City of Mesa RFP # 2012194

Private Jail Project

Presentation to the Mesa City Council

(Thursday, March 16, 2017)

by

Interim Chief Michael Dvorak

Current Operations

- In-custody misdemeanor offenders are held in the Mesa Holding Facility for their initial arraignment before a Mesa City Magistrate
- Offenders held by the court are transported to MCSO
- MCSO charges fees for these offenders:
 - Booking Fee
 - Housing Fee



Current Operations

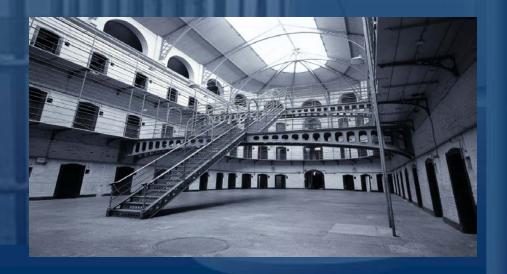
 All east valley law enforcement agencies transport and book all in-custody prisoners to MCSO's 4th Ave Jail Intake Center

 Pre- and post-adjudicated misdemeanor prisoners are housed in one of seven (7) MCSO detention facilities



Current Challenges

- Multiple daily transports to Phoenix
- Consistent delays in the booking process at 4th Ave (often several hours per group of prisoners transported)
- Frequent medical refusals for various reasons



Project Goals

- Reduce costs associated with the booking and housing of misdemeanor offenders
- Improve operational efficiency by reducing transport time
- Identify vendor to operate private jail for housing misdemeanor offenders
- Identify an acceptable location for private jail
- Future East Valley regional opportunity

Request for Proposals

A RFP review committee was formed to review the three proposals received in response to the City of Mesa's RFP #2012194:



- Corrections Corporation of America (CCA)
- Management and Training Corporation (MTC)
- Emerald Correctional Management





RFP Proposal Evaluation

Each vendor was evaluated in the following areas:

- Qualifications, Experience, References, Reputation of Organization and its
 Principles, Operational Experience, Management Ability
- Program Description, Operational Plan, Method of Approach
- Financial Condition and Stability of the Vendor
- Conformance to RFP terms and specifications, Format and Organization of the Proposal
- Pricing
- Detailed Account of Billing for Jail Services

Additionally, the RFP Evaluation Team focused on the following elements in determining the feasibility of each proposal:

- Location
- Transportation
- Detention and Medical Staffing
- Prisoner Movement

Correctional Corporation of America

- Oldest privatized jail company in the United States with over 29 years experience
- Currently operates 61 correctional facilities with approx. 90,000 beds
- Largest CCA facility is located in Florence, AZ
- Contracting entities include 17 states (including Arizona), the District of Columbia, 3 Federal agencies, the US Virgin Islands, Puerto Rico and 8 local governments



Site Visits Prisoner Housing Locations

Florence Facility

Eloy Facility







CCA Program Highlights

- Book and house pre- and post-adjudicated misdemeanor prisoners at their existing Florence or Eloy, Arizona facilities
- CCA Transport personnel will make 3 runs to the Valley each day and transport prisoners to their facility as well as return current prisoners for municipal court Monday-Friday
- All detention and transport duties will be handled by CCA staff
- CCA has on-site medical staff for intake screening and on-going medical needs
- Upon a prisoner's release, CCA checks with Pinal County Sheriff's Office to check for warrants. Wanted prisoners are turned over to the respective agency

CCA Programs / Activities

- Adult Basic Education (ABE)
- General Education Development (GED)
- "Thinking for a Change" Program
- Anger Management
- Library
- Recreation
- Religious services
- Microsoft Office tutorials and group classes

Prisoner Cost Breakdown

| Avg # of Inmates housed | All inclusive per diem rate |
|-------------------------|-----------------------------|
| 1-200 | \$67.96 |
| 201-300 | \$65.96 |
| 301-370 | \$63.96 |
| 371-440 | \$61.96 |
| 441 and above | \$59.96 |

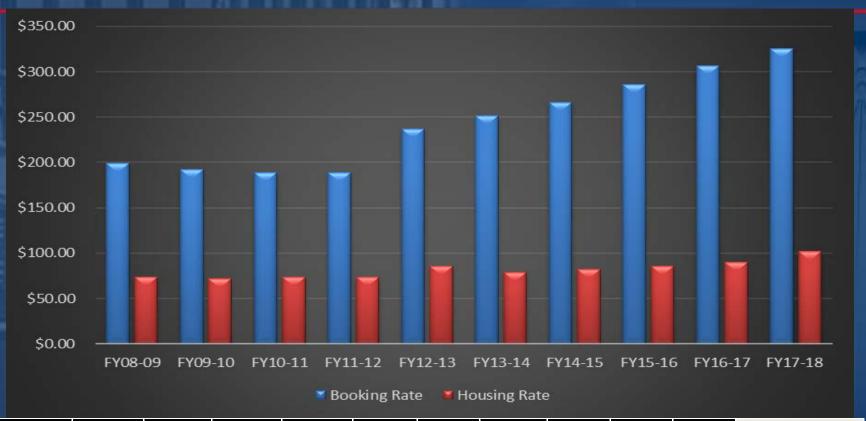


Financial Impact

- The cost of booking and housing prisoners charged with felony crimes is covered by Maricopa County.
- The costs associated with misdemeanor suspects are paid for by the arresting agency (ARS 31-121D).

| Mesa Police | MCSO |
|-------------------|------------------|
| Department | Jail Cost |
| FY11/12 | \$ 5,700,675 |
| FY12/13 | \$ 7,046,489 |
| FY13/14 | \$5,771,433 |
| FY14/15 | \$ 6,454,413 |
| FY15/16 | \$6,123,944 |
| FY16/17 Projected | \$ 5,200,000 |
| Average | \$ 6,049,492 |

MCSO Per Diem Rates



| Per Diem Rates | FY08-09 | FY09-10 | FY10-11 | FY11-12 | FY12-13 | FY13-14 | FY14-15 | FY15-16 | FY16-17 | FY17-18 | Multiple Year Growth Rate Percentage Smoothed (5 years) |
|-------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|---|
| Booking Rate | \$199.35 | \$192.26 | \$188.48 | \$188.48 | \$236.78 | \$251.53 | \$266.41 | \$285.94 | \$306.84 | \$325.65 | 6.67% |
| Housing Rate | \$73.46 | \$71.66 | \$73.54 | \$73.54 | \$85.91 | \$78.94 | \$81.85 | \$85.49 | \$90.37 | \$101.72 | 6.54% |

Pricing Comparison- FY16/17

(Based on CCA Daily Housing Rate of \$67.96 + Monthly Transportation Fee of \$35,000)

| Fiscal Year 2016-2017 | # of Inmates Booked | Avg. # of Inmates Booked/day | # of Inmates Housed | Avg # of Inmates Housed/Day** | Н | A Combined ousing and Transport Charges | Net MCSO Housing and Booking Billing | | |
|--------------------------|---------------------------|------------------------------------|------------------------|-------------------------------------|----|---|--|---------|--|
| July | 274 | 8.8 | 610 | 99.7 | \$ | 245,044 | \$ | 341,666 | |
| August | 276 | 8.9 | 642 | 107.1 | \$ | 260,634 | \$ | 366,584 | |
| September | 240 | 8.0 | 604 | 125.2 | \$ | 290,258 | \$ | 408,906 | |
| October | 290 | 9.4 | 684 | 130.7 | \$ | 310,354 | \$ | 416,396 | |
| November | 242 | 8.1 | 600 | 126.9 | \$ | 293,724 | \$ | 413,843 | |
| December | 219 | 7.1 | 582 | 114.8 | \$ | 276,856 | \$ | 334,189 | |
| January | 294 | 9.5 | 711 | 139.3 | \$ | 328,472 | \$ | 471,360 | |
| February | 271 | 9.3 | 694 | 155.4 | \$ | 330,708 | \$ | 434,634 | |
| March | 333 | 10.7 | 829 | 167.1 | \$ | 387,040 | \$ | 564,114 | |
| April | 339 | 11.3 | 836 | 175.5 | \$ | 392,809 | \$ | 568,591 | |
| May | 288 | 9.3 | 747 | 150.6 | \$ | 352,278 | \$ | 503,342 | |
| June | 248 | 8.3 | 599 | 113.9 | \$ | 267,219 | \$ | 380,620 | |
| Average | 276 | 9.1 | 678 | 133.9 | \$ | 311,283 | \$ | 433,687 | |

^{**}Avg # of Inmates housed/day = Total MCSO Housing Fees charged for the month (Full + Half (x2) + 1/3 (x3) + Partial) \div MCAO Daily Housing Rate) \div # of days in the month

FY16/17 Estimated Cost for: MCSO - \$5,200,000

CCA - \$3,700,000 = Savings of \$1,500,000

Pricing Comparison – 4 Year

(Based on CCA Daily Housing Rate of \$67.96 + Monthly Transportation Fee of \$35,000)

| Fiscal Year | Monthly Avg # of Inmates Booked | Avg. # of Inmates Booked/day | Monthly Avg # of Inmates Housed | Avg # of Inmates Housed/Day | CCA Combined Housing and Transport Charges | | sing and Net MCSO ansport Housing and | | Estimated Savings | |
|--------------------------|--|------------------------------------|--|-----------------------------------|--|-----------|--|-----------|----------------------|-----------|
| 2014-2015 | 340 | 11.2 | 846 | 191.4 | \$ | 5,168,950 | \$ | 6,454,413 | \$ | 1,285,463 |
| 2015-2016 | 319 | 10.5 | 801 | 170.1 | \$ | 4,651,417 | \$ | 6,123,944 | \$ | 1,472,527 |
| 2016-2017 (Estimated) | 276 | 9.1 | 678 | 133.9 | \$ | 3,735,395 | \$ | 5,204,245 | \$ | 1,468,851 |
| 2017-2018 (Projected) | 276 | 9.1 | 678 | 133.9 | \$ | 3,735,395 | \$ | 5,811,267 | \$ | 2,075,872 |

