
The Pointe at Power Marketplace	92,310	Fun Factory	18,372	5/19/25	30%	Consumer Products
Power Gateway 202 - Building B	266,118	Matterhorn Industries	16,341	5/21/25	38%	Manufacturing
Hawes Commerce Park - Building 1	154,282	New Level Contracting	16,204	8/26/25	74%	Construction/Building Materials
The Brickyards on Ellsworth - Building 2	603,459	DBZ Enterprises	15,509	4/22/25	84%	Manufacturing
Germann Commerce Center - Building B	377,900	Stone Fox Properties	14,480	5/21/25	81%	Construction/Building Materials
The Brickyards on Ellsworth - Building 1	603,459	Turfit	12,177	4/22/25	84%	Construction/Building Materials
Power Commerce Center - Building 3	146,052	Heartland Emergency Essentials	12,171	2/1/25	25%	Consumer Products
The Brickyards on Ellsworth - Building 1	603,459	The Flooring Outfit	11,389	4/9/25	84%	Construction/Building Materials

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SEV & Valleywide September 2025







Gulfstream



hims & hers











PROJECT X



General Warehousing



URBAN OUTFITTERS



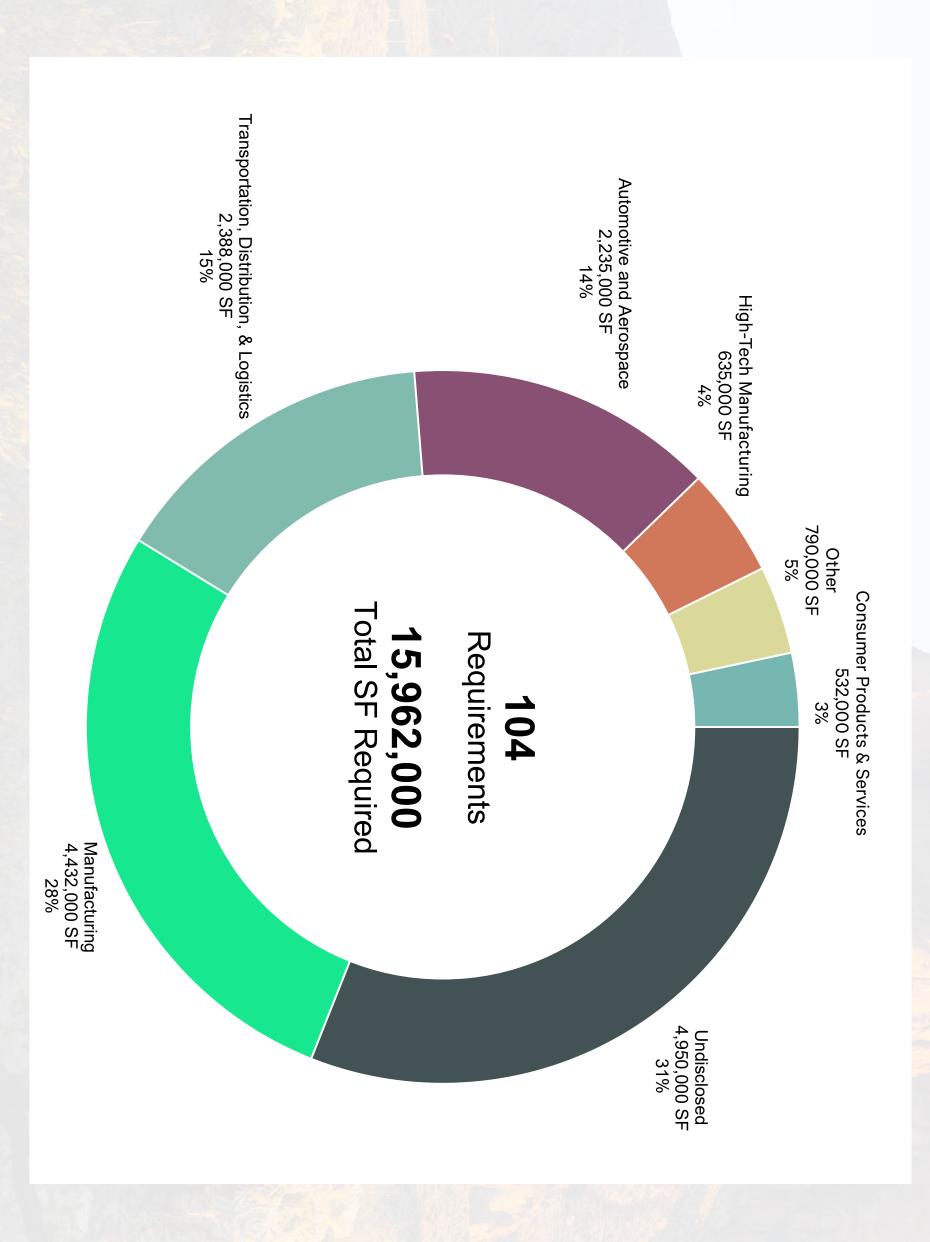




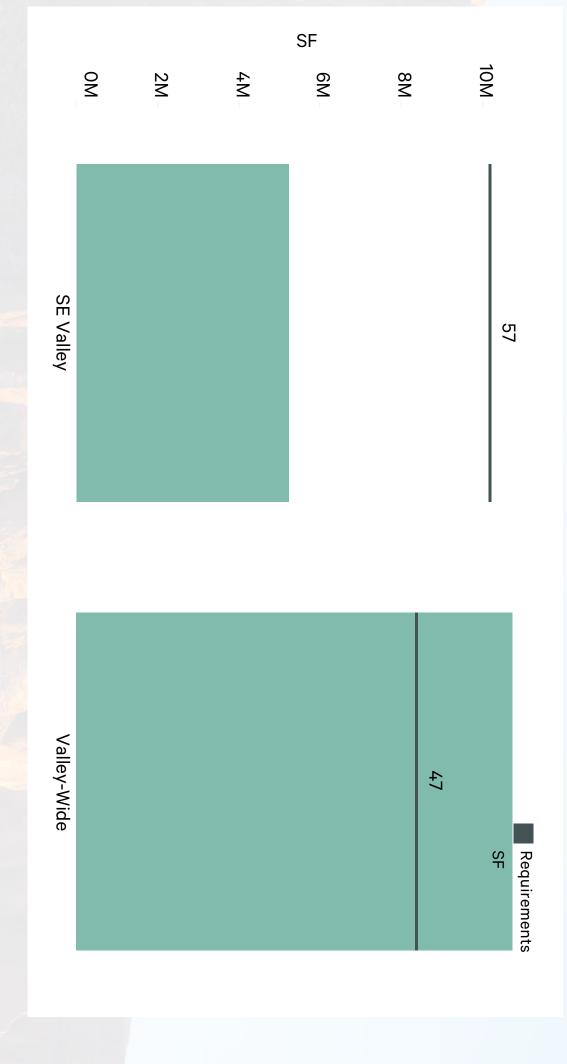
Tenants in the Market

SEV & Valleywide September 2025

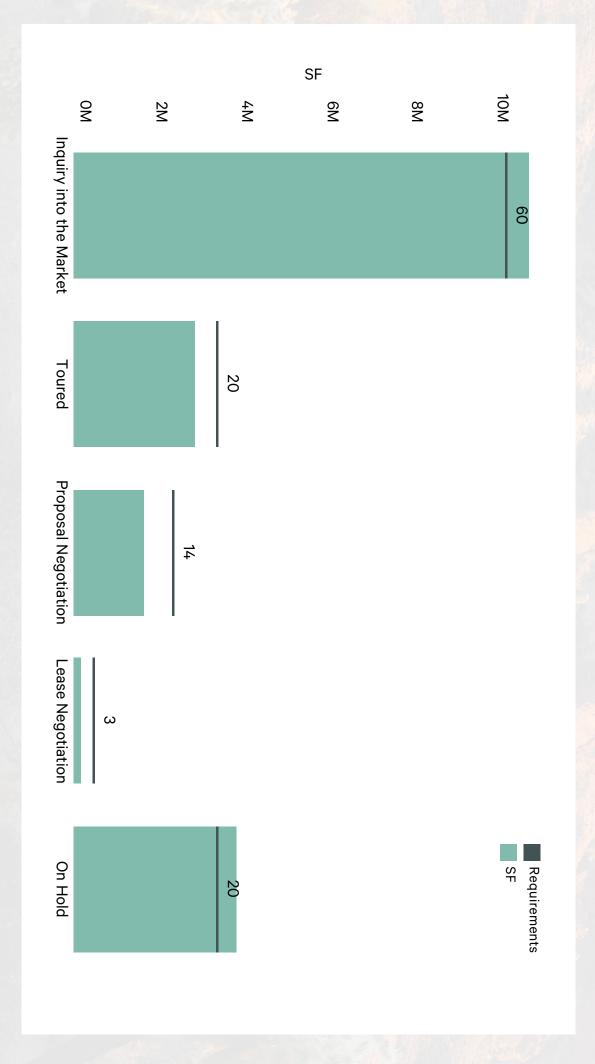
Industry Demand



Target Submarket

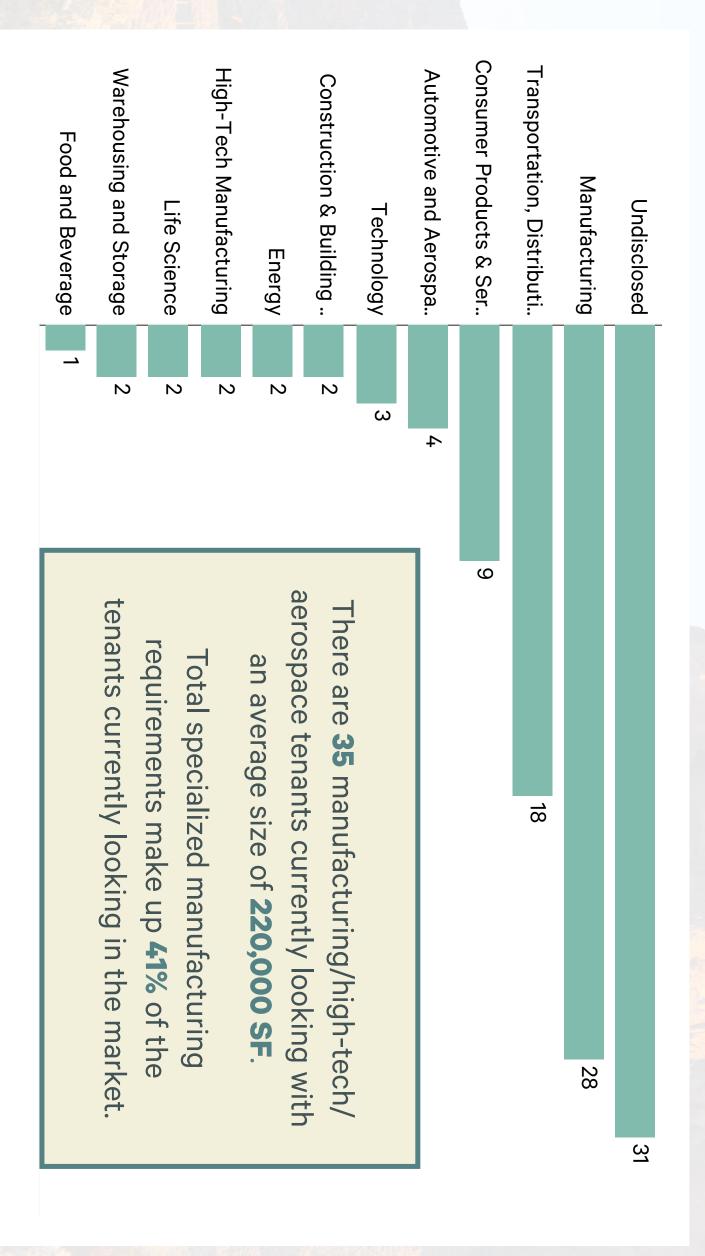


Current Deal Status

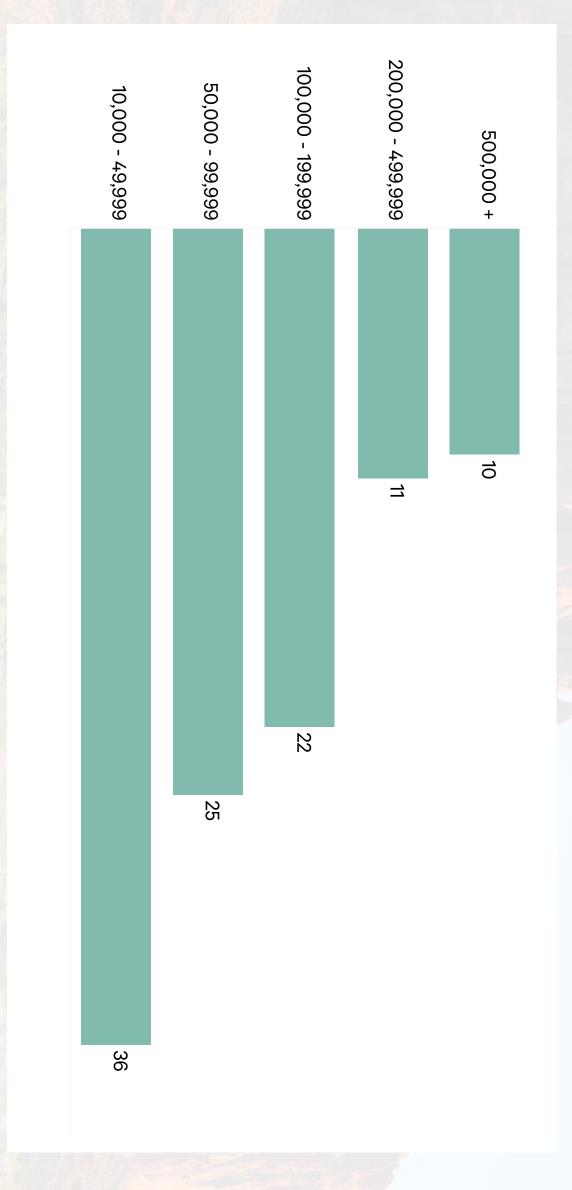


Tenants in the Market SEV & Valleywide September 2025

Requirements by Industry



Requirements by Size Range (SF)



