As of 10/30/19	FY 18/19 Actuals	FY 19/20 Projected	FY 20/21 Forecast	FY 21/22 Forecast	FY 22/23 Forecast
WATER	\$2,271,290	(\$7,744,242)	(\$8,010,856)	(\$16,695,768)	(\$26,096,763)
WASTEWATER	\$11,830,649	\$681,182	(\$5,712,301)	(\$3,623,130)	(\$6,272,030)
SOLID WASTE	\$1,791,123	(\$2,350,708)	(\$150,860)	(\$2,466,880)	(\$5,514,101)
ELECTRIC	\$2,126,906	\$1,690,755	\$277,509	(\$309,693)	(\$615,703)
NATURAL GAS	\$6,278,682	\$848,693	\$2,406,617	(\$119,251)	(\$430,881)
Subtotal: Utilities	\$24,298,650	(\$6,874,321)	(\$11,189,891)	(\$23,214,723)	(\$38,929,477)
DISTRICT COOLING	\$390,707	\$319,490	\$258,094	\$228,723	\$191,671
CONVENTION CENTER	(\$1,030,651)	(\$2,511,792)	(\$1,290,710)	(\$1,626,989)	(\$1,822,561)
GOLF	(\$619,392)	(\$800,000)	\$0	\$0	\$0
CUBS SPRING TRAINING -OPERATIONS	(\$835,736)	(\$1,180,420)	(\$1,465,033)	(\$1,307,298)	(\$1,323,540)
HOHOKAM-FITCH	(\$1,133,492)	(\$1,167,067)	(\$1,215,554)	(\$1,263,574)	(\$1,266,114)
Subtotal: Other Enterprises	(\$3,228,564)	(\$5,339,789)	(\$3,713,203)	(\$3,969,139)	(\$4,220,545)
TOTAL NET SOURCES AND USES	\$21,070,086	(\$12,214,110)	(\$14,903,094)	(\$27,183,861)	(\$43,150,022)
Beginning Reserve Balance	\$111,549,205	\$132,619,291	\$120,405,181	\$105,502,086	\$78,318,225
Ending Reserve Balance	\$132,619,291	\$120,405,181	\$105,502,086	\$78,318,225	\$35,168,203
Ending Reserve Balance Percent* *As a % of Next Fiscal Year's Expenditures	33.8%	29.6%	25.1%	17.9%	7.8%

Rate Adjustments Effective Date: March 1, 2020

TOTAL					
As of 10/30/19	FY 18/19 Actuals	FY 19/20 Projected	FY 20/21 Forecast	FY 21/22 Forecast	FY 22/23 Forecast
Sources of Funding	-	•			
Revenues	\$356,735,583	\$359,317,995	\$366,809,344	\$366,713,721	\$366,616,855
EECAF/PNGCAF Revenues	\$21,682,646	\$21,302,217	\$25,612,137	\$26,253,821	\$27,273,388
Total Sources	\$378,418,229	\$380,620,212	\$392,421,481	\$392,967,542	\$393,890,243
Uses of Funding					
Operating Expenditures	\$135,993,426	\$155,575,211	\$155,294,000	\$161,029,257	\$165,092,685
EECAF/PNGCAF Expenditures	\$20,588,498	\$22,120,206	\$25,235,041	\$26,123,412	\$27,211,435
Expenditure Subtotal	\$156,581,924	\$177,695,417	\$180,529,041	\$187,152,669	\$192,304,120
Project Costs	\$933,912	\$1,811,665	\$0	\$0	\$0
General Fund Transfer	\$108,389,204	\$110,594,828	\$113,169,239	\$115,723,568	\$118,487,567
Debt Service Transfer	\$71,469,649	\$82,887,707	\$99,517,725	\$106,666,436	\$113,485,852
Lifecycle/ Infrastructure Transfers	\$7,416,934	\$7,495,428	\$7,733,034	\$7,743,775	\$7,759,582
Capital Transfer	\$6,410,520	\$2,791,000	\$1,448,431	\$1,272,244	\$3,049,528
Economic Investment Fund Transfer	\$6,146,000	\$9,558,279	\$4,927,106	\$1,592,710	\$1,953,616
Total Uses	\$357,348,143	\$392,834,324	\$407,324,575	\$420,151,403	\$437,040,265
Net Sources and Uses	\$21,070,086	(\$12,214,111)	(\$14,903,094)	(\$27,183,861)	(\$43,150,022)
Beginning Reserve Balance	\$111,549,205	\$132,619,291	\$120,405,179	\$105,502,085	\$78,318,223
Ending Reserve Balance	\$132,619,291	\$120,405,179	\$105,502,085	\$78,318,223	\$35,168,202
Ending Reserve Balance Percent*	33.8%	29.6%	25.1%	17.9%	7.8%

*As a % of Next Fiscal Year's Expenditures

	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23
_	Actuals	Projected	Forecast	Forecast	Forecast
Sources of Funding	*****				
Residential Rate Revenues	\$84,397,069	\$92,838,791	\$93,905,935	\$93,837,576	\$93,273,669
Non-Residential Rate Revenues	\$54,323,512	\$56,358,644	\$59,972,783	\$60,599,486	\$60,214,344
Other Revenues	\$6,922,064	\$4,427,225	\$4,602,291	\$4,706,169	\$4,818,574
Total Sources	\$145,642,646	\$153,624,660	\$158,481,009	\$159,143,231	\$158,306,586
Uses of Funding					
Operating Expenditures	\$45,855,326	\$55,586,788	\$56,405,059	\$58,726,543	\$60,257,292
Project Costs	\$245,713	\$537,068	\$0	\$0	\$0
General Fund Transfer	\$55,951,500	\$57,090,063	\$58,418,998	\$59,737,566	\$61,164,368
Debt Service Transfer	\$33,626,243	\$37,675,523	\$44,420,381	\$52,266,931	\$57,682,483
Lifecycle/ Infrastructure Transfers	\$2,912,610	\$3,072,493	\$3,169,620	\$3,182,865	\$3,166,132
Capital Transfer	\$779,000	\$351,231	\$223,220	\$332,384	\$179,459
Economic Investment Fund Transfer	\$4,000,964	\$7,055,736	\$3,854,587	\$1,592,710	\$1,953,616
Total Uses	\$143,371,356	\$161,368,903	\$166,491,865	\$175,838,999	\$184,403,349
Net Sources and Uses	\$2,271,290	(\$7,744,242)	(\$8,010,856)	(\$16,695,768)	(\$26,096,763)
WASTEWATER	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23
	Actuals	Projected	Forecast	Forecast	Forecast
Sources of Funding		•			
Sources of Fullaling					
Residential Rate Revenues	\$46,685,169	\$46,334,963	\$46,353,790	\$46,254,863	\$46,111,149
	\$36,486,341	\$36,506,698	\$37,759,580	\$37,868,735	\$37,674,894
Residential Rate Revenues Non-Residential Rate Revenues Other Revenues	\$36,486,341 \$3,047,067	\$36,506,698 \$2,773,000	\$37,759,580 \$2,718,099	\$37,868,735 \$2,694,388	\$37,674,894 \$2,709,652
Residential Rate Revenues Non-Residential Rate Revenues	\$36,486,341	\$36,506,698	\$37,759,580	\$37,868,735	\$37,674,894
Residential Rate Revenues Non-Residential Rate Revenues Other Revenues	\$36,486,341 \$3,047,067	\$36,506,698 \$2,773,000	\$37,759,580 \$2,718,099	\$37,868,735 \$2,694,388	\$37,674,894 \$2,709,652
Residential Rate Revenues Non-Residential Rate Revenues Other Revenues Total Sources	\$36,486,341 \$3,047,067	\$36,506,698 \$2,773,000	\$37,759,580 \$2,718,099	\$37,868,735 \$2,694,388	\$37,674,894 \$2,709,652
Residential Rate Revenues Non-Residential Rate Revenues Other Revenues Total Sources Uses of Funding	\$36,486,341 \$3,047,067 \$86,218,577	\$36,506,698 \$2,773,000 \$85,614,661	\$37,759,580 \$2,718,099 \$86,831,469	\$37,868,735 \$2,694,388 \$86,817,986	\$37,674,894 \$2,709,652 \$86,495,694
Residential Rate Revenues Non-Residential Rate Revenues Other Revenues Total Sources Uses of Funding Operating Expenditures	\$36,486,341 \$3,047,067 \$86,218,577 \$24,567,824	\$36,506,698 \$2,773,000 \$85,614,661 \$28,202,748	\$37,759,580 \$2,718,099 \$86,831,469 \$28,774,799	\$37,868,735 \$2,694,388 \$86,817,986 \$29,555,797	\$37,674,894 \$2,709,652 \$86,495,694 \$30,465,206
Residential Rate Revenues Non-Residential Rate Revenues Other Revenues Total Sources Uses of Funding Operating Expenditures Project Costs General Fund Transfer Debt Service Transfer	\$36,486,341 \$3,047,067 \$86,218,577 \$24,567,824 \$154,985 \$15,747,681 \$30,833,850	\$36,506,698 \$2,773,000 \$85,614,661 \$28,202,748 \$384,090 \$16,068,133 \$37,012,403	\$37,759,580 \$2,718,099 \$86,831,469 \$28,774,799 \$0 \$16,442,164 \$44,833,619	\$37,868,735 \$2,694,388 \$86,817,986 \$29,555,797 \$0 \$16,813,278 \$42,233,843	\$37,674,894 \$2,709,652 \$86,495,694 \$30,465,206 \$0 \$17,214,855 \$43,222,599
Residential Rate Revenues Non-Residential Rate Revenues Other Revenues Total Sources Uses of Funding Operating Expenditures Project Costs General Fund Transfer Debt Service Transfer Lifecycle/ Infrastructure Transfers	\$36,486,341 \$3,047,067 \$86,218,577 \$24,567,824 \$154,985 \$15,747,681	\$36,506,698 \$2,773,000 \$85,614,661 \$28,202,748 \$384,090 \$16,068,133	\$37,759,580 \$2,718,099 \$86,831,469 \$28,774,799 \$0 \$16,442,164 \$44,833,619 \$1,736,629	\$37,868,735 \$2,694,388 \$86,817,986 \$29,555,797 \$0 \$16,813,278	\$37,674,894 \$2,709,652 \$86,495,694 \$30,465,206 \$0 \$17,214,855 \$43,222,599 \$1,729,914
Residential Rate Revenues Non-Residential Rate Revenues Other Revenues Total Sources Uses of Funding Operating Expenditures Project Costs General Fund Transfer Debt Service Transfer Lifecycle/ Infrastructure Transfers Capital Transfer	\$36,486,341 \$3,047,067 \$86,218,577 \$24,567,824 \$154,985 \$15,747,681 \$30,833,850 \$1,724,372 \$239,000	\$36,506,698 \$2,773,000 \$85,614,661 \$28,202,748 \$384,090 \$16,068,133 \$37,012,403 \$1,712,293 \$246,895	\$37,759,580 \$2,718,099 \$86,831,469 \$28,774,799 \$0 \$16,442,164 \$44,833,619 \$1,736,629 \$196,451	\$37,868,735 \$2,694,388 \$86,817,986 \$29,555,797 \$0 \$16,813,278 \$42,233,843 \$1,736,360 \$101,839	\$37,674,894 \$2,709,652 \$86,495,694 \$30,465,206 \$0 \$17,214,855 \$43,222,599 \$1,729,914 \$135,151
Residential Rate Revenues Non-Residential Rate Revenues Other Revenues Total Sources Uses of Funding Operating Expenditures Project Costs General Fund Transfer Debt Service Transfer Lifecycle/ Infrastructure Transfers Capital Transfer Economic Investment Fund Transfer	\$36,486,341 \$3,047,067 \$86,218,577 \$24,567,824 \$154,985 \$15,747,681 \$30,833,850 \$1,724,372 \$239,000 \$1,120,215	\$36,506,698 \$2,773,000 \$85,614,661 \$28,202,748 \$384,090 \$16,068,133 \$37,012,403 \$1,712,293 \$246,895 \$1,306,918	\$37,759,580 \$2,718,099 \$86,831,469 \$28,774,799 \$0 \$16,442,164 \$44,833,619 \$1,736,629 \$196,451 \$560,108	\$37,868,735 \$2,694,388 \$86,817,986 \$29,555,797 \$0 \$16,813,278 \$42,233,843 \$1,736,360 \$101,839 \$0	\$37,674,894 \$2,709,652 \$86,495,694 \$30,465,206 \$0 \$17,214,855 \$43,222,599 \$1,729,914 \$135,151 \$0
Residential Rate Revenues Non-Residential Rate Revenues Other Revenues Total Sources Uses of Funding Operating Expenditures Project Costs General Fund Transfer Debt Service Transfer Lifecycle/ Infrastructure Transfers Capital Transfer	\$36,486,341 \$3,047,067 \$86,218,577 \$24,567,824 \$154,985 \$15,747,681 \$30,833,850 \$1,724,372 \$239,000	\$36,506,698 \$2,773,000 \$85,614,661 \$28,202,748 \$384,090 \$16,068,133 \$37,012,403 \$1,712,293 \$246,895	\$37,759,580 \$2,718,099 \$86,831,469 \$28,774,799 \$0 \$16,442,164 \$44,833,619 \$1,736,629 \$196,451	\$37,868,735 \$2,694,388 \$86,817,986 \$29,555,797 \$0 \$16,813,278 \$42,233,843 \$1,736,360 \$101,839	\$37,674,894 \$2,709,652 \$86,495,694 \$30,465,206 \$0 \$17,214,855 \$43,222,599 \$1,729,914 \$135,151

ELECTRIC	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23
	Actuals	Projected	Forecast	Forecast	Forecast
Sources of Funding		,			
Revenues	\$18,604,161	\$18,578,287	\$18,503,853	\$18,287,432	\$18,376,813
EECAF Revenues	\$11,657,770	\$13,681,024	\$15,022,425	\$15,678,779	\$16,489,768
Total Sources	\$30,261,931	\$32,259,311	\$33,526,278	\$33,966,211	\$34,866,581
Uses of Funding					
Operating Expenditures	\$7,020,499	\$7,480,074	\$7,660,221	\$8,071,347	\$8,087,249
EECAF Expenditures	\$11,631,755	\$12,971,857	\$14,880,246	\$15,560,907	\$16,451,079
Expenditure Subtotal	\$18,652,255	\$20,451,931	\$22,540,467	\$23,632,255	\$24,538,328
Project Costs	\$76,841	\$174,426	\$0	\$0	\$0
General Fund Transfer	\$6,776,087	\$6,913,974	\$7,074,917	\$7,234,604	\$7,407,399
Debt Service Transfer	\$1,548,744	\$1,716,597	\$2,654,233	\$2,693,117	\$2,839,226
Lifecycle/ Infrastructure Transfers	\$605,239	\$645,186	\$670,526	\$679,324	\$697,332
Capital Transfer	\$9,000	\$121,772	\$75,197	\$36,605	\$0
Economic Investment Fund Transfer	\$466,860	\$544,670	\$233,430	\$0	\$0
Total Uses	\$28,135,026	\$30,568,557	\$33,248,769	\$34,275,904	\$35,482,284
Net Sources and Uses	\$2,126,906	\$1,690,755	\$277,509	(\$309,693)	(\$615,703)
NATURAL GAS	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23
	Actuals	Projected	Forecast	Forecast	Forecast
Sources of Funding	000 001 701	#00 544 070	#00.074.400	#00.400.074	#00 000 0 7 0
Revenues	\$36,091,764	\$32,514,272	\$33,274,133	\$33,403,671	\$33,838,872
PNGCAF Revenues Total Sources	\$10,024,877 \$46,116,640	\$7,621,193 \$40,135,465	\$10,589,712 \$43,863,844	\$10,575,042 \$43,978,712	\$10,783,620 \$44,622,492
Total Sources	\$46,116,640	\$40,135,465	\$43,003,044	φ43,976,712	\$44,622,492
Uses of Funding					
Operating Expenditures	\$13,459,947	\$14,380,199	\$14,572,225	\$15,232,775	\$15,477,469
PNGCAF Expenditures	\$8,956,743	\$9,148,348	\$10,354,795	\$10,562,505	\$10,760,356
Expenditure Subtotal	\$22,416,689	\$23,528,547	\$24,927,020	\$25,795,280	\$26,237,825
Project Costs	\$226,681	\$228,144	\$0	\$0	\$0
Project Costs General Fund Transfer	\$226,681 \$8,098,326	\$228,144 \$8,263,120	\$0 \$8,455,467	\$0 \$8,646,315	•
·	. ,		\$8,455,467	·	\$8,852,828
General Fund Transfer	\$8,098,326	\$8,263,120	·	\$8,646,315	\$8,852,828 \$9,070,271
General Fund Transfer Debt Service Transfer	\$8,098,326 \$5,035,448	\$8,263,120 \$5,813,296	\$8,455,467 \$6,918,482	\$8,646,315 \$8,776,794	\$8,852,828 \$9,070,271 \$892,450
General Fund Transfer Debt Service Transfer Lifecycle/ Infrastructure Transfers	\$8,098,326 \$5,035,448 \$922,333	\$8,263,120 \$5,813,296 \$802,709	\$8,455,467 \$6,918,482 \$877,277	\$8,646,315 \$8,776,794 \$879,574	\$8,852,828 \$9,070,271 \$892,450 \$0
General Fund Transfer Debt Service Transfer Lifecycle/ Infrastructure Transfers Capital Transfer	\$8,098,326 \$5,035,448 \$922,333 \$2,580,520	\$8,263,120 \$5,813,296 \$802,709 \$0	\$8,455,467 \$6,918,482 \$877,277 \$0	\$8,646,315 \$8,776,794 \$879,574 \$0	\$8,852,828 \$9,070,271 \$892,450 \$0 \$45,053,373

SOLID WASTE	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23
	Actuals	Projected	Forecast	Forecast	Forecast
Sources of Funding		,			
Revenues	\$62,619,017	\$63,137,308	\$63,949,104	\$63,282,606	\$63,687,726
Uses of Funding					
Operating Expenditures	\$35,246,504	\$39,248,469	\$39,139,044	\$40,194,664	\$41,168,753
Project Costs	\$219,688	\$482,940	\$0	\$0	\$0
General Fund Transfer	\$21,815,610	\$22,259,538	\$22,777,693	\$23,291,805	\$23,848,118
Debt Service Transfer	\$400,712	\$669,886	\$691,009	\$695,751	\$671,274
Lifecycle/ Infrastructure Transfers	\$1,252,380	\$1,262,746	\$1,278,982	\$1,265,652	\$1,273,755
Capital Transfer	\$1,893,000	\$1,564,437	\$213,237	\$301,614	\$2,239,927
Total Uses	\$60,827,894	\$65,488,016	\$64,099,965	\$65,749,487	\$69,201,827
Net Sources and Uses	\$1,791,123	(\$2,350,708)	(\$150,860)	(\$2,466,880)	(\$5,514,101)
DISTRICT COOLING	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23
DISTRICT COOLING	Actuals	Projected	Forecast	Forecast	Forecast
Sources of Funding	Actuals	i iojecteu	Torecast	Torecast	Torecast
Revenues	\$1,160,270	\$1,225,000	\$1,185,316	\$1,173,409	\$1,180,624
Uses of Funding					
Operating Expenditures	\$768,563	\$904,377	\$924,964	\$942,830	\$987,418
Project Costs	\$0	\$0	\$0	\$0	\$0
Capital Transfer	\$1,000	\$1,133	\$2,258	\$1,856	\$1,534
Total Uses	\$769,563	\$905,510	\$927,222	\$944,687	\$988,953
Net Sources and Uses	\$390,707	\$319,490	\$258,094	\$228,723	\$191,671
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CONVENTION CENTER	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23
	Actuals	Projected	Forecast	Forecast	Forecast
Sources of Funding					
Revenues	\$3,161,656	\$3,010,100	\$2,991,911	\$3,022,237	\$3,094,042
Uses of Funding					
Operating Expenditures	\$4,040,308	\$5,491,230	\$4,243,576	\$4,612,461	\$4,881,516
Project Costs	\$0	\$0	\$0	\$0	\$0
Capital Transfer	\$152,000	\$30,662	\$39,046	\$36,765	\$35,087
Total Uses	\$4,192,308	\$5,521,892	\$4,282,622	\$4,649,226	\$4,916,602
Net Sources and Uses	(\$1,030,651)	(\$2,511,792)	(\$1,290,710)	(\$1,626,989)	(\$1,822,561)
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Rate Adjustments Effective Date: March 1, 2020					
GOLF COURSE	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23
	Actuals	Projected	Forecast	Forecast	Forecast
Sources of Funding	# 4 000 500	Φ0	40	Φ0	Φ0
Revenues	\$1,609,529	\$0	\$0	\$0	\$0
Uses of Funding					
Operating Expenditures	\$1,834,269	\$800,000	\$0	\$0	\$0
Project Costs	\$0	\$0	\$0	\$0	\$0
Debt Service Transfer	\$24,652	\$0	\$0	\$0	\$0
Capital Transfer	\$370,000	\$0	\$0	\$0	\$0
Total Uses	\$2,228,921	\$800,000	\$0	\$0	\$0
Net Sources and Uses	(\$619,392)	(\$800,000)	\$0	\$0	\$0
CUBS SPRING TRAINING FACILITIES	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23
	Actuals	Projected	Forecast	Forecast	Forecast
Sources of Funding					
Revenues	\$1,564,972	\$1,562,206	\$1,542,590	\$1,532,879	\$1,584,436
Uses of Funding					
Operating Expenditures	\$2,144,704	\$2,388,124	\$2,434,323	\$2,504,590	\$2,575,098
Project Costs	\$10,004	\$4,997	\$0	\$0	\$0
Capital Transfer	\$246,000	\$349,505	\$573,300	\$335,587	\$332,878
Total Uses	\$2,400,708	\$2,742,626	\$3,007,623	\$2,840,177	\$2,907,976
Net Sources and Uses	(\$835,736)	(\$1,180,420)	(\$1,465,033)	(\$1,307,298)	(\$1,323,540)
HOHOKAM-FITCH (OAKLAND A'S)	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23
	Actuals	Projected	Forecast	Forecast	Forecast
Sources of Funding		.,			
Revenues	\$62,991	\$51,500	\$49,958	\$50,269	\$52,062
Uses of Funding					
Operating Expenditures	\$1,055,483	\$1,093,202	\$1,139,790	\$1,188,249	\$1,192,684
Project Costs	\$0	\$0	\$0	\$0	\$0
Capital Transfer	\$141,000	\$125,365	\$125,722	\$125,595	\$125,493
Total Uses	\$1,196,483	\$1,218,567	\$1,265,512	\$1,313,843	\$1,318,177
Net Sources and Uses	(\$1,133,492)	(\$1,167,067)	(\$1,215,554)	(\$1,263,574)	(\$1,266,114)
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