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### **CULDESAC**

Ground Lease, Purchase, and Development Agreement Update

City Council Study Session August 28, 2025

Jeff McVay

Manager of Urban Transformation

**Jimmy Cerracchio** 

Downtown Transformation Project Manager

**Ryan Johnson** 

Culdesac CEO & Co-founder



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October 2023: Culdesac selected through Request for Proposal process

**Goal:** Develop a vibrant and active mixed-use neighborhood with public amenities that complements adjacent neighborhoods and supports downtown

**Appraisals:** Culdesac and City have completed "as-is" land appraisals

Culdesac: \$11.65/SF

Approximately \$9.7M

City: \$13.44/SF

Approximately \$11.2M

**MOU:** Approved April 4, 2024 and in effect until September 15, 2025



# ABOUT CULDESAC



## The Culdesac team is led by Arizona locals and industry veterans



**Ryan Johnson,** CEO & Co-founder



Caroline Lerner
Perel,
Chief Investment Officer



**Erin Boyd,**Head of External
Partnerships



**Sarah Zou,**Head of Development and Acquisitions



James Graef, Chief of Staff, Urban Design



Zach Schultz,
Investments

# We partner with cities to develop large and small scale projects that prioritize local community, mobility, and open space

#### **Culdesac Tempe Tempe, Arizona**



P1 & P2 stabilized, 760 units + comm<sup>1</sup>

Market rate for rent apartments, retail, micro retail, night market, farmers market, highly amenitized, abundant open space, art program

**Pocket Neighborhoods Atlanta, Georgia** 



*Under const., 41 for-sale units* 

Workforce for-sale townhomes, innovative, affordable, flex live/work units that can host light retail and other light business uses

#### Culdesac Mesa Mesa, Arizona

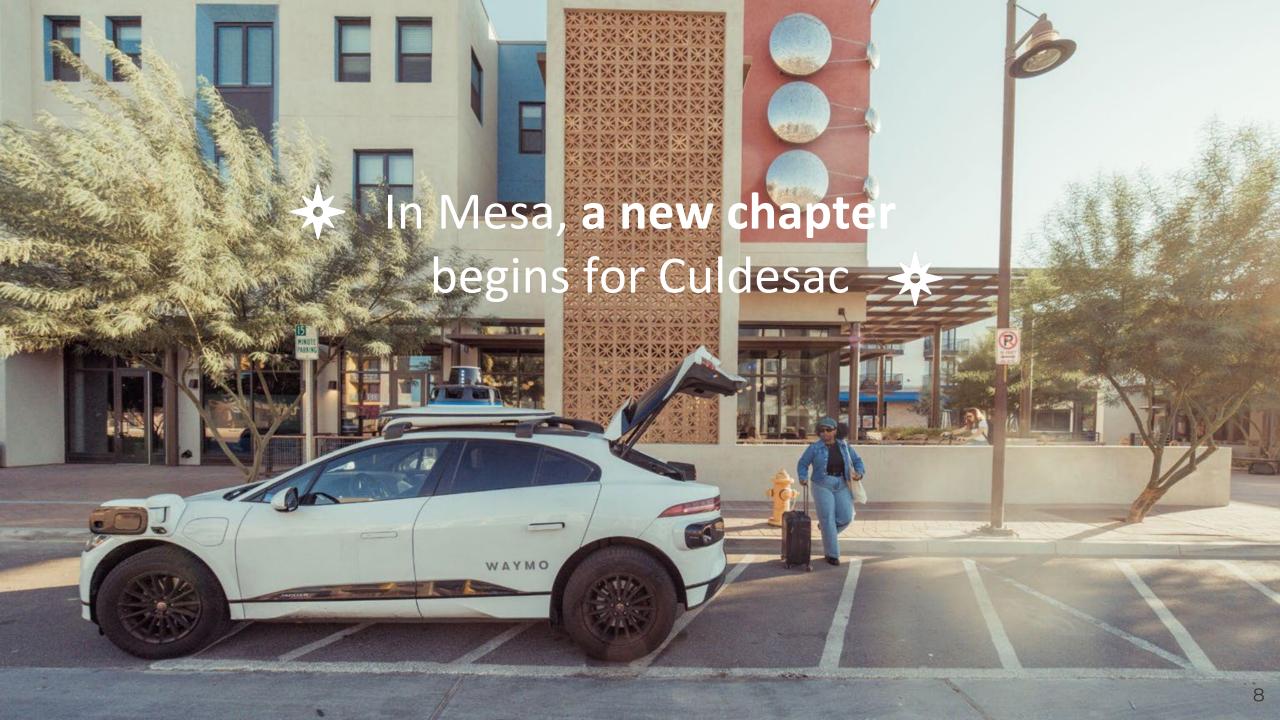


*In design, 1000 units + comm* 

Market rate **for-sale** townhomes / condominiums, market rate **for rent** apartments in latter phases , **retail**, **micro retail**, and **abundant open space** 

<sup>1</sup> at the completion of phase 5

# CULDESAC MESA PROPOSAL



Site 17: a key node of Greater Phoenix along the light rail corridor



# Developing Site 17 hand-in-hand with the city and the community

Key project details submitted to the city in RFP

- 1,000 residential units across the site
- 25 50K retail square footage<sup>1</sup>
- 25 50K amenity square footage



#### Feedback since RFP

- A bold, energetic vision
- Quality homeownership opportunities
- Right-sized parking
- Small business / entrepreneur support

<sup>&</sup>lt;sup>1</sup> All commercial/retail space will be employment space for businesses and retailers. Residential Units will also include live-work units that can be used for employment

### Painting the vision: Site 17

A key node of Greater Phoenix along the light rail corridor and steps away from Downtown Mesa, Site 17 has an opportunity to transform into a remarkable, carlite hub with home ownership opportunities that pushes sustainability, grows talent, and sets the standard as a leading neighborhood development in Arizona.

## Culdesac Mesa will offer quality, infill homeownership opportunities adjacent to Downtown on Site 17

Strong ties enabled by homeownership



Example: Homeownership across price points in the first phase allows for new demographics to put down roots

**Quality urban design**, with attention to detail



Example: Cohesive, human-scale design that evokes a sense of character and belonging

**Sustainable lifestyle** aided by integrated features



Example: Pedestrian oriented, mixed-use development that promotes reductions in air and noise pollution

**Vibrant retail** that will add to Downtown Mesa



Example: New townhome live / work unit layout allows space for services not already offered downtown

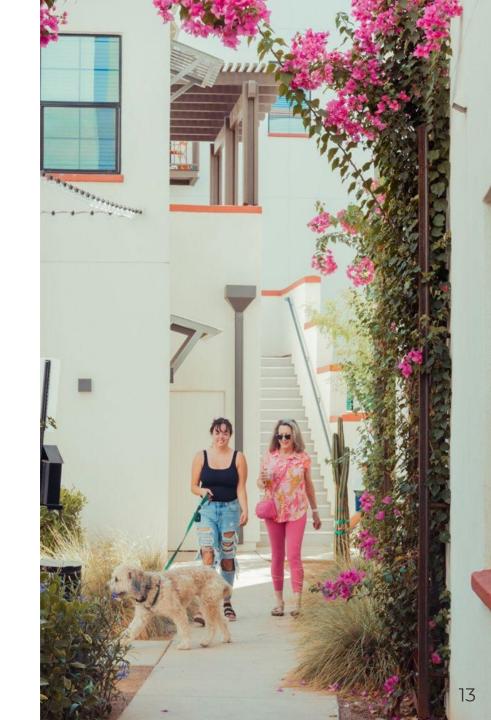
## Homeownership opportunities that promote long-lasting community

#### First Phase

- For-sale 2- and 3bedroom townhomes
- Fee simple sales
- Dedicated parking spots
- spaces that foster a sense of community (e.g. wellness studio and boutique shops)

#### **Future Phases**

- (e.g. studio, 1-bed, 2-bed, and 3-bed)
- Varying ownership structures (e.g. for-sale townhomes / condominiums, for-rent apartments)



#### Quality urban design inspiration that draws from desert modern and historical Spanish influences















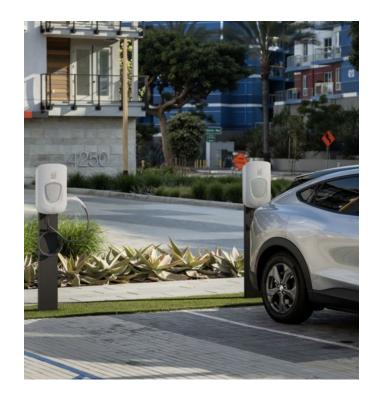






#### Sustainable lifestyle for a more comfortable and healthy neighborhood

#### Sustainable amenities available for residents



Example: Electric vehicle and solar adaptable construction

Desert adaptive design makes indoor / outdoor living reality



Example: Thoughtful design that reduces heat island effect

A better quality of life for residents and neighbors



Example: Pedestrian and bike lanes that reduce air and noise pollution

## Vibrant retail in a range of commercial spaces from pop-up tables to live/work, micro-retail, and larger anchor stores



Pop-up spaces, tables, and booths at regular markets

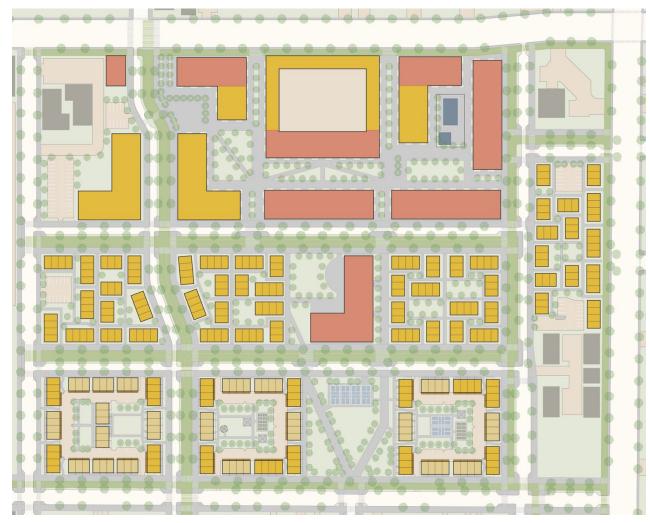


Right-sized, flexible spaces for emerging entrepreneurs



Larger spaces for unique anchor tenants (i.e., dining, entertainment, shopping)

# We're excited to develop 1,000 residential units, a strong retail program, and vibrant open space



Site plan is conceptual and will change

~1000

Residential Units<sup>1</sup>

800 - 1000

Parking Spaces<sup>2</sup>

25k-50k

Commercial/Retail SF<sup>1</sup>

25k-50k

Residential amenity SF

#### Ground floor:

Residential

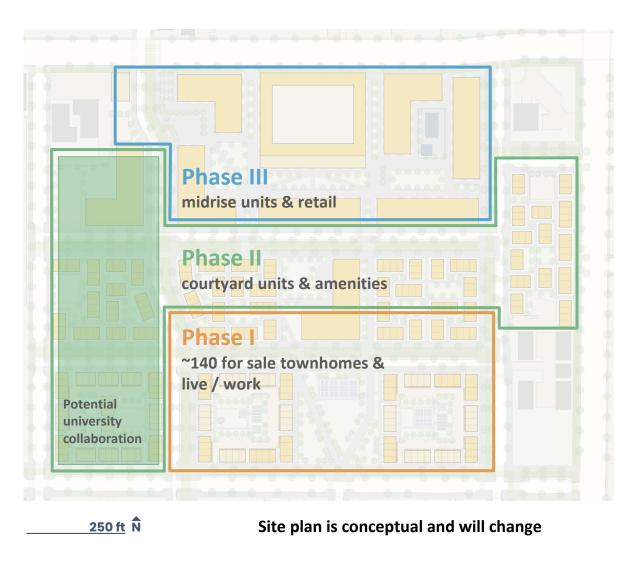


Retail and amenity space

<sup>2</sup> Parking ratio in Phase 1 will be a 1:1, with varying ratios in future phases. Total parking spaces will include both on-street and off-street parking.

<sup>&</sup>lt;sup>1</sup> All commercial/retail space will be employment space for businesses and retailers. Residential Units will also include live-work units that can be used for employment

#### 3 phases of land acquisition and development



#### **Phase I - Southern Edge:**

- Immediate activation with cart/food truck program, popup plaza, and mobility hub
- Catalyze via lower density (10-20 dua), for-sale townhomes, and flexible commercial spaces, some of Culdesac Tempe's most-wanted rentals

#### **Phase II - Center:**

- Neighborhood hub may include university collaboration, grocery, coffee, and gym
- Build momentum via additional townhomes and missing middle, courtyard product (30-50 dua)

#### **Phase III - Northern Edge:**

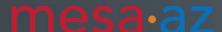
- Full commercial suite with restaurants, bike shop, and coworking
- Fulfill increased demand through midrises with ground floor retail and amenities (60-120 dua)



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- Lease for entire site
- Term 50 years
  - During term, tenant must maintain site
- \$15,000 flat rent prior to commencement of construction (\$5,000 per phase)
- \$5,000/year rent for as long as construction is taking place
- If failure to construct as required by lease, rent goes to market rate





#### GROUND LEASE – COMPLIANCE DATES



#### Commencement of construction:

- Phase 1 within 24 months of effective date of lease
- Phase 2 within 48 months of effective date of lease
- Phase 3 within 72 months of effective date of lease
- Commencement of construction of private improvements before closing of each phase

#### GROUND LEASE – COMPLIANCE DATES

#### **Completion of Construction**

- Public improvements for each phase within 24 months of commencement of construction
- Private improvements for each phase within 24 months of commencement of construction
- City Manager may extend any compliance date for a period not to exceed 45 days (max 3 extensions)



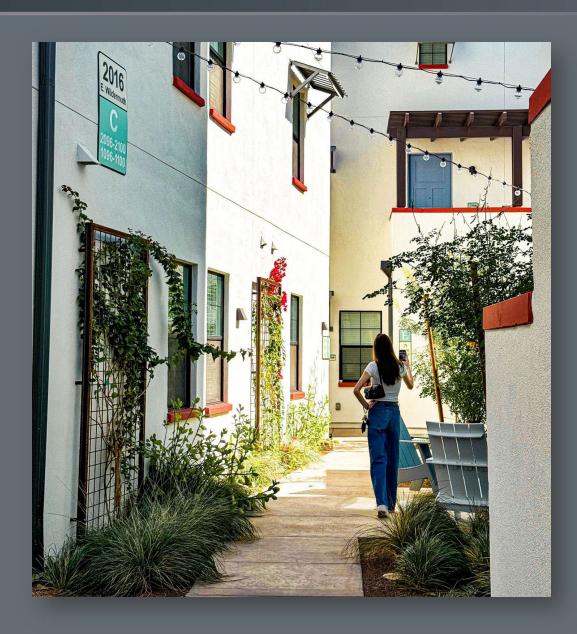


#### GROUND LEASE – COMPLIANCE DATES





#### GROUND LEASE – PURCHASE OPTION



#### **Structure of Sale**

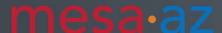
- Terms applicable to each Phase
  - Sale dependent on:
    - Zoning entitlements and subdivision plat
    - Building permits for construction obtained
    - Development Agreement executed and recorded against property
    - Access and Park Easements executed and recorded against property
- Option Terms: Phase 1
  - \$100,000 option payment to seller at effective date of lease
  - Options expires after 36 months
  - Ability to extend option term by 6 months at discretion of City Manager

#### GROUND LEASE - PURCHASE OPTION

#### **Structure of Sale**

- Option Terms: Phase 2 and 3
  - Option term commences upon closing of previous phase
  - \$100,000 option payment per phase
  - Options expires 24 months after closing of previous phase
  - Ability to extend option term by 6 months at discretion of City Manager
  - Pre-requisites to exercise options
  - Purchase price based on an annual CPI adjustment to agreed upon appraised value
  - Ability to purchase Phases 2 & 3 simultaneously with entitlements and evidence of sufficient financial capacity





#### GROUND LEASE – CITY OBLIGATIONS



## Reimbursement of land sale proceeds for public improvements

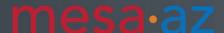
- Phase 1: 100% of land sale proceeds are available to reimburse for public improvements
- Phase 2: 50% of land sale proceeds are available to reimburse for public improvements
- Phase 3: 35% of land sale proceeds are available to reimburse for public improvements



#### GROUND LEASE – CITY OBLIGATIONS

- Consent to re-platting and entitlements
- Abandonment of Wilbur Road and portions of other street rights-of-way
- Concierge services for zoning and permit entitlement reviews
- Provision of impact fee offsets for previous development on the project property
- Support or co-sponsor application(s) for state or federal grants that support multimobility goals of project





#### PURCHASE AND SALE AGREEMENT



#### **Purchase Price**

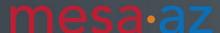
- Phase 1: \$13.44/SF
  - Total amount based on final platting (approx. \$3,219,955.20)
- Phase 2: \$12.55/SF
  - Total amount based on final platting and annual CPI adjustment (approx. \$3,728,343.96\*)
- Phase 3: \$11.65/SF
  - Total amount based on final platting and annual CPI adjustment (approx. \$3,460,972.68\*)

<sup>\*</sup>Assumes annual CPI adjustment of 3%

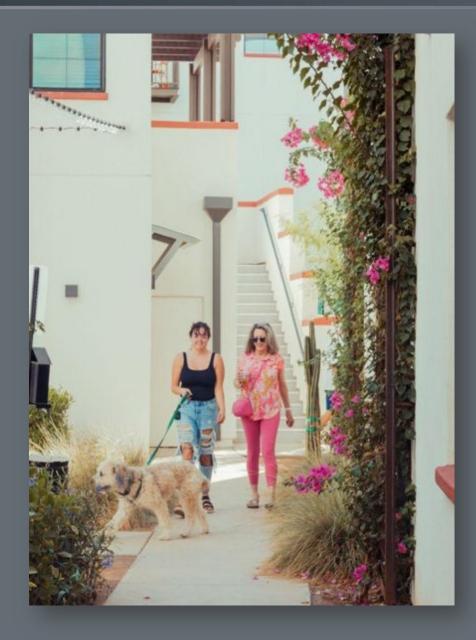
## Separate Development Agreement required for each Phase

- Development Agreements establish
   Developer and City commitments upon
   sale of each Phase
- Carrys-forward minimum improvement and compliance date requirements of the Lease
- Includes maintenance provisions





#### DEVELOPMENT AGREEMENT – PHASE 1



#### **Developer Obligations**

- Minimum 140 for-sale townhomes
  - Mix of 2 & 3 bedroom units
  - 2 & 3 story buildings
  - Option to include live-work units
- Minimum area of publicly accessible open space as approved through planning and zoning entitlements
- Community and mobility amenities as approved through planning and zoning entitlements
- Minimum of 140 off-street parking spaces

#### DEVELOPMENT AGREEMENT – PHASE 2

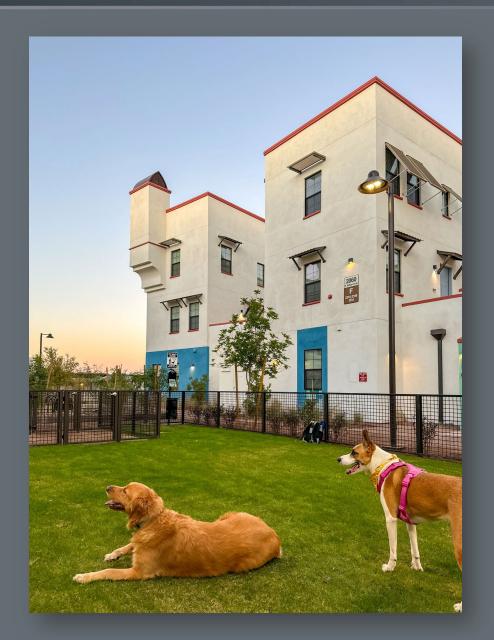
#### **Developer Obligations**

- Minimum of 250 units
  - Variety of unit types (studio, 1, 2, & 3 bedroom)
  - Primarily rental, with option to include ownership and student housing
  - Live-work units
- Minimum of 10,000 SF commercial space
- 250 parking spaces
- Minimum area of publicly accessible open space as approved through planning and zoning entitlements
- Community and mobility amenities as approved through planning and zoning entitlements





#### DEVELOPMENT AGREEMENT – PHASE 3



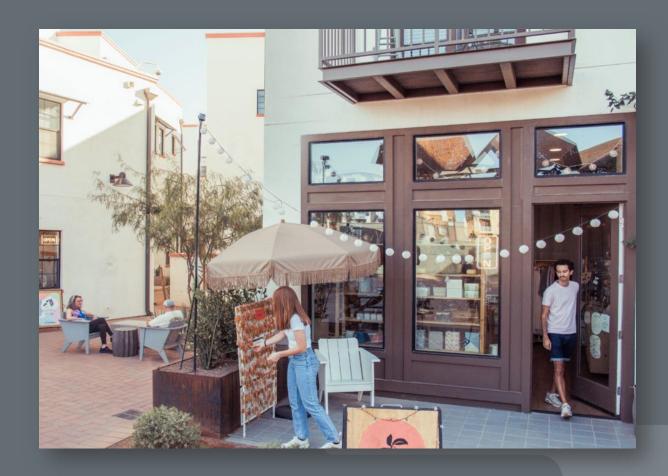
#### **Developer Obligations**

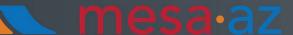
- Minimum 610 market-rate rental units
- Minimum of 40,000 sq ft commercial space
- Minimum 425 parking spaces
- Minimum area of publicly accessible open space as approved through planning and zoning entitlements
- Community and mobility amenities as approved through planning and zoning entitlements

#### DEVELOPMENT AGREEMENTS

#### **Total Developer Obligations**

- Private Improvements
  - 1,000 residential units
  - 2-5 story buildings
  - Minimum of 25k SF commercial/retail
  - Minimum of 25k SF residential amenities
  - Plazas, hardscape, and greenspaces
  - 800 parking spaces
- Public Improvements
  - Parks and open space available to public by grant of easement
  - Streetscape improvements to public rights-of-way
  - Mobility improvements
  - Maintenance of enhanced right-of-way improvements, unless otherwise agreed in a future Maintenance Agreement





#### DEVELOPMENT AGREEMENTS



#### **City Obligations**

- Phase 1
  - Maintenance of standard right-of-way improvements
- Phase 2
  - Re-investment of 50% of land sale proceeds into design and construction of off-site public mobility improvements
  - Maintenance of standard right-of-way improvements
- Phase 3
  - Re-investment of 65% of land sale proceeds into design and construction of off-site public mobility improvements
  - Maintenance of standard right-of-way improvements

## City Council action on Culdesac agreements on September 8th

- Upon City Council action, enter into Ground Lease
- Initiate planning and zoning entitlements





