

City of Mesa
Enterprise Fund Sources and Uses
April 21, 2016

| NET SOURCES AND USES | FY 14/15 Actuals | FY 15/16 Estimate | FY 16/17 Forecast | FY 17/18 Forecast | FY 18/19 Forecast | FY 19/20 Forecast | FY 20/21 Forecast |
|-----------------------------------|---------------------|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|
| ELECTRIC | \$5,441,445 | \$3,854,300 | \$421,752 | \$577,022 | \$538,368 | \$481,930 | \$234,489 |
| GAS | \$2,663,287 | \$3,395,070 | \$1,824,629 | \$1,379,398 | \$1,525,552 | \$2,050,091 | \$1,847,060 |
| WATER | \$2,018,348 | \$3,384,795 | (\$337,948) | (\$3,206,381) | \$503,552 | \$3,462,118 | \$4,999,263 |
| WASTEWATER | \$6,219,085 | \$9,923,455 | \$3,282,279 | (\$1,106,130) | (\$2,309,571) | \$2,485,575 | \$3,315,435 |
| SOLID WASTE | (\$3,400,472) | (\$4,607,884) | (\$3,940,479) | (\$2,346,716) | \$6,622 | (\$238,360) | (\$499,268) |
| Subtotal: Utilities | \$12,941,693 | \$15,949,737 | \$1,250,234 | (\$4,702,808) | \$264,523 | \$8,241,355 | \$9,896,980 |
| DISTRICT COOLING | \$544,924 | \$601,671 | \$441,768 | \$414,553 | \$392,849 | \$276,062 | \$350,435 |
| GOLF | \$113,414 | (\$669,467) | (\$970,976) | (\$741,156) | (\$870,644) | (\$870,771) | (\$740,729) |
| HOHOKAM-FITCH | (\$1,300,844) | (\$1,246,875) | (\$1,706,111) | (\$1,475,242) | (\$1,288,450) | (\$1,301,050) | (\$1,393,220) |
| CUBS SPRING TRAINING -OPERATION | (\$573,380) | (\$1,400,421) | (\$1,417,799) | (\$1,541,408) | (\$1,577,417) | (\$1,586,774) | (\$1,625,572) |
| CONVENTION CENTER | (\$1,114,518) | (\$2,059,001) | (\$2,104,230) | (\$2,343,812) | (\$2,100,915) | (\$1,806,646) | (\$1,749,548) |
| Subtotal: Other Enterprises | (\$2,330,404) | (\$4,774,093) | (\$5,757,348) | (\$5,687,064) | (\$5,444,578) | (\$5,289,179) | (\$5,158,635) |
| TOTAL NET SOURCES AND USES | \$10,611,288 | \$11,175,643 | (\$4,507,114) | (\$10,389,872) | (\$5,180,055) | \$2,952,176 | \$4,738,345 |
| Beginning Reserve Balance | \$45,251,990 | \$46,631,854 | \$57,807,497 | \$53,300,383 | \$42,910,511 | \$37,730,455 | \$40,682,631 |
| Ending Reserve Balance | \$55,863,278 | \$57,807,497 | \$53,300,383 | \$42,910,511 | \$37,730,455 | \$40,682,631 | \$45,420,976 |

Ending Reserve Balance Percent* **16.3%** **16.5%** **14.3%** **11.1%** **9.5%** **9.8%** **10.6%**

*As a % of Next Fiscal Year's Expenditures

| | | | | | |
|---|---------------|---------------|---------------|---------------|---------------|
| ELC Residential (Customer Charge/Fixed Rate only) | \$1.50 | \$1.50 | \$2.00 | \$2.50 | \$2.75 |
| ELC Non-Residential | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| GAS Residential (Customer Charge/Fixed Rate only) | \$1.00 | \$1.00 | \$1.00 | \$1.00 | \$1.00 |
| GAS Non-Residential (Customer Charge/Fixed Rate only) | \$1.00 | \$1.00 | \$1.00 | \$1.00 | \$1.00 |
| WTR All Rate Revenue | 5.0% | 4.5% | 4.5% | 4.5% | 4.0% |
| WW All Rate Revenue | 5.0% | 5.0% | 5.0% | 5.0% | 4.5% |
| SW Residential | 4.0% | 4.0% | 4.0% | 4.0% | 3.5% |
| SW Commercial | 0.0% | 2.0% | 2.0% | 2.0% | 2.0% |
| SW Rolloff | 4.9% | 4.9% | 2.0% | 2.0% | 2.0% |