Advisory Board October 7, 2025 Attachment 1 Page 13 of 15

PMGA Deals Over 200K SF

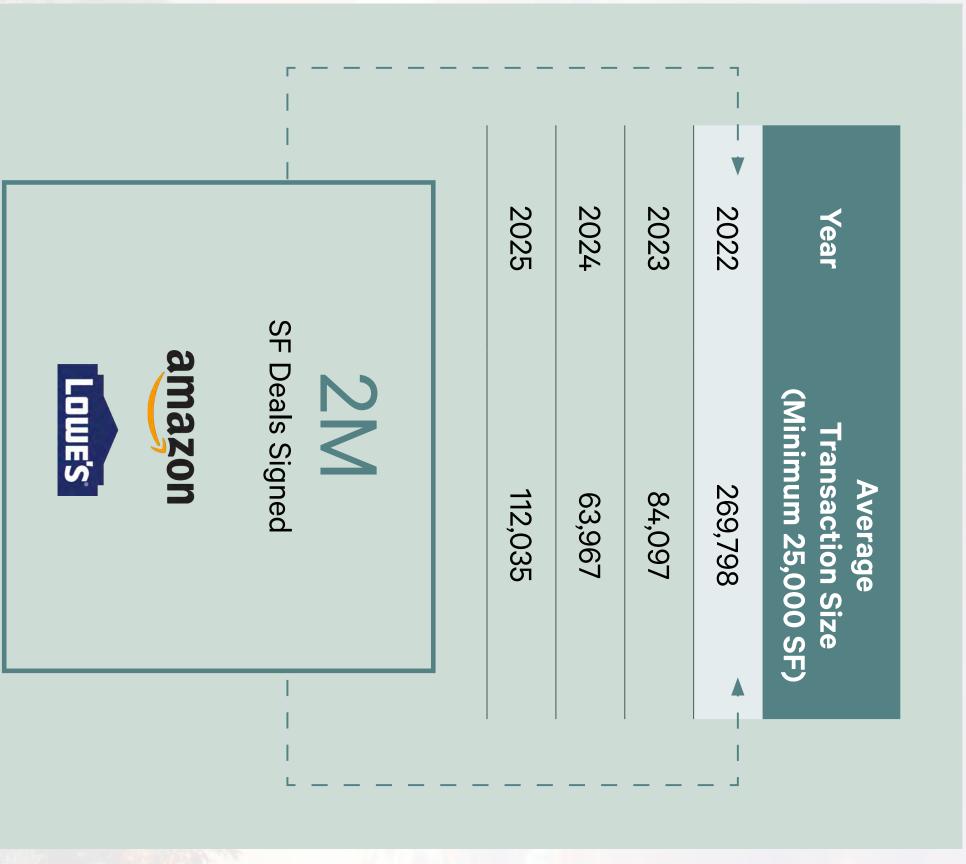
2,134,519	7	2025
229,881		2024
353,665		2023
2,458,003	7	2022
485,726	2	2021
Total SF	Deal Count	Year

2

Total Deal Count

5.6M

Total Square Feet



Vacant Availabilities

Size Range	Total # Vacancies	Total SF
0-25K SF	28	280,062
25-50K SF	11	394,237
50-100K SF	17	1,335,549
100-150K SF	15	1,809,215
150-200K SF	11	1,977,515
200-250K SF	6	1,268,970
250-300K SF	ω	804,801
300K SF +	2	963,829

43

Total # Vacancies between 50k-200k SF

Totaling

5,122,279 SF

Economic Development

How long will this take to absorb?



>50,000 SF

Buildings on track to absorb by end of 2026

50,000 SF- 199,999 SF

Buildings likely will take up to 2-3 years to absorb

<200,000 SF

Buildings on track to absorb by the end of 2026

Where is Mesa Gateway vacancy today?



36%

Today there is 8.834M SF of vacant product, of which over 5M SF is attributed to vacancies between 50K - 199K SF.

What do tenants in the market need?



High employment, quality jobdriven tenants want:

Large buildingsHeavy power

> Additional land

Industrial zoning that allows them to function with both product storage and manufacturing space.

Jackie Orcutt sion

Executive Vice President +1 602 735 1978 jackie.orcutt@cbre.com

Jonathan Teeter

Senior Vice President jonathan.teeter@cbre.com +1 602 810 8373



Economic Development Advisory Board October 7, 2025 Attachment 2 Page 1 of 16

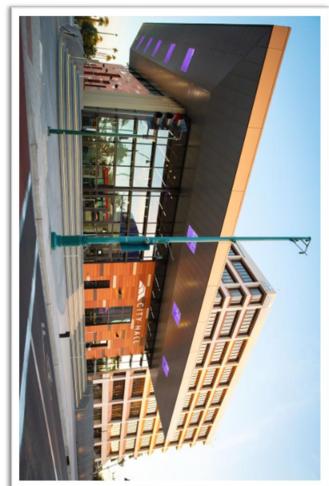
City of Mesa

Economic Development Advisory Board Workforce Development Strategic Plan

October 7, 2025

Sarah Tolar, Education and Workforce Administrator

Ben Snow, Economic Development Deputy Director



Economic Development Advisory Board October 7, 2025 Attachment 2 Page 2 of 16

Building Mesa's Workforce of Tomorrow







approach to: tuture-ready talent pipeline. This strategy outlines our coordinated he City of Mesa is committed to aligning education, business, and proceed on the process of the committed to aligning education, business, and proceed on the committed to aligning education, business, and proceed on the committed to aligning education, business, and proceed on the committed to aligning education, business, and proceed on the committed to aligning education, business, and proceed on the committed to aligning education, business, and proceed on the committed to aligning education, business, and proceed on the committed to aligning education, business, and proceed on the committed to aligning education, business, and proceed on the committed to aligning education, business, and proceed on the committed to aligning education, business, and proceed on the committed to aligning education, business, and proceed on the committed to aligning education, business, and proceed on the committed to aligning education, business, and proceed on the committed to align the c

- Understand both Mesa and regional workforce trends
- Align city and regional resources
- Eliminate barriers to education and employment
- Build meaningful, intentional partnerships across sectors



Economic Development Advisory Board October 7, 2025 Attachment 2 Page 4 of 16

ty of Mesa Stakeholders

have different needs and priorities.

- Job Seekers
- **Employers**
- **Business and Industry**
- Educators
- Students
 Non-profits





Economic Development Advisory Board October 7, 2025 Attachment 2 Page 5 of 16

City of Mesa Collaborative Response

SERVICES TO COMMUNITY



Education & Workforce

Human Services



Job Seeker Resources



COLLABORATION Department and



Community Partnerships



Development **Economic**



SERVICES TO BUSINESSES



Business Resources

Economic Development Advisory Board October 7, 2025 Attachment 2 Page 6 of 16

Strategic Priorities

- 1. Support Workforce Alignment & Growth
- 2. Build Intentional Connections
- 3. Enhance Internal Workforce Development Opportunities
- 4. Improve Post-Secondary Attainment

Attachment 2 Page 7 of 16

Salar Support Workforce Alignment & Growth

Salar Support Workforce Alignment & Growth employers are equipped with the right tools and information

Key Strategies

- Identify Barriers and Gaps: Understand workforce demands and align resources to fill gaps.
- Share and Distribute Information: Disseminate labor market trends and forecasts.
- Data-Driven Decisions: Use real-time analytics from data.mesaaz.gov to guide action.
- Inform Stakeholders: Leverage dashboards like the Education & Workforce Roundtable to support measurable, data-informed outcomes.

City of Mesa Public Data Hub

Education and Workforce Development Roundtable

Home Browse Developers Financial Transparency v

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Dashboard

Table of Contents

Preschool Enrollment
Licensed Preschool / Childe

Licensed Preschool / Childcare Center Capacity

Number of Preschools / Child Care Centers per 1,000 Children

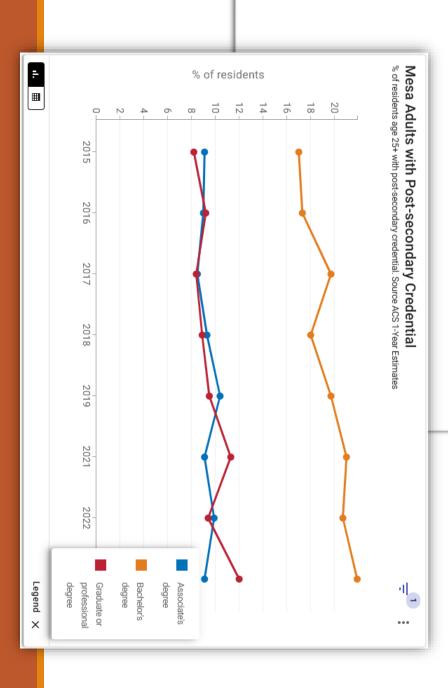
On-Time High School Graduation
High School Drop-Out Rate

Mesa College Promise
Post-secondary Attainment
Community Partnerships

Post-secondary Enrollment

Teacher Salary Averages





Economic Development Advisory Board

Build Intentional Connections
In its role as a convener, the City serves as the liaison and connector for Mesa job seekers, employers and educators for available resources and support

Key Strategies

- Business Connection: Facilitate strong ties between industry leaders and educators
- Education Connection: Support alignment between Career & Technical Education pathways with high-demand sectors
- Job Seeker Connection: Promote awareness of workforce and career-readiness programs

Economic Development Advisory Board October 7, 2025 Attachment 2 Page 10 of 16

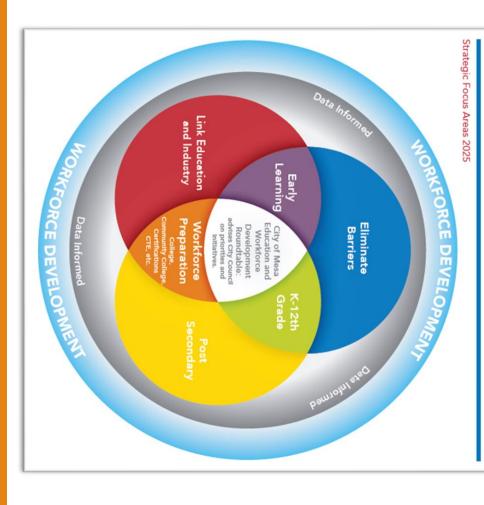
esa's Education and Workforce

Development Roundtable

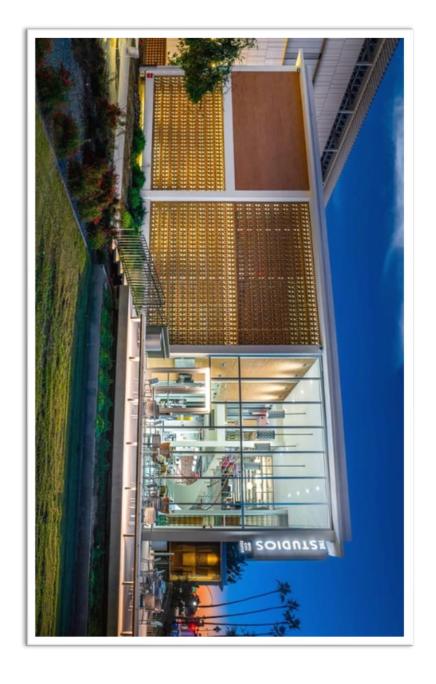
Roundtable orkforce ucation and

ty of Mesa

resources, track data, and advise the City Council on Share expertise to coordinate goals, amplify and align Mesa's education and workforce needs. the highest priorities that will strengthen, streamline,



Mesa Builder Business @ The Studios



Economic Development Advisory Board

Land the City, in a unique position as one of Mesa's top employers, develops and models in the control of the c establish talent pipelines for City jobs.

Key Strategies

- Employee Development: Tuition reimbursement, training, certifications
- Internal Advancement: Clear promotion pathways within departments
- Educational Partnerships: Internships and apprenticeships aligned with city jobs
- Community Outreach: Inform residents of career opportunities with the City

Attachment 2 Page 12 of 16 Julius Pamfo Addai 🕝 • 2nd

ork-based Learning Experiences

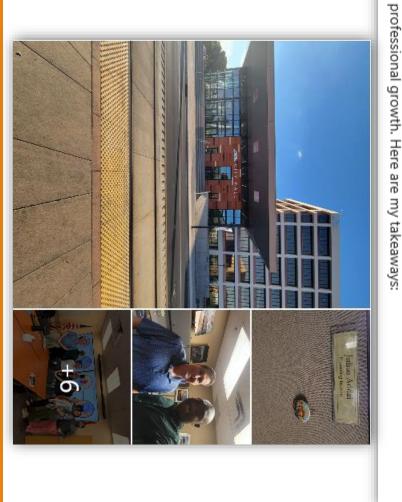
Economic Development

Advisory Board

ASUrite|Prospective Urban Planner|GIS|Space Explorati

Assembly - Ghana, has reaffirmed my belief that hands on opportunities like journey and the precious lessons I've learned over the summer. This experience, like my first internship in 2019 at Obuasi Municipa e my internship with City of Mesa Development Services Department Programment to a close I would like to take a moment to reflect on this incredible Ito a close, I would like to take a moment to reflect on this incredible

these can be very transformative in our approach to learning and



Employee Resource Groups

- Mesa Hispanic Network
- Women Leading Mesa

Mesa Black Employee Network

Next Gen Mesa









Economic Development Advisory Board

Improve Post-Secondary Accumulations and leverage partnerships, align with local, state and leverage city will remove barriers and leverage partnerships, align with local, state and leverage partnerships. and accessible education-to-career pipeline for all community members

Key Strategies

- Address Systematic Barriers
- Enhance Promotion of Community Early Literacy Programs and Resources
- Support for Regional and Statewide Initiatives
- Enhance Community Career Path Opportunities

irowth Occupational Trends and Educational Requirements

Economic Development

Occupation Title	2023 Estimates	2033 Projections	Percentage Change
Advisor	4,971	8,881	78.7%
Physician Assistants	2,987	4,668	56.3%
Medical and Health Services Managers	7,031	10,820	53.9%
Solar Photovoltaic Installers	672	1,019	51.6%
Physical Therapist Assistants	1,008	1,508	49.6%
Occupational Therapy Assistants	939	1,396	48.7%
Data Scientists	2,389	3,540	48.2%
Substance Abuse, Behavioral Disorder, and Mental Health Counselors	7,043	10,190	44.7%
Home Health and Personal Care Aides	55,725	79,537	42.7%

Educational Requirements
High School Diploma/GED

Bachelor's Degree Associate's Degree and/or Industry Certification

Bachelor's Degree + Master's/Doctorate

Employment Projections | Office of Economic Opportunity



MES &

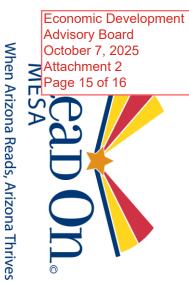
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10%

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Economic Development Advisory Board October 7, 2025 Attachment 2 Page 16 of 16

Questions?





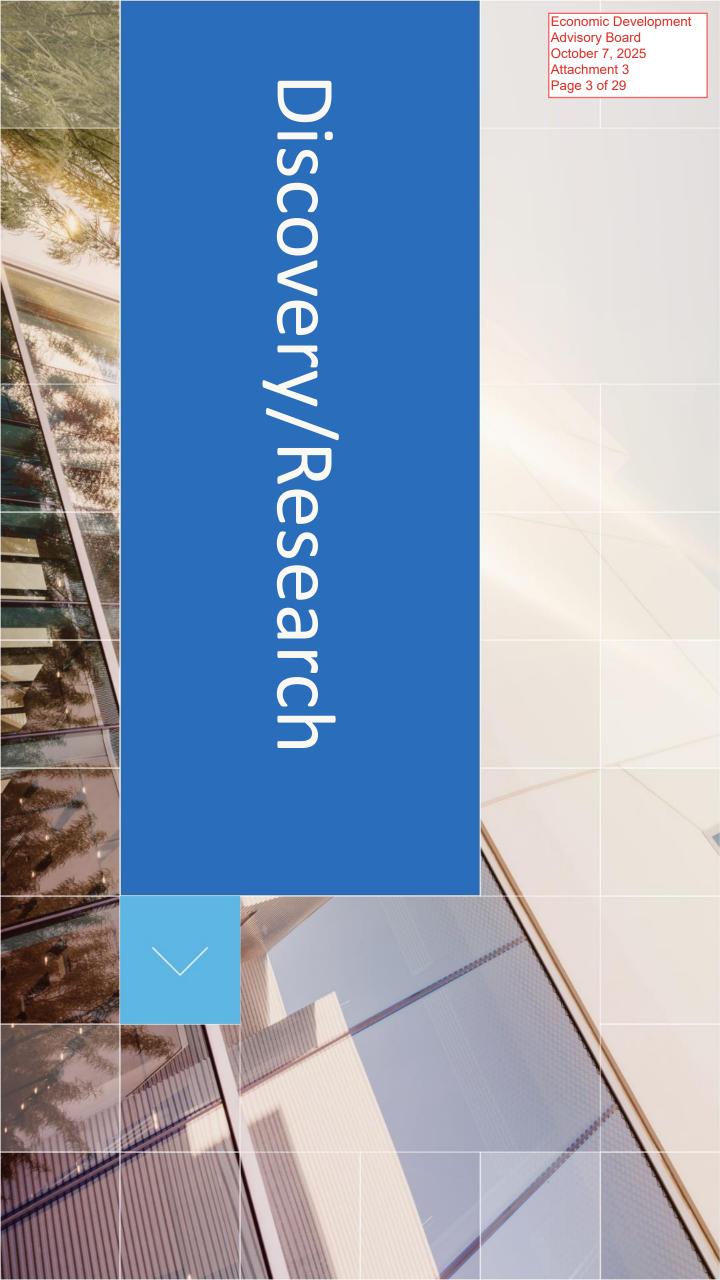
SENDA

Discovery / Research
Brand Message and Voice

Value Proposition

Unique Positioning

- Objectives
- **Brand Application**



Economic Development Advisory Board October 7, 2025 Attachment 3 Page 4 of 29

SCOVERY / RESEARCH

Digital Surveys

Mesa Businesses & Entrepreneurs

Site Selectors

Brokers & Developers

One-on-One Interviews

Recent Locates

Site

Selectors

Brokers &

Developers

Partners

Economic Development Advisory Board October 7, 2025 Attachment 3
Page 5 of 29

SCOVERY / RESEARCH RESULTS

Key Differentiators

Pro-Business, Collaborative Culture

Affordability with Availability

Skilled Workforce and Talent Pipeline

Quality of Life and Infrastructure

Positioned for Possibility

Challenges and Opportunities

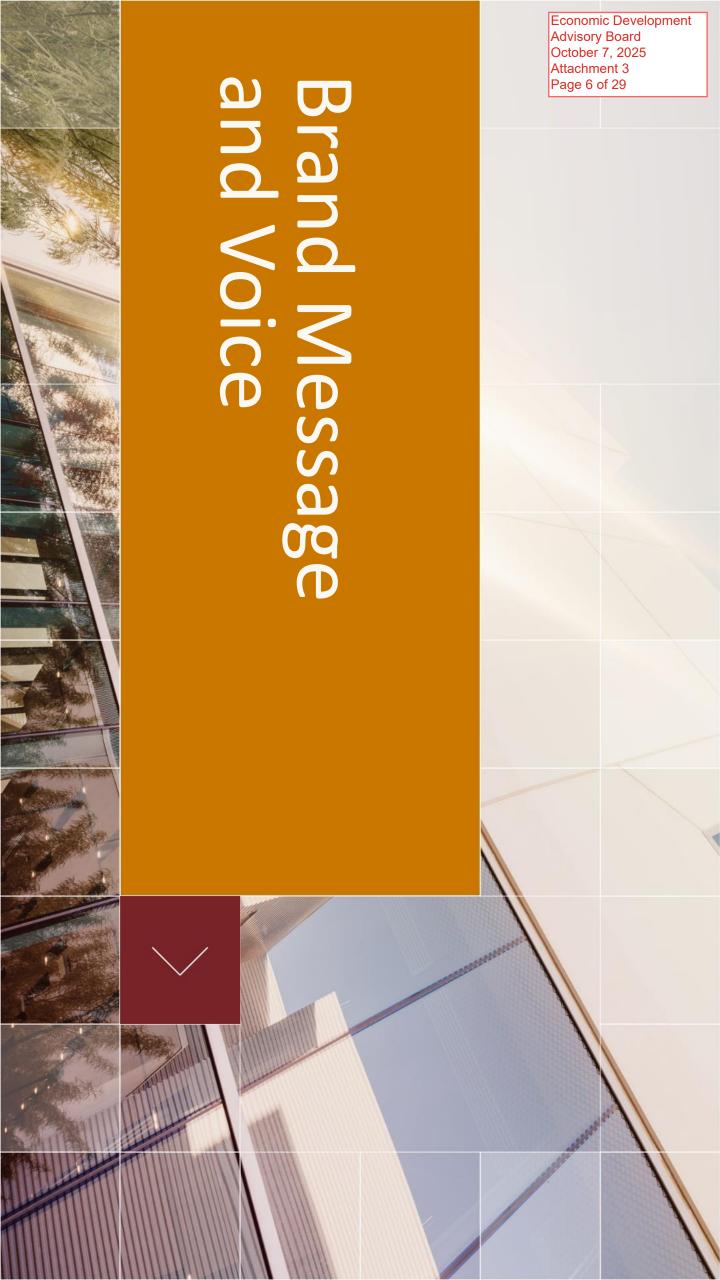
Location

Program Awareness

Competition

Marketing Visibility

Brand Perception



Economic Development Advisory Board October 7, 2025 Attachment 3 Page 7 of 29

NOIS

The Mesa Office of Economic Development envisions a vibrant, innovative, and inclusive economy that attracts investment, supports business growth, and enhances quality of life for all who live, work, and thrive in Mesa.

Describes a desired future state that is aspirational, concise, and inspiring. It should clearly articulate what the organization wants to become and be remembered for.

Economic Development Advisory Board October 7, 2025 Attachment 3 Page 8 of 29

Page 8 of 29 esa's Office of Economic Development (OED) works to enhance site selectors, developers, and community stakeholders to obtain business, targeting key industries that provide high wage jobs, and building future sustainability for the community. OED is the this mission by championing Mesa as a premier location for increasing prosperity of our residents. OED staff accomplishes creation of higher wage jobs, promoting direct investment, and evaluate business opportunities in Mesa. technical expertise and support services necessary to properly primary point of contact for existing and prospective businesses, Mesa's economy by fostering a culture of quality, supporting the

Describes the organization's purpose, its target audience, the reason for its existence, and how it achieves its goals.

Economic Development Advisory Board Attachment 3

LEVATOR" SPEECH

Attachment 29
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Page 9 of 29
Page 9 of 29
Page 9 of 29

committed to thoughtful, long-term growth, Mesa offers more than opportunity – it offers alignment. The Mesa Metro Area, equipped with ready infrastructure, and progress. Strategically connected to the Greater Phoenix

strengths, supporting businesses with a skilled workforce, right way. We're here to help businesses grow – with Office of Economic Development builds on those purpose and partnership. responsive leadership, and a focus on doing things the

> summarizing what we do, clear call to action. proposition, and ending with a explaining our unique value Introducing Mesa OED,

DSITIONING STATEMENT

workforce strength, and room to grow – all in a city that puts people first and powers business forward. The Mesa Office of Mesa, Arizona offers a rare combination: strategic access,

connect to those opportunities — with the guidance, Economic Development is the team that helps businesses

partnerships, and support to turn potential into progress.

RAND VOICE

Confident, Practical, Forward-Looking, and Human

because Mesa is built for people as much as for progress. realities, it also speaks with warmth and optimism always looking ahead. While grounded in business confident in its strengths, practical in its promises, and that gets things done - with clarity and conviction. It's Mesa OED's voice should reflect a city and organization

- Optimistic but not fluffy
- Clear and direct
- Strategic with a sense of possibility
- Supportive and collaborative, not boastful

Economic Development Advisory Board October 7, 2025 Attachment 3 Page 12 of 29

RAND ATTRIBUTES

Our Personality –

The Four

Characteristics of

Our Brand Voice

Connected

Strategically located, easy to navigate, and built for business.

Forward-Looking

ready industries, infrastructure, and workforce development. Mesa embraces a long-term view, actively investing in future-

Collaborative

Built on partnerships with industry, education, and community stakeholders.

→ Actionable

Ready with infrastructure, talent, space, and support to promote success today and tomorrow.

Economic Development Advisory Board October 7, 2025 Attachment 3 Page 13 of 29

RAND ATTRIBUTES

Connected

Forward-Looking

Collaborative

Actionable

Exciting

Optimistic

Safe

Friendly

Responsive

Engaging

Innovative

Supportive

Eclectic

Diverse

Dynamic

Prosperous

Successful

Welcoming



ALUE PROPOSITIONS

SMALL BUSINESSES & ENTREPRENEURS

- Support You Can Reach
- A Community That Grows with You
- → Built to Launch and Grow

LARGE BUSINESSES &

CORPORATE RELOCATIONS

- → Workforce, Reliability, Room to Grow
- → Built for Continuity, Designed for Scale
- → A Livable Choice for Your Team

Economic Development Advisory Board October 7, 2025 Attachment 3 Page 16 of 29 **ALUE PROPOSITIONS**

artners

SITE SELECTORS

- Positioned to Deliver
- Speed and Certainty in the Process
- A City That Stands Out in the Metro

BROKERS & DEVELOPERS

- Demand-Ready Inventory
- Aligned to Help You Build
- Ahead of the Curve on Talent and Tech

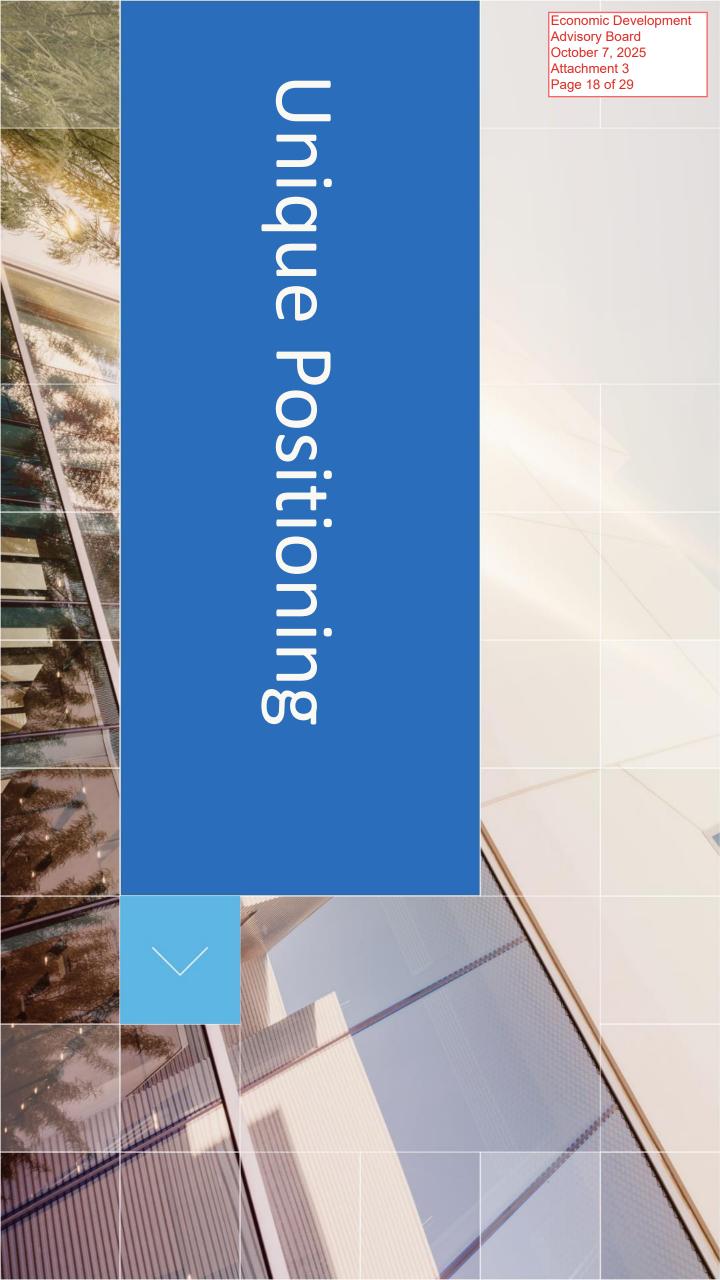
Economic Develor
Advisory Board
October 7, 2025
Attachment 3
Page 17 of 29 **Economic Development**

A Ready Market

Placemaking Momentum

A Partner in Retail Growth

ALUE PROPOSITIONS



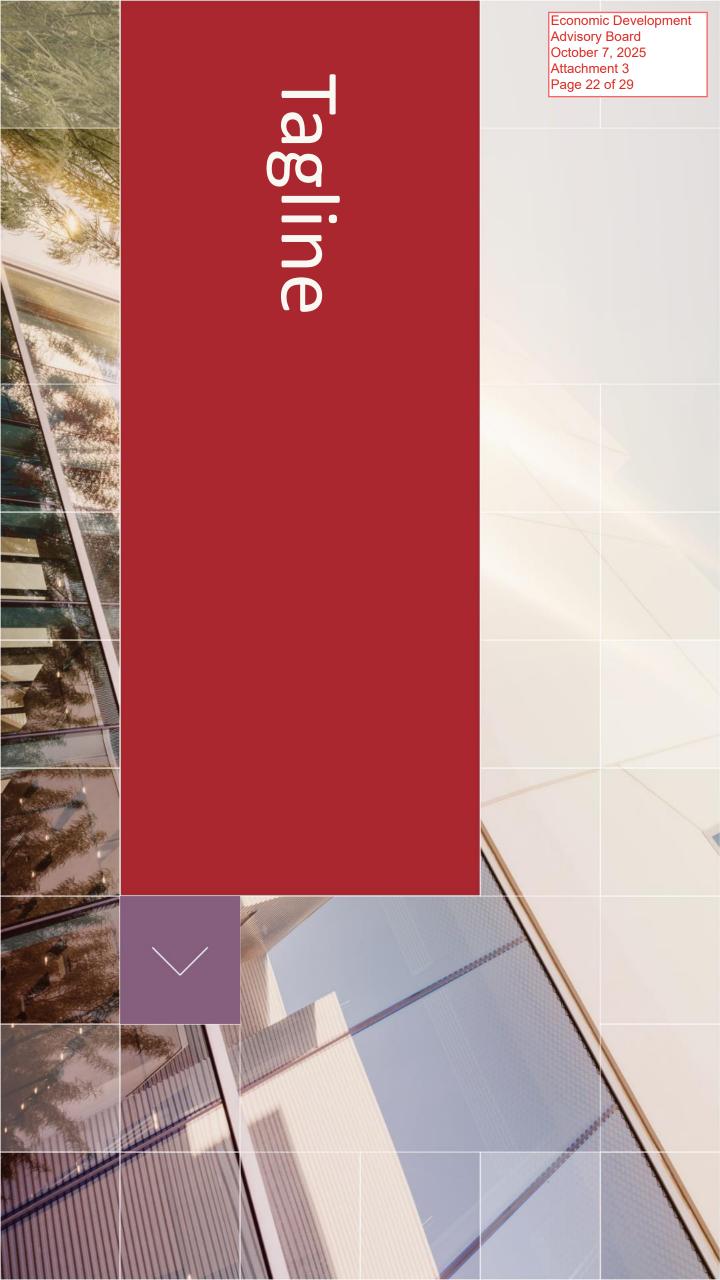
Pro-Business, Collaborative Culture

- ightarrow Affordability with Availability
- Skilled Workforce and Talent Pipeline → Quality of Life and Infrastructure
- Positioned for Possibility



Deliver Clear Messaging and Support Materials Promote Connected Infrastructure and Access

- Position Mesa as an Innovation Hub with Room to Grow
- Build a Modern, Recognizable OED Brand
- Create a Bold Identity That Sets Mesa Apart



Talent. Space. Speed.

Built for business.

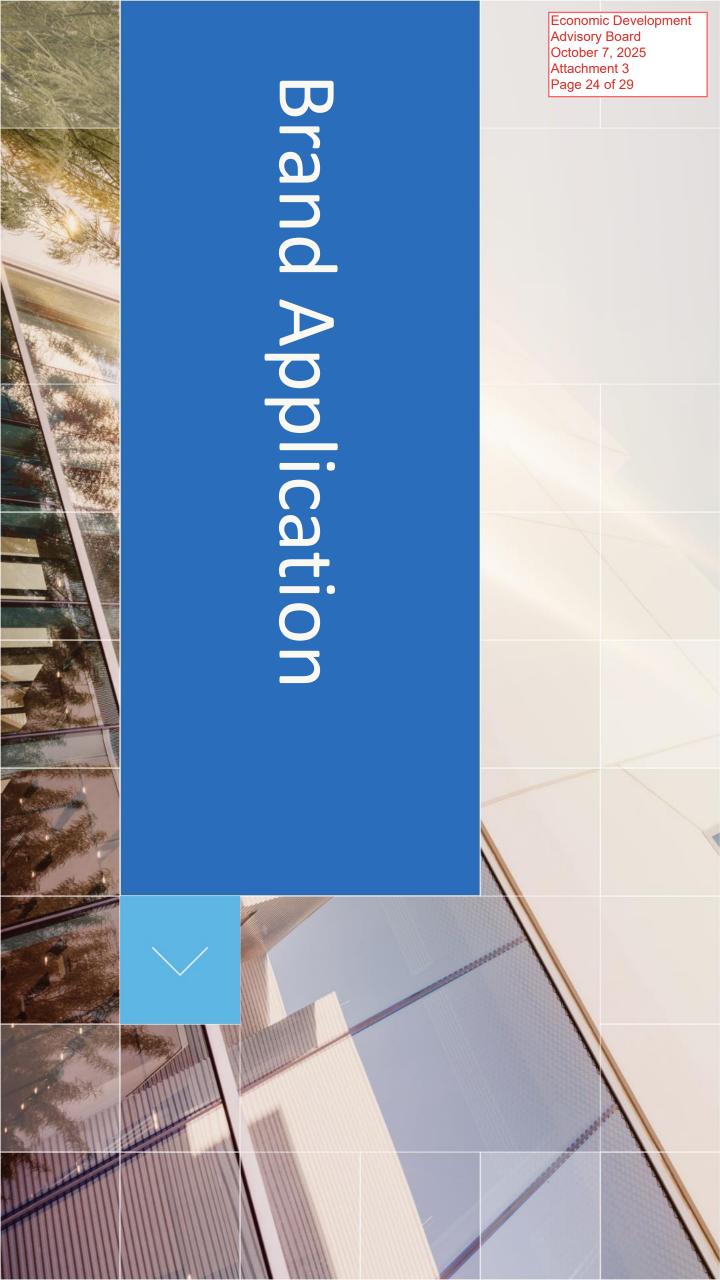
Ready to scale.

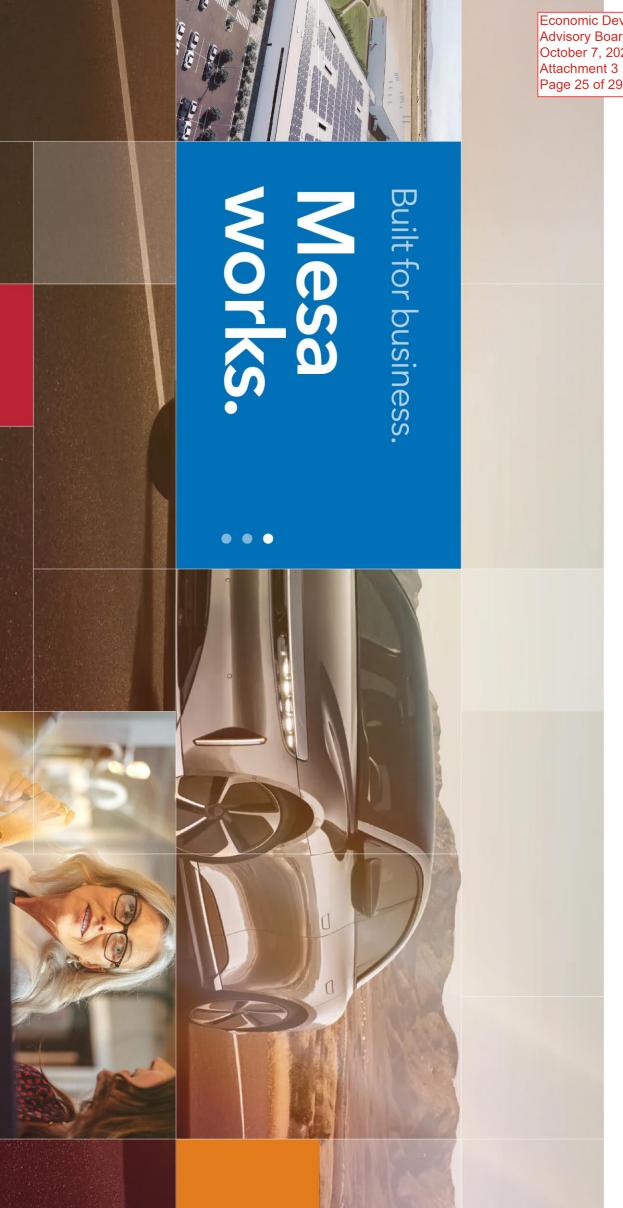
Moving business forward.

People focused. Business friendly.

Skilled and ready.

Mesa works.





Economic Development Advisory Board October 7, 2025



About Business Environment Available Properties

Business Districts Industries





Economic Development Advisory Board October 7, 2025



About Business Environment Available Properties

Business Districts Industries



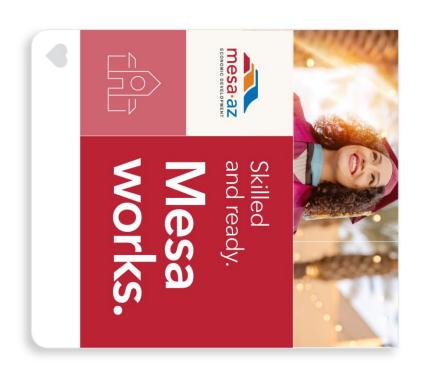


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Economic Development

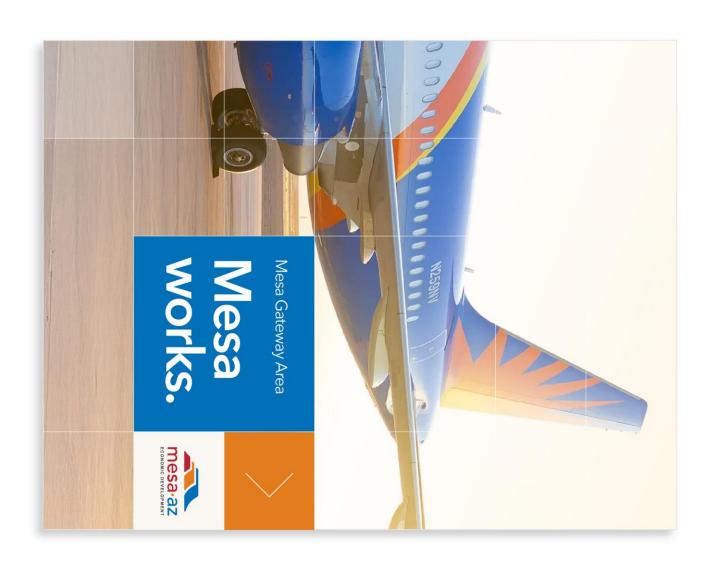
Advisory Board





Economic Development Advisory Board October 7, 2025 Attachment 3 Page 28 of 29

OCHURES





Economic Development Advisory Board October 7, 2025 Attachment 3 Page 29 of 29

ay Connected.

Kim Lofgreen

Marketing / Business Development Manager Office of Economic Development

480-644-3962

Kim.Lofgreen@mesaaz.gov

- SelectMesa.com
- MesaBusinessBuilder.com
- Mesa-Economic-Development
- MesaBusinessBuilder

BetterLifeMesa

