

Attachment 3- City of Mesa Enterprise Fund Cash Flow Projections

WITH ECONOMIC CORRECTION STARTING IN FY 2020/21

		FY 17/18						
	FY 16/17	Year End	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24
NET SOURCES AND USES	Actuals	Estimate	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
WATER	\$10,178,954	\$2,043,688	\$97,553	(\$1,830,468)	(\$5,366,440)	(\$11,461,129)	(\$11,213,904)	(\$6,753,975)
WASTEWATER	\$13,345,168	\$1,463,918	\$1,682,043	\$3,085,976	(\$996,214)	\$2,967,315	\$5,776,825	\$7,758,965
ELECTRIC	\$3,937,308	\$2,597,342	\$1,230,686	\$1,006,873	\$157,557	(\$84,082)	(\$414,059)	(\$450,224)
NATURAL GAS	\$4,365,347	\$2,533,466	\$1,742,043	\$1,800,736	\$384,184	(\$1,820,925)	(\$1,987,936)	(\$2,029,925)
SOLID WASTE	(\$1,288,545)	\$896,805	\$1,823,131	\$2,248,412	\$1,378,762	\$1,743,893	\$2,937,094	\$4,091,861
Subtotal: Utilities	\$30,538,232	\$9,535,219	\$6,575,456	\$6,311,529	(\$4,442,152)	(\$8,654,928)	(\$4,901,979)	\$2,616,702
DISTRICT COOLING	\$603,859	\$465,866	\$438,456	\$318,405	\$345,195	\$278,869	\$293,582	\$272,238
CONVENTION CENTER	(\$1,707,934)	(\$1,866,964)	(\$1,731,728)	(\$1,610,307)	(\$1,658,115)	(\$2,205,343)	(\$1,772,621)	(\$2,040,701)
GOLF	(\$465,133)	(\$727,059)	(\$664,099)	(\$742,836)	(\$636,193)	(\$713,029)	(\$686,375)	(\$731,896)
CUBS SPRING TRAINING -OPERATIONS	(\$792,839)	(\$1,040,896)	(\$1,425,691)	(\$1,460,262)	(\$1,516,854)	(\$1,545,752)	(\$1,578,398)	(\$1,600,649)
HOHOKAM-FITCH	(\$1,685,723)	(\$1,617,066)	(\$1,224,180)	(\$1,254,390)	(\$1,340,722)	(\$1,338,745)	(\$1,349,464)	(\$1,381,153)
Subtotal: Other Enterprises	(4,047,770.83)	(4,786,119.02)	(4,607,242.14)	(4,749,388.98)	(4,806,689.63)	(5,523,999.37)	(5,093,275.34)	(5,482,160.40)
TOTAL NET SOURCES AND USES	\$26,490,461	\$4,749,100	\$1,968,214	\$1,562,140	(\$9,248,841)	(\$14,178,928)	(\$9,995,255)	(\$2,865,459)
Beginning Reserve Balance	\$66,237,365	\$92,727,826	\$97,476,926	\$99,445,139	\$101,007,280	\$91,758,439	\$77,579,511	\$67,584,256
Ending Reserve Balance	\$92,727,826	\$97,476,926	\$99,445,139	\$101,007,280	\$91,758,439	\$77,579,511	\$67,584,256	\$64,718,798
Ending Reserve Balance Percent*	25.2%	25.6%	25.1%	24.4%	21.3%	17.4%	14.8%	13.7%
*As a % of Next Fiscal Year's Expenditures								
ELC Residential (Customer Charge/Fixed Rate only)			\$1.75	\$2.25	\$2.50	\$2.50	\$2.50	\$2.50
ELC Non-Residential			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GAS Residential (Customer Charge/Fixed Rate only)			\$0.75	\$0.75	\$0.75	\$1.00	\$1.00	\$1.00
GAS Non-Residential (Customer Charge/Fixed Rate only)			\$0.75	\$0.75	\$0.75	\$1.00	\$1.00	\$1.00
WTR All Rate Revenue			3.5%	3.5%	3.5%	3.5%	3.5%	3.5%
WW All Rate Revenue			4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
SW Residential			3.5%	3.5%	3.5%	3.0%	3.0%	3.0%
SW Commercial			2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
SW Rolloff			0.0%	2.0%	2.0%	2.0%	2.0%	2.0%

Attachment 3- City of Mesa Enterprise Fund Cash Flow Projections

WITH ECONOMIC CORRECTION STARTING IN FY 2020/21

TOTAL	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24
	Actuals	Year End Estimate	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Sources of Funding								
Revenues	\$329,747,183	\$342,914,652	\$357,701,498	\$373,115,231	\$379,512,885	\$391,215,674	\$408,827,008	\$425,489,770
EECAF/PNGCAF Revenues	\$24,713,615	\$25,519,864	\$25,047,734	\$25,152,949	\$25,108,549	\$25,296,087	\$26,415,111	\$27,122,081
Total Sources	\$354,460,798	\$368,434,516	\$382,749,231	\$398,268,180	\$404,621,434	\$416,511,761	\$435,242,118	\$452,611,851
Uses of Funding								
Operating Expenditures	\$127,137,737	\$137,340,522	\$143,014,724	\$150,827,308	\$155,805,375	\$160,507,791	\$165,088,011	\$168,559,251
EECAF/PNGCAF Expenditures	\$24,802,524	\$25,716,691	\$25,047,734	\$25,152,949	\$25,108,549	\$25,296,087	\$26,415,111	\$27,122,081
Expenditure Subtotal	\$151,940,261	\$163,057,213	\$168,062,458	\$175,980,257	\$180,913,925	\$185,803,878	\$191,503,122	\$195,681,332
Project Costs	\$747,340	\$825,960	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Transfer	\$103,861,000	\$106,478,298	\$108,389,204	\$110,910,200	\$114,037,949	\$117,026,509	\$120,102,046	\$123,258,384
Debt Service Transfer	\$54,379,443	\$76,958,582	\$84,477,492	\$89,264,320	\$97,759,961	\$107,354,384	\$112,475,019	\$115,169,736
Lifecycle/ Infrastructure Transfers	\$6,843,293	\$7,228,047	\$7,525,892	\$7,834,059	\$7,962,917	\$8,199,651	\$8,572,885	\$8,919,382
Capital Transfer	\$4,665,000	\$3,972,986	\$3,393,292	\$3,457,212	\$3,764,005	\$3,212,557	\$3,176,834	\$3,252,227
Economic Investment Fund Transfer	\$5,534,000	\$5,164,331	\$8,932,680	\$9,259,991	\$9,431,519	\$9,093,710	\$9,407,467	\$9,196,248
Total Uses	\$327,970,337	\$363,685,416	\$380,781,018	\$396,706,040	\$413,870,276	\$430,690,688	\$445,237,373	\$455,477,310
Net Sources and Uses	\$26,490,461	\$4,749,100	\$1,968,214	\$1,562,140	(\$9,248,841)	(\$14,178,928)	(\$9,995,255)	(\$2,865,459)
Beginning Reserve Balance	\$66,237,365	\$92,727,826	\$97,476,926	\$99,445,139	\$101,007,280	\$91,758,439	\$77,579,511	\$67,584,256
Ending Reserve Balance	\$92,727,826	\$97,476,926	\$99,445,139	\$101,007,280	\$91,758,439	\$77,579,511	\$67,584,256	\$64,718,798
Ending Reserve Balance Percent*	25.2%	25.6%	25.1%	24.4%	21.3%	17.4%	14.8%	13.7%

*As a % of Next Fiscal Year's Expenditures

Attachment 3- City of Mesa Enterprise Fund Cash Flow Projections

WITH ECONOMIC CORRECTION STARTING IN FY 2020/21

WATER								
	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24
	Actuals	Year End Estimate	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Sources of Funding								
Residential Rate Revenues	\$76,865,341	\$83,977,852	\$89,165,566	\$94,447,382	\$97,890,624	\$101,302,439	\$106,127,181	\$110,900,187
Non-Residential Rate Revenues	\$54,884,196	\$55,603,900	\$57,488,326	\$59,878,406	\$60,765,168	\$62,617,365	\$65,599,649	\$68,260,050
Other Revenues	\$5,102,565	\$6,089,657	\$6,354,650	\$6,427,285	\$6,310,864	\$6,327,178	\$6,430,356	\$6,510,617
Total Sources	\$136,852,102	\$145,671,409	\$153,008,542	\$160,753,073	\$164,966,656	\$170,246,982	\$178,157,186	\$185,670,854
Uses of Funding								
Operating Expenditures	\$40,838,005	\$48,267,805	\$49,978,828	\$53,646,052	\$56,121,440	\$57,983,434	\$60,179,689	\$61,395,547
Project Costs	\$86,745	\$77,544	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Transfer	\$53,614,000	\$54,965,073	\$55,951,500	\$57,252,862	\$58,867,434	\$60,410,156	\$61,997,777	\$63,627,107
Debt Service Transfer	\$23,807,604	\$32,241,546	\$36,973,747	\$41,185,392	\$44,515,621	\$52,860,241	\$56,275,617	\$56,528,210
Lifecycle/ Infrastructure Transfers	\$2,615,794	\$2,913,428	\$3,060,171	\$3,215,061	\$3,299,333	\$3,404,940	\$3,563,144	\$3,713,417
Capital Transfer	\$177,000	\$1,070,512	\$159,100	\$169,219	\$242,786	\$100,667	\$92,433	\$109,335
Economic Investment Fund Transfer	\$5,534,000	\$4,091,813	\$6,787,644	\$7,114,955	\$7,286,483	\$6,948,674	\$7,262,431	\$7,051,212
Total Uses	\$126,673,148	\$143,627,721	\$152,910,989	\$162,583,541	\$170,333,096	\$181,708,112	\$189,371,090	\$192,424,829
Net Sources and Uses	\$10,178,954	\$2,043,688	\$97,553	(\$1,830,468)	(\$5,366,440)	(\$11,461,129)	(\$11,213,904)	(\$6,753,975)
WASTEWATER								
	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24
	Actuals	Year End Estimate	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Sources of Funding								
Residential Rate Revenues	\$41,103,170	\$43,183,667	\$46,128,880	\$48,181,787	\$49,120,671	\$51,076,084	\$53,876,496	\$56,577,054
Non-Residential Rate Revenues	\$36,046,379	\$35,011,720	\$37,136,247	\$38,788,947	\$39,385,043	\$40,787,377	\$42,849,708	\$44,815,515
Other Revenues	\$796,424	\$2,784,050	\$2,799,241	\$2,800,596	\$2,718,099	\$2,694,388	\$2,709,652	\$2,714,615
Total Sources	\$77,945,973	\$80,979,437	\$86,064,368	\$89,771,330	\$91,223,813	\$94,557,849	\$99,435,856	\$104,107,184
Uses of Funding								
Operating Expenditures	\$23,066,678	\$23,952,602	\$25,804,807	\$27,855,359	\$28,810,593	\$29,450,043	\$30,398,317	\$31,143,788
Project Costs	\$64,793	\$214,319	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Transfer	\$14,563,000	\$15,470,049	\$15,747,681	\$16,113,952	\$16,568,378	\$17,002,580	\$17,449,420	\$17,907,999
Debt Service Transfer	\$25,276,103	\$37,586,031	\$39,898,862	\$39,678,747	\$43,694,767	\$42,054,554	\$42,651,493	\$44,026,027
Lifecycle/ Infrastructure Transfers	\$1,584,232	\$1,619,589	\$1,721,287	\$1,795,427	\$1,824,476	\$1,891,157	\$1,988,717	\$2,082,144
Capital Transfer	\$46,000	\$112,822	\$89,472	\$121,654	\$201,598	\$71,985	\$50,868	\$68,046
Economic Investment Fund Transfer	\$0	\$560,108	\$1,120,215	\$1,120,215	\$1,120,215	\$1,120,215	\$1,120,215	\$1,120,215
Total Uses	\$64,600,805	\$79,515,519	\$84,382,325	\$86,685,354	\$92,220,027	\$91,590,534	\$93,659,031	\$96,348,218
Net Sources and Uses	\$13,345,168	\$1,463,918	\$1,682,043	\$3,085,976	(\$996,214)	\$2,967,315	\$5,776,825	\$7,758,965
Combined Water & Wastewater	\$23,524,122	\$3,507,606	\$1,779,596	\$1,255,508	(\$6,362,654)	(\$8,493,815)	(\$5,437,079)	\$1,004,990

Attachment 3- City of Mesa Enterprise Fund Cash Flow Projections

WITH ECONOMIC CORRECTION STARTING IN FY 2020/21

ELECTRIC								
	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24
	Actuals	Year End Estimate	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Sources of Funding								
Revenues	\$18,919,490	\$18,164,115	\$18,408,392	\$18,908,844	\$18,868,272	\$19,221,417	\$19,836,090	\$20,383,761
EECAF Revenues	\$14,156,554	\$13,317,702	\$12,631,573	\$12,480,256	\$12,391,337	\$12,660,595	\$13,266,148	\$13,531,904
Total Sources	\$33,076,044	\$31,481,817	\$31,039,965	\$31,389,100	\$31,259,609	\$31,882,012	\$33,102,238	\$33,915,664
Uses of Funding								
Operating Expenditures	\$6,652,711	\$6,658,466	\$7,639,766	\$7,754,190	\$7,907,957	\$8,094,201	\$8,425,562	\$8,450,567
EECAF Expenditures	\$13,699,267	\$13,259,384	\$12,631,573	\$12,480,256	\$12,391,337	\$12,660,595	\$13,266,148	\$13,531,904
Expenditure Subtotal	\$20,351,978	\$19,917,850	\$20,271,339	\$20,234,446	\$20,299,294	\$20,754,796	\$21,691,710	\$21,982,471
Project Costs	\$191,616	\$31,096	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Transfer	\$6,493,000	\$6,656,624	\$6,776,087	\$6,933,690	\$7,129,225	\$7,316,059	\$7,508,330	\$7,705,652
Debt Service Transfer	\$1,228,376	\$1,316,892	\$1,500,357	\$1,900,242	\$2,275,918	\$2,605,626	\$3,026,132	\$3,350,645
Lifecycle/ Infrastructure Transfers	\$659,767	\$629,636	\$620,799	\$627,782	\$625,192	\$637,640	\$662,045	\$678,313
Capital Transfer	\$214,000	\$98,947	\$173,837	\$219,207	\$305,562	\$185,113	\$161,220	\$181,947
Economic Investment Fund Transfer	\$0	\$233,430	\$466,860	\$466,860	\$466,860	\$466,860	\$466,860	\$466,860
Total Uses	\$29,138,737	\$28,884,475	\$29,809,279	\$30,382,227	\$31,102,052	\$31,966,094	\$33,516,296	\$34,365,888
Net Sources and Uses	\$3,937,308	\$2,597,342	\$1,230,686	\$1,006,873	\$157,557	(\$84,082)	(\$414,059)	(\$450,224)
NATURAL GAS								
	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24
	Actuals	Year End Estimate	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Sources of Funding								
Revenues	\$30,489,779	\$30,643,671	\$31,313,299	\$32,306,693	\$32,325,083	\$33,129,974	\$34,427,506	\$35,608,087
PNGCAF Revenues	\$10,557,060	\$12,202,162	\$12,416,161	\$12,672,693	\$12,717,212	\$12,635,492	\$13,148,963	\$13,590,177
Total Sources	\$41,046,839	\$42,845,833	\$43,729,459	\$44,979,386	\$45,042,295	\$45,765,466	\$47,576,469	\$49,198,264
Uses of Funding								
Operating Expenditures	\$13,006,571	\$13,109,992	\$14,148,818	\$14,707,614	\$15,046,203	\$15,381,388	\$15,882,437	\$16,034,969
PNGCAF Expenditures	\$11,103,258	\$12,457,307	\$12,416,161	\$12,672,693	\$12,717,212	\$12,635,492	\$13,148,963	\$13,590,177
Expenditure Subtotal	\$24,109,829	\$25,567,299	\$26,564,979	\$27,380,307	\$27,763,415	\$28,016,880	\$29,031,399	\$29,625,147
Project Costs	\$148,736	\$111,331	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Transfer	\$7,760,000	\$7,955,552	\$8,098,326	\$8,286,683	\$8,520,373	\$8,743,664	\$8,973,454	\$9,209,280
Debt Service Transfer	\$3,711,510	\$5,460,286	\$5,667,048	\$5,799,625	\$6,579,083	\$9,145,290	\$9,857,598	\$10,638,781
Lifecycle/ Infrastructure Transfers	\$826,417	\$856,917	\$874,589	\$899,588	\$900,846	\$915,309	\$951,529	\$983,965
Capital Transfer	\$125,000	\$82,002	\$224,514	\$254,487	\$336,434	\$207,285	\$192,464	\$213,055
Economic Investment Fund Transfer	\$0	\$278,981	\$557,961	\$557,961	\$557,961	\$557,961	\$557,961	\$557,961
Total Uses	\$36,681,492	\$40,312,367	\$41,987,417	\$43,178,651	\$44,658,111	\$47,586,390	\$49,564,405	\$51,228,189
Net Sources and Uses	\$4,365,347	\$2,533,466	\$1,742,043	\$1,800,736	\$384,184	(\$1,820,925)	(\$1,987,936)	(\$2,029,925)

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WITH ECONOMIC CORRECTION STARTING IN FY 2020/21

SOLID WASTE								
	FY 16/17 Actuals	FY 17/18 Year End Estimate	FY 18/19 Forecast	FY 19/20 Forecast	FY 20/21 Forecast	FY 21/22 Forecast	FY 22/23 Forecast	FY 23/24 Forecast
Sources of Funding								
Revenues	\$57,827,792	\$60,423,829	\$62,452,289	\$64,810,073	\$65,653,468	\$67,530,227	\$70,372,480	\$73,077,152
Uses of Funding								
Operating Expenditures	\$33,022,667	\$34,397,816	\$35,020,107	\$36,172,946	\$37,255,798	\$38,144,188	\$39,119,761	\$40,017,913
Expenditure Subtotal	\$33,022,667	\$34,397,816	\$35,020,107	\$36,172,946	\$37,255,798	\$38,144,188	\$39,119,761	\$40,017,913
Project Costs	\$59,969	\$41,369	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Transfer	\$21,431,000	\$21,431,000	\$21,815,610	\$22,323,014	\$22,952,539	\$23,554,050	\$24,173,066	\$24,808,346
Debt Service Transfer	\$291,618	\$329,176	\$418,553	\$681,320	\$676,010	\$681,551	\$657,176	\$620,027
Lifecycle/ Infrastructure Transfers	\$1,157,083	\$1,208,477	\$1,249,046	\$1,296,201	\$1,313,069	\$1,350,605	\$1,407,450	\$1,461,543
Capital Transfer	\$3,154,000	\$2,119,186	\$2,125,842	\$2,088,179	\$2,077,290	\$2,055,941	\$2,077,934	\$2,077,463
Total Uses	\$59,116,337	\$59,527,024	\$60,629,158	\$62,561,661	\$64,274,706	\$65,786,334	\$67,435,386	\$68,985,291
Net Sources and Uses	(\$1,288,545)	\$896,805	\$1,823,131	\$2,248,412	\$1,378,762	\$1,743,893	\$2,937,094	\$4,091,861

DISTRICT COOLING								
	FY 16/17 Actuals	FY 17/18 Year End Estimate	FY 18/19 Forecast	FY 19/20 Forecast	FY 20/21 Forecast	FY 21/22 Forecast	FY 22/23 Forecast	FY 23/24 Forecast
Sources of Funding								
Revenues	\$1,433,271	\$1,325,000	\$1,325,000	\$1,325,000	\$1,285,316	\$1,273,409	\$1,280,624	\$1,282,969
Uses of Funding								
Operating Expenditures	\$828,413	\$857,721	\$884,441	\$1,005,158	\$938,877	\$993,673	\$985,786	\$1,009,483
Project Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Transfer	\$1,000	\$1,413	\$2,103	\$1,437	\$1,245	\$867	\$1,256	\$1,248
Total Uses	\$829,413	\$859,134	\$886,544	\$1,006,595	\$940,121	\$994,540	\$987,042	\$1,010,731
Net Sources and Uses	\$603,859	\$465,866	\$438,456	\$318,405	\$345,195	\$278,869	\$293,582	\$272,238

CONVENTION CENTER								
	FY 16/17 Actuals	FY 17/18 Year End Estimate	FY 18/19 Forecast	FY 19/20 Forecast	FY 20/21 Forecast	FY 21/22 Forecast	FY 22/23 Forecast	FY 23/24 Forecast
Sources of Funding								
Revenues	\$3,298,876	\$2,776,137	\$2,337,804	\$2,380,679	\$2,349,665	\$2,373,299	\$2,386,745	\$2,391,116
Uses of Funding								
Operating Expenditures	\$4,500,329	\$4,243,057	\$3,832,075	\$3,757,519	\$3,774,954	\$4,347,745	\$3,925,166	\$4,196,999
Project Costs	\$195,481	\$349,000	\$0	\$0	\$0	\$0	\$0	\$0
Capital Transfer	\$311,000	\$51,044	\$237,457	\$233,467	\$232,826	\$230,898	\$234,200	\$234,818
Total Uses	\$5,006,810	\$4,643,101	\$4,069,532	\$3,990,987	\$4,007,781	\$4,578,643	\$4,159,365	\$4,431,817
Net Sources and Uses	(\$1,707,934)	(\$1,866,964)	(\$1,731,728)	(\$1,610,307)	(\$1,658,115)	(\$2,205,343)	(\$1,772,621)	(\$2,040,701)