| SOURCES AND USES | FY 14/15 Actuals | FY 15/16 Estimate | FY 16/17 Forecast | FY 17/18 Forecast | FY 18/19 Forecast | FY 19/20 Forecast | FY 20/21 Forecast |
|----------------------------------|-----------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| SOURCES | | | | | | | |
| ELECTRIC | \$36,010,004 | \$33,627,637 | \$33,105,385 | \$34,609,011 | \$35,706,536 | \$36,667,316 | \$37,538,854 |
| GAS | \$39,756,144 | \$39,933,647 | \$40,006,841 | \$42,204,475 | \$43,933,901 | \$45,628,718 | \$47,266,492 |
| WATER | \$118,141,793 | \$127,296,015 | \$132,459,626 | \$140,877,989 | \$149,639,130 | \$159,575,117 | \$167,678,621 |
| WASTEWATER | \$72,104,650 | \$74,535,766 | \$76,579,692 | \$80,357,659 | \$84,733,839 | \$89,069,504 | \$93,553,312 |
| SOLID WASTE | \$52,500,707 | \$54,511,925 | \$56,577,582 | \$58,751,370 | \$61,538,811 | \$64,455,903 | \$66,638,801 |
| Subtotal: Utilities | \$318,513,299 | \$329,904,990 | \$338,729,127 | \$356,800,504 | \$375,552,216 | \$395,396,557 | \$412,676,080 |
| DISTRICT COOLING | \$1,286,850 | \$1,356,131 | \$1,325,000 | \$1,325,000 | \$1,325,000 | \$1,325,000 | \$1,325,000 |
| GOLF | \$1,738,323 | \$1,623,050 | \$1,622,850 | \$1,646,544 | \$1,678,322 | \$1,711,721 | \$1,744,072 |
| HOHOKAM-FITCH | \$109,050 | \$87,418 | \$87,418 | \$88,352 | \$89,605 | \$90,922 | \$92,197 |
| CUBS SPRING TRAINING -OPERATION@ | \$1,218,249 | \$997,952 | \$1,045,532 | \$832,373 | \$859,797 | \$890,032 | \$922,399 |
| CONVENTION CENTER | \$2,666,059 | \$2,256,608 | \$2,297,008 | \$2,327,832 | \$2,369,174 | \$2,412,624 | \$2,454,713 |
| Subtotal: Other Enterprises | \$7,018,531 | \$6,321,159 | \$6,377,808 | \$6,220,100 | \$6,321,898 | \$6,430,299 | \$6,538,381 |
| TOTAL SOURCES | \$325,531,829 | \$336,226,149 | \$345,106,935 | \$363,020,604 | \$381,874,114 | \$401,826,856 | \$419,214,461 |
| USES | | | | | | | |
| ELECTRIC | \$30,568,559 | \$29,773,337 | \$32,683,633 | \$34,031,989 | \$35,168,168 | \$36,185,385 | \$37,304,365 |
| GAS | \$37,092,857 | \$36,538,577 | \$38,182,212 | \$40,825,077 | \$42,408,349 | \$43,578,627 | \$45,419,432 |
| WATER | \$116,123,446 | \$123,911,220 | \$132,797,574 | \$144,084,370 | \$149,135,578 | \$156,112,999 | \$162,679,358 |
| WASTEWATER | \$65,885,565 | \$64,612,311 | \$73,297,414 | \$81,463,789 | \$87,043,410 | \$86,583,929 | \$90,237,877 |
| SOLID WASTE | \$55,901,179 | \$59,119,809 | \$60,518,061 | \$61,098,086 | \$61,532,189 | \$64,694,263 | \$67,138,068 |
| Subtotal: Utilities | \$305,571,606 | \$313,955,253 | \$337,478,893 | \$361,503,312 | \$375,287,694 | \$387,155,202 | \$402,779,100 |
| DISTRICT COOLING | \$741,926 | \$754,460 | \$883,232 | \$910,447 | \$932,151 | \$1,048,938 | \$974,565 |
| GOLF | \$1,624,909 | \$2,292,517 | \$2,593,826 | \$2,387,700 | \$2,548,966 | \$2,582,492 | \$2,484,801 |
| HOHOKAM-FITCH | \$1,409,894 | \$1,334,293 | \$1,793,529 | \$1,563,594 | \$1,378,055 | \$1,391,971 | \$1,485,417 |
| CUBS SPRING TRAINING -OPERATION@ | \$1,791,629 | \$2,398,373 | \$2,463,331 | \$2,373,780 | \$2,437,214 | \$2,476,806 | \$2,547,971 |
| CONVENTION CENTER | \$3,780,577 | \$4,315,609 | \$4,401,238 | \$4,671,644 | \$4,470,089 | \$4,219,271 | \$4,204,261 |
| Subtotal: Other Enterprises | \$9,348,935 | \$11,095,252 | \$12,135,156 | \$11,907,164 | \$11,766,476 | \$11,719,478 | \$11,697,015 |
| TOTAL USES | \$314,920,541 | \$325,050,506 | \$349,614,049 | \$373,410,476 | \$387,054,169 | \$398,874,680 | \$414,476,115 |

