| As of 08/22/2023  | FY 22/23<br>Estimate | FY 23/24<br>Projected | FY 24/25<br>Forecast | FY 25/26<br>Forecast | FY 26/27<br>Forecast | FY 27/28<br>Forecast | FY 28/29<br>Forecast |
|---|----------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| WATER   | (\$3,390,539)        | (\$1,213,825)         | \$824,968            | (\$3,833,608)        | (\$4,807,613)        | (\$3,780,714)        | (\$3,245,833)        |
| WASTEWATER  | (\$8,080,027)        | (\$13,986,661)        | (\$9,991,982)        | (\$7,046,469)        | (\$3,175,824)        | \$2,203,698          | \$877,990            |
| SOLID WASTE   | (\$4,455,062)        | (\$7,390,204)         | \$678,671            | \$1,192,198          | \$1,479,784          | (\$239,847)          | \$3,023,019          |
| ELECTRIC  | \$664,095            | (\$1,990,443)         | (\$718,719)          | (\$842,119)          | (\$558,839)          | (\$714,081)          | (\$1,361,963)        |
| NATURAL GAS   | \$2,153,284          | (\$9,107,075)         | (\$3,995,031)        | (\$3,367,616)        | (\$2,638,632)        | (\$2,496,126)        | \$863,070            |
| DISTRICT COOLING  | (\$45,576)           | (\$298,342)           | (\$461,410)          | (\$132,520)          | (\$104,958)          | (\$114,287)          | (\$111,479)          |
| TOTAL NET SOURCES AND USES  | (\$13,153,827)       | (\$33,986,550)        | (\$13,663,502)       | (\$14,030,134)       | (\$9,806,082)        | (\$5,141,357)        | \$44,803             |
| Beginning Reserve Balance   | \$144,571,686        | \$131,417,859         | \$97,431,309         | \$83,767,807         | \$69,737,673         | \$59,931,590         | \$54,790,233         |
| Ending Reserve Balance  | \$131,417,859        | \$97,431,309          | \$83,767,807         | \$69,737,673         | \$59,931,590         | \$54,790,233         | \$54,835,037         |
| Ending Reserve Balance Percent*  *As a % of Next Fiscal Year's Expenditures | 26.1%                | 18.9%                 | 15.6%                | 12.0%                | 10.3%                | 9.2%                 | 9.0%                 |
| WATER Residential (Tier 1 usage)  | 2.75%                | 3.00%                 | 3.50%                | 4.00%                | 4.00%                | 4.00%                | 4.00%                |
| WATER Commercial (usage)  | 5.50%                | 5.00%                 | 5.50%                | 5.75%                | 5.75%                | 5.75%                | 5.75%                |
| WASTEWATER Residential  | 4.25%                | 4.75%                 | 4.75%                | 4.75%                | 4.75%                | 4.75%                | 4.75%                |
| WASTEWATER Non-Residential  | 4.50%                | 5.00%                 | 5.00%                | 5.00%                | 5.00%                | 5.00%                | 5.00%                |
| SOLID WASTE Residential   | 2.00%                | 3.00%                 | 3.00%                | 3.00%                | 3.00%                | 3.00%                | 3.00%                |
| SOLID WASTE Commercial  | 4.50%                | 7.50%                 | 3.00%                | 3.00%                | 3.00%                | 3.00%                | 3.00%                |
| SOLID WASTE Rolloff   | 7.75%                | 6.50%                 | 3.00%                | 3.00%                | 3.00%                | 3.00%                | 3.00%                |
| ELECTRIC Residential - svc charge   | \$0.00               | \$2.25                | \$2.50               | \$2.50               | \$2.50               | \$2.50               | \$2.50               |
| ELECTRIC Non-Residential - svc charge                                       | \$0.00               | \$5.00                | \$2.50               | \$2.50               | \$2.50               | \$2.50               | \$2.50               |
| GAS Residential - svc charge  | \$0.75               | \$0.75                | \$0.75               | \$0.75               | \$0.75               | \$0.75               | \$0.75               |
| GAS Non-Residential - svc charge  | \$2.00               | \$2.00                | \$2.00               | \$2.00               | \$2.00               | \$2.00               | \$2.00               |

| Ending Reserve Balance Percent*                   | 26.1%                         | 18.9%                         | 15.6%                         | 12.0%                         | 10.3%                         | 9.2%                          | 9.0%                          |
|---|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| Ending Reserve Balance                            | \$131,417,859                 | \$97,431,309                  | \$83,767,807                  | \$69,737,673                  | \$59,931,590                  | \$54,790,233                  | \$54,835,037                  |
| Beginning Reserve Balance                         | \$144,571,686                 | \$131,417,859                 | \$97,431,309                  | \$83,767,807                  | \$69,737,673                  | \$59,931,590                  | \$54,790,233                  |
| Net Sources and Uses                              | (\$13,153,827)                | (\$33,986,550)                | (\$13,663,502)                | (\$14,030,134)                | (\$9,806,082)                 | (\$5,141,357)                 | \$44,803                      |
| Total Uses  | \$464,304,865                 | \$504,216,729                 | \$516,860,063                 | \$538,445,874                 | \$558,145,688                 | \$580,003,067                 | \$592,564,804                 |
| Capital Transfer                                  | \$11,949,842                  | \$6,847,754                   | \$1,108,141                   | \$408,680                     | \$1,470,442                   | \$2,888,030                   | \$1,274,742                   |
| Lifecycle/ Infrastructure Transfers               | \$8,994,224                   | \$9,373,029                   | \$10,038,365                  | \$10,462,238                  | \$10,940,141                  | \$11,469,997                  | \$11,824,363                  |
| Debt Service Transfer                             | \$104,169,180                 | \$114,055,844                 | \$116,221,790                 | \$126,172,504                 | \$132,888,805                 | \$137,151,064                 | \$140,205,095                 |
| General Fund Transfer                             | \$119,301,118                 | \$127,209,268                 | \$134,561,724                 | \$141,401,945                 | \$148,946,448                 | \$156,996,401                 | \$162,573,316                 |
| Project Costs                                     | \$728,104                     | \$527,763                     | \$0                           | \$7,286                       | \$0                           | \$0                           | \$0                           |
| Expenditure Subtotal                              | \$219,162,397                 | \$246,203,071                 | \$254,930,043                 | \$259,993,220                 | \$263,899,852                 | \$271,497,574                 | \$276,687,288                 |
| EECAF/PNGCAF Expenditures                         | \$47,936,567                  | \$46,525,993                  | \$52,445,805                  | \$50,097,617                  | \$48,940,577                  | \$48,624,139                  | \$47,844,582                  |
| Operating Expenditures                            | \$171,225,830                 | \$199,677,078                 | \$202,484,238                 | \$209,895,603                 | \$214,959,276                 | \$222,873,435                 | \$228,842,707                 |
| Uses of Funding                                   |                               |                               |                               |                               |                               |                               |                               |
| Total Sources                                     | \$451,151,038                 | \$470,230,179                 | \$503,196,561                 | \$524,415,740                 | \$548,339,605                 | \$574,861,710                 | \$592,609,607                 |
| Sources of Funding Revenues EECAF/PNGCAF Revenues | \$398,420,940<br>\$52,730,098 | \$425,949,632<br>\$44,280,547 | \$450,750,756<br>\$52,445,805 | \$474,318,122<br>\$50,097,617 | \$499,399,029<br>\$48,940,577 | \$526,237,571<br>\$48,624,139 | \$544,765,026<br>\$47,844,582 |
| As of 08/22/2023                                  | FY 22/23<br>Estimate          | FY 23/24<br>Projected         | FY 24/25<br>Forecast          | FY 25/26<br>Forecast          | FY 26/27<br>Forecast          | FY 27/28<br>Forecast          | FY 28/29<br>Forecast          |
| TOTAL   |                               |                               |                               |                               |                               |                               |                               |

| WATER                               | FY 22/23            | FY 23/24                | FY 24/25            | FY 25/26                         | FY 26/27            | FY 27/28             | FY 28/29             |
|-------------------------------------|---------------------|-------------------------|---------------------|----------------------------------|---------------------|----------------------|----------------------|
|                                     | Estimate            | Projected               | Forecast            | Forecast                         | Forecast            | Forecast             | Forecast             |
| Sources of Funding                  | <b>#00.040.750</b>  | <b>0400 070 470</b>     | <b>0400 075 755</b> | <b>#</b> 440,000,00 <del>7</del> | <b>0440 005 705</b> | <b>#</b> 404 000 000 | <b>#</b> 400 040 050 |
| Residential Rate Revenues           | \$92,848,750        | \$102,278,473           | \$108,275,755       | \$112,602,637                    | \$118,285,735       | \$124,306,893        | \$129,242,956        |
| Non-Residential Rate Revenues       | \$67,140,841        | \$82,325,159            | \$88,329,315        | \$95,559,246                     | \$102,101,859       | \$109,074,235        | \$113,309,329        |
| Other Revenues                      | \$8,757,557         | \$4,743,975             | \$4,810,477         | \$4,854,496                      | \$4,903,935         | \$4,954,313          | \$5,005,318          |
| Total Sources                       | \$168,747,148       | \$189,347,606           | \$201,415,547       | \$213,016,379                    | \$225,291,528       | \$238,335,441        | \$247,557,603        |
| Uses of Funding                     |                     |                         |                     |                                  |                     |                      |                      |
| Operating Expenditures              | \$66,482,037        | \$76,269,534            | \$80,108,362        | \$84,380,962                     | \$87,101,554        | \$90,452,797         | \$93,735,262         |
| Operating Experiences               | φ00,402,03 <i>1</i> | φ10,209,33 <del>4</del> | φου, 100,302        | φ04,300, <del>9</del> 02         | φοτ, το 1,334       | φ90,432,797          | φ93,733,202          |
| Project Costs                       | \$273,101           | \$87,997                | \$0                 | \$311                            | \$0                 | \$0                  | \$0                  |
| General Fund Transfer               | \$50,398,981        | \$56,228,661            | \$59,761,162        | \$63,011,422                     | \$66,714,198        | \$70,625,762         | \$73,411,089         |
| Debt Service Transfer               | \$49,358,660        | \$52,254,627            | \$56,090,523        | \$64,993,165                     | \$71,412,996        | \$76,178,507         | \$78,380,668         |
| Lifecycle/ Infrastructure Transfers | \$3,374,943         | \$3,786,952             | \$4,028,311         | \$4,260,328                      | \$4,505,831         | \$4,766,709          | \$4,951,152          |
| Capital Transfer                    | \$2,249,966         | \$1,933,661             | \$602,221           | \$203,799                        | \$364,564           | \$92,380             | \$325,264            |
| Total Uses                          | \$172,137,687       | \$190,561,431           | \$200,590,579       | \$216,849,987                    | \$230,099,142       | \$242,116,155        | \$250,803,436        |
| Net Sources and Uses                | (\$3,390,539)       | (\$1,213,825)           | \$824,968           | (\$3,833,608)                    | (\$4,807,613)       | (\$3,780,714)        | (\$3,245,833)        |
| WASTEWATER                          | FY 22/23            | FY 23/24                | FY 24/25            | FY 25/26                         | FY 26/27            | FY 27/28             | FY 28/29             |
|                                     | Estimate            | Projected               | Forecast            | Forecast                         | Forecast            | Forecast             | Forecast             |
| Sources of Funding                  |                     |                         |                     |                                  |                     |                      |                      |
| Residential Rate Revenues           | \$51,702,845        | \$54,710,753            | \$57,952,185        | \$61,049,881                     | \$64,720,930        | \$68,672,826         | \$72,225,659         |
| Non-Residential Rate Revenues       | \$41,048,495        | \$45,457,657            | \$48,174,866        | \$51,161,014                     | \$54,265,669        | \$57,595,494         | \$57,986,858         |
| Other Revenues                      | \$2,901,836         | \$2,577,587             | \$2,589,387         | \$2,589,387                      | \$2,589,387         | \$2,589,387          | \$2,589,387          |
| Total Sources                       | \$95,653,176        | \$102,745,998           | \$108,716,439       | \$114,800,283                    | \$121,575,986       | \$128,857,707        | \$132,801,905        |
| Uses of Funding                     |                     |                         |                     |                                  |                     |                      |                      |
| Operating Expenditures              | \$32,852,154        | \$40,582,859            | \$42,046,089        | \$43,280,943                     | \$44,343,376        | \$45,804,522         | \$47,444,185         |
| Project Costs                       | \$108,525           | \$167,756               | \$0                 | \$6,975                          | \$0                 | \$0                  | \$0                  |
| General Fund Transfer               | \$28,695,953        | \$30,823,799            | \$32,614,932        | \$34,440,085                     | \$36,472,796        | \$38,657,312         | \$39,840,571         |
| Debt Service Transfer               | \$37,481,199        | \$41,661,785            | \$41,436,965        | \$41,725,754                     | \$41,215,436        | \$39,547,357         | \$41,774,657         |
| Lifecycle/ Infrastructure Transfers | \$1,913,064         | \$2,054,920             | \$2,174,329         | \$2,296,006                      | \$2,431,520         | \$2,577,154          | \$2,656,038          |
| Capital Transfer                    | \$2,682,309         | \$1,441,539             | \$436,106           | \$96,989                         | \$288,683           | \$67,663             | \$208,463            |
| Total Uses                          | \$103,733,203       | \$116,732,658           | \$118,708,420       | \$121,846,752                    | \$124,751,810       | \$126,654,009        | \$131,923,915        |
| Net Sources and Uses                |                     |                         |                     |                                  |                     |                      |                      |

| SOLID WASTE                         | FY 22/23<br>Estimate     | FY 23/24<br>Projected | FY 24/25<br>Forecast | FY 25/26<br>Forecast | FY 26/27<br>Forecast | FY 27/28<br>Forecast | FY 28/29<br>Forecast |
|-------------------------------------|--------------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Sources of Funding                  | Estimate                 | Projected             | roiecasi             | Forecasi             | roiecasi             | roiecasi             | rorecasi             |
| Revenues                            | \$69,632,300             | \$71,060,655          | \$74,654,831         | \$77,436,947         | \$80,328,769         | \$83,330,873         | \$86,310,956         |
|                                     | <del>\$ 50,002,000</del> | ψ,σσσ,σσσ             | ψ,σσ.,σσ.            | ψ, .οο, ο            | Ψσσ,σΞσ,: σσ         | <del>\</del>         | φοσ,σ.ο,σοσ          |
| Uses of Funding                     |                          |                       |                      |                      |                      |                      |                      |
| Operating Expenditures              | \$44,396,346             | \$51,612,148          | \$49,360,208         | \$50,701,095         | \$51,683,951         | \$53,541,885         | \$54,316,401         |
| Project Costs                       | \$174,067                | \$71,274              | \$0                  | \$0                  | \$0                  | \$0                  | \$0                  |
| General Fund Transfer               | \$20,889,690             | \$21,318,197          | \$22,396,449         | \$23,231,084         | \$24,098,631         | \$24,999,262         | \$25,893,287         |
| Debt Service Transfer               | \$670,305                | \$633,480             | \$656,771            | \$656,657            | \$644,742            | \$634,431            | \$613,293            |
| Lifecycle/ Infrastructure Transfers | \$1,392,646              | \$1,421,213           | \$1,493,097          | \$1,548,739          | \$1,606,575          | \$1,666,617          | \$1,726,219          |
| Capital Transfer                    | \$6,564,309              | \$3,394,548           | \$69,635             | \$107,173            | \$815,087            | \$2,728,525          | \$738,737            |
| Total Uses                          | \$74,087,362             | \$78,450,859          | \$73,976,159         | \$76,244,749         | \$78,848,985         | \$83,570,721         | \$83,287,937         |
| Net Sources and Uses                | (\$4,455,062)            | (\$7,390,204)         | \$678,671            | \$1,192,198          | \$1,479,784          | (\$239,847)          | \$3,023,019          |
| ELECTRIC                            | FY 22/23                 | FY 23/24              | FY 24/25             | FY 25/26             | FY 26/27             | FY 27/28             | FY 28/29             |
|                                     | Estimate                 | Projected             | Forecast             | Forecast             | Forecast             | Forecast             | Forecast             |
| Sources of Funding                  |                          |                       |                      |                      |                      |                      |                      |
| Revenues                            | \$19,624,386             | \$19,710,747          | \$20,854,461         | \$21,850,184         | \$22,793,917         | \$23,833,912         | \$24,261,669         |
| EECAF Revenues                      | \$25,827,058             | \$27,534,432          | \$32,341,629         | \$30,295,104         | \$28,645,666         | \$27,824,521         | \$26,527,637         |
| Total Sources                       | \$45,451,444             | \$47,245,179          | \$53,196,090         | \$52,145,288         | \$51,439,583         | \$51,658,433         | \$50,789,306         |
| Uses of Funding                     |                          |                       |                      |                      |                      |                      |                      |
| Operating Expenditures              | \$8,576,792              | \$10,339,265          | \$10,310,719         | \$10,643,616         | \$10,658,938         | \$11,029,772         | \$11,131,607         |
| EECAF Expenditures                  | \$24,976,321             | \$27,170,796          | \$32,341,629         | \$30,295,104         | \$28,645,666         | \$27,824,521         | \$26,527,637         |
| Expenditure Subtotal                | \$33,553,113             | \$37,510,061          | \$42,652,348         | \$40,938,720         | \$39,304,604         | \$38,854,293         | \$37,659,244         |
| Project Costs                       | \$58,739                 | \$33,101              | \$0                  | \$0                  | \$0                  | \$0                  | \$0                  |
| General Fund Transfer               | \$5,887,316              | \$5,913,224           | \$6,256,338          | \$6,555,055          | \$6,838,175          | \$7,150,174          | \$7,278,501          |
| Debt Service Transfer               | \$4,062,102              | \$4,757,494           | \$3,942,201          | \$4,450,726          | \$4,826,851          | \$5,334,879          | \$6,197,737          |
| Lifecycle/ Infrastructure Transfers | \$909,029                | \$944,904             | \$1,063,922          | \$1,042,906          | \$1,028,792          | \$1,033,169          | \$1,015,786          |
| Capital Transfer                    | \$317,051                | \$76,839              | \$0                  | \$0                  | \$0                  | \$0                  | \$0                  |
| Total Uses                          | \$44,787,349             | \$49,235,622          | \$53,914,809         | \$52,987,407         | \$51,998,422         | \$52,372,514         | \$52,151,269         |
| Net Sources and Uses                | \$664,095                | (\$1,990,443)         | (\$718,719)          | (\$842,119)          | (\$558,839)          | (\$714,081)          | (\$1,361,963)        |

| NATURAL GAS                         | FY 22/23     | FY 23/24      | FY 24/25      | FY 25/26      | FY 26/27      | FY 27/28      | FY 28/29     |
|-------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|--------------|
| _                                   | Estimate     | Projected     | Forecast      | Forecast      | Forecast      | Forecast      | Forecast     |
| Sources of Funding                  |              |               |               |               |               |               |              |
| Revenues                            | \$43,324,086 | \$41,505,883  | \$43,831,180  | \$45,910,466  | \$48,076,248  | \$50,517,796  | \$52,441,426 |
| PNGCAF Revenues                     | \$26,903,040 | \$16,746,115  | \$20,104,176  | \$19,802,513  | \$20,294,911  | \$20,799,618  | \$21,316,945 |
| Total Sources                       | \$70,227,126 | \$58,251,998  | \$63,935,356  | \$65,712,979  | \$68,371,159  | \$71,317,415  | \$73,758,371 |
| Uses of Funding                     |              |               |               |               |               |               |              |
| Operating Expenditures              | \$17,865,064 | \$19,470,978  | \$19,302,821  | \$19,844,481  | \$20,135,803  | \$20,976,345  | \$21,132,022 |
| PNGCAF Expenditures                 | \$22,960,246 | \$19,355,197  | \$20,104,176  | \$19.802.513  | \$20,294,911  | \$20,799,618  | \$21,316,945 |
| Expenditure Subtotal                | \$40,825,310 | \$38,826,175  | \$39,406,997  | \$39,646,994  | \$40,430,713  | \$41,775,964  | \$42,448,967 |
| Project Costs                       | \$113,672    | \$167,635     | \$0           | \$0           | \$0           | \$0           | \$0          |
| General Fund Transfer               | \$12,997,226 | \$12,451,765  | \$13,149,354  | \$13,773,140  | \$14,422,875  | \$15,155,339  | \$15,732,428 |
| Debt Service Transfer               | \$12,596,914 | \$14,748,458  | \$14,095,329  | \$14,346,202  | \$14,788,780  | \$15,455,890  | \$13,238,739 |
| Lifecycle/ Infrastructure Transfers | \$1,404,543  | \$1,165,040   | \$1,278,707   | \$1,314,260   | \$1,367,423   | \$1,426,348   | \$1,475,167  |
| Capital Transfer                    | \$136,178    | \$0           | \$0           | \$0           | \$0           | \$0           | \$0          |
| Total Uses                          | \$68,073,842 | \$67,359,073  | \$67,930,388  | \$69,080,596  | \$71,009,791  | \$73,813,541  | \$72,895,301 |
| Net Sources and Uses                | \$2,153,284  | (\$9,107,075) | (\$3,995,031) | (\$3,367,616) | (\$2,638,632) | (\$2,496,126) | \$863,070    |
| DISTRICT COOLING                    | FY 22/23     | FY 23/24      | FY 24/25      | FY 25/26      | FY 26/27      | FY 27/28      | FY 28/29     |
|                                     | Estimate     | Projected     | Forecast      | Forecast      | Forecast      | Forecast      | Forecast     |
| Sources of Funding                  |              | •             |               |               |               |               |              |
| Revenues                            | \$1,439,844  | \$1,578,743   | \$1,278,298   | \$1,303,864   | \$1,332,580   | \$1,361,841   | \$1,391,467  |
| Uses of Funding                     |              |               |               |               |               |               |              |
| Operating Expenditures              | \$1,053,438  | \$1,402,295   | \$1,356,040   | \$1,044,505   | \$1,035,655   | \$1,068,114   | \$1,083,229  |
| General Fund Transfer               | \$431,953    | \$473,623     | \$383,489     | \$391,159     | \$399,774     | \$408,552     | \$417,440    |
| Project Costs                       | \$0          | \$0           | \$0           | \$0           | \$0           | \$0           | \$0          |
| Capital Transfer                    | \$29         | \$1,167       | \$178         | \$719         | \$2,109       | -\$538        | \$2,277      |
| Total Uses                          | \$1,485,420  | \$1,877,085   | \$1,739,708   | \$1,436,384   | \$1,437,538   | \$1,476,128   | \$1,502,946  |
| Net Sources and Uses                | (\$45,576)   | (\$298,342)   | (\$461,410)   | (\$132,520)   | (\$104,958)   | (\$114,287)   | (\$111,479)  |