Attachment 3- City of Mesa Enterprise Fund Cash Flow Projections

WITH ECONOMIC CORRECTION STARTING IN FY 2020/21

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WITH ECONOMIC CORRECTION STARTING IN FY 2020/21

GOLF COURSE

	FY 16/17 Actuals	FY 17/18 Year End Estimate	FY 18/19 Forecast	FY 19/20 Forecast	FY 20/21 Forecast	FY 21/22 Forecast	FY 22/23 Forecast	FY 23/24 Forecast
Sources of Funding								
Revenues	\$1,544,858	\$1,545,480	\$1,654,217	\$1,687,136	\$1,667,538	\$1,686,949	\$1,696,506	\$1,699,614
Uses of Funding								
Operating Expenditures	\$1,726,759	\$2,158,684	\$2,282,383	\$2,399,363	\$2,275,114	\$2,385,858	\$2,365,732	\$2,415,385
Project Costs	\$0	\$954	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Transfer	\$64,232	\$24,651	\$18,925	\$18,994	\$18,562	\$7,123	\$7,004	\$6,046
Capital Transfer	\$219,000	\$88,250	\$17,008	\$11,615	\$10,055	\$6,998	\$10,147	\$10,079
Total Uses	\$2,009,991	\$2,272,539	\$2,318,316	\$2,429,971	\$2,303,732	\$2,399,978	\$2,382,882	\$2,431,510
Net Sources and Uses	(\$465,133)	(\$727,059)	(\$664,099)	(\$742,836)	(\$636,193)	(\$713,029)	(\$686,375)	(\$731,896)

CUBS SPRING TRAINING FACILITIES

	FY 16/17 Actuals	FY 17/18 Year End Estimate	FY 18/19 Forecast	FY 19/20 Forecast	FY 20/21 Forecast	FY 21/22 Forecast	FY 22/23 Forecast	FY 23/24 Forecast
Sources of Funding								
Revenues	\$1,379,169	\$1,331,603	\$1,048,654	\$1,082,162	\$1,084,307	\$1,106,240	\$1,144,181	\$1,179,037
Uses of Funding								
Operating Expenditures	\$1,985,008	\$2,180,399	\$2,337,182	\$2,410,705	\$2,471,015	\$2,524,931	\$2,592,340	\$2,649,516
Project Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Transfer	\$187,000	\$192,100	\$137,163	\$131,720	\$130,146	\$127,061	\$130,238	\$130,170
Total Uses	\$2,172,008	\$2,372,499	\$2,474,345	\$2,542,425	\$2,601,161	\$2,651,992	\$2,722,579	\$2,779,686
Net Sources and Uses	(\$792,839)	(\$1,040,896)	(\$1,425,691)	(\$1,460,262)	(\$1,516,854)	(\$1,545,752)	(\$1,578,398)	(\$1,600,649)

HOHOKAM-FITCH (OAKLAND A'S)

	FY 16/17 Actuals	FY 17/18 Year End Estimate	FY 18/19 Forecast	FY 19/20 Forecast	FY 20/21 Forecast	FY 21/22 Forecast	FY 22/23 Forecast	FY 23/24 Forecast
Sources of Funding								
Revenues	\$55,874	\$53,971	\$88,933	\$90,240	\$88,766	\$89,327	\$89,833	\$89,998
Uses of Funding								
Operating Expenditures	\$1,510,597	\$1,513,980	\$1,086,318	\$1,118,402	\$1,203,424	\$1,202,330	\$1,213,224	\$1,245,084
Project Costs	\$0	\$347	\$0	\$0	\$0	\$0	\$0	\$0
Capital Transfer	\$231,000	\$156,710	\$226,796	\$226,228	\$226,064	\$225,742	\$226,074	\$226,067
Total Uses	\$1,741,597	\$1,671,037	\$1,313,113	\$1,344,630	\$1,429,488	\$1,428,072	\$1,439,297	\$1,471,151
Net Sources and Uses	(\$1,685,723)	(\$1,617,066)	(\$1,224,180)	(\$1,254,390)	(\$1,340,722)	(\$1,338,745)	(\$1,349,464)	(\$1,381,153)