ELECTRIC

| | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | FY 20/21 |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Sources of Funding | Actuals | Estimate | Forecast | Forecast | Forecast | Forecast | Forecast |
| Revenues | \$19,995,347 | \$18,953,455 | \$17,239,517 | \$17,743,831 | \$18,386,671 | \$18,980,668 | \$19,554,486 |
| EECAF Revenues | \$16,014,657 | \$14,674,182 | \$15,865,868 | \$16,865,180 | \$17,319,865 | \$17,686,648 | \$17,984,367 |
| Total Sources | \$36,010,004 | \$33,627,637 | \$33,105,385 | \$34,609,011 | \$35,706,536 | \$36,667,316 | \$37,538,854 |
| Uses of Funding | | | | | | | |
| Operating Expenditures | \$6,697,621 | \$6,945,569 | \$8,208,603 | \$8,008,064 | \$8,297,539 | \$8,396,765 | \$8,668,347 |
| EECAF Expenditures | \$15,976,271 | \$14,685,252 | \$15,865,868 | \$16,865,180 | \$17,319,865 | \$17,686,648 | \$17,984,367 |
| Capital Transfer | \$0 | \$20,377 | \$218,382 | \$355,203 | \$285,647 | \$247,223 | \$252,439 |
| Debt Service Transfer | \$1,094,667 | \$1,022,148 | \$1,235,964 | \$1,423,873 | \$1,662,873 | \$2,026,646 | \$2,340,835 |
| Expenditure Subtotal | \$23,768,559 | \$22,673,346 | \$25,528,817 | \$26,652,320 | \$27,565,923 | \$28,357,282 | \$29,245,988 |
| General Fund Transfer | \$6,120,000 | \$6,303,600 | \$6,492,708 | \$6,687,489 | \$6,888,114 | \$7,094,757 | \$7,307,600 |
| Lifecycle/ Infrastructure Transfers | \$680,000 | \$672,553 | \$662,108 | \$692,180 | \$714,131 | \$733,346 | \$750,777 |
| BABS Transfer | | \$123,838 | | | | | |
| Total Uses | \$30,568,559 | \$29,773,337 | \$32,683,633 | \$34,031,989 | \$35,168,168 | \$36,185,385 | \$37,304,365 |
| Net Sources and Uses | \$5,441,445 | \$3,854,300 | \$421,752 | \$577,022 | \$538,368 | \$481,930 | \$234,489 |

GAS

| | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | FY 20/21 |
|-------------------------------------|---------------------|------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Sources of Funding | Actuals | Estimate | Forecast | Forecast | Forecast | Forecast | Forecast |
| Revenues | \$26,674,205 | \$28,409,659 | \$29,342,317 | \$30,470,843 | \$31,596,492 | \$32,778,763 | \$34,005,069 |
| PNGCAF Revenues | \$13,081,939 | \$11,523,988 | \$10,664,524 | \$11,733,632 | \$12,337,409 | \$12,849,955 | \$13,261,423 |
| Total Sources | \$39,756,144 | \$39,933,647 | \$40,006,841 | \$42,204,475 | \$43,933,901 | \$45,628,718 | \$47,266,492 |
| Uses of Funding | | | | | | | |
| Operating Expenditures | \$12,125,421 | \$12,213,613 | \$13,842,870 | \$14,130,118 | \$14,500,546 | \$14,840,653 | \$15,346,561 |
| PNGCAF Expenditures | \$12,453,408 | \$11,633,726 | \$10,664,524 | \$11,733,632 | \$12,337,409 | \$12,849,955 | \$13,261,423 |
| Capital Transfer | \$0 | \$24,631 | \$260,588 | \$391,813 | \$280,069 | \$216,994 | \$221,573 |
| Debt Service Transfer | \$4,404,272 | \$4,168,576 | \$4,854,930 | \$5,733,487 | \$6,179,951 | \$6,279,804 | \$6,911,539 |
| Expenditure Subtotal | \$28,983,102 | \$28,040,546 | \$29,622,912 | \$31,989,050 | \$33,297,975 | \$34,187,406 | \$35,741,096 |
| General Fund Transfer | \$7,313,755 | \$7,533,168 | \$7,759,163 | \$7,991,938 | \$8,231,696 | \$8,478,647 | \$8,733,006 |
| Lifecycle/ Infrastructure Transfers | \$796,000 | \$798,673 | \$800,137 | \$844,090 | \$878,678 | \$912,574 | \$945,330 |
| BABS Transfer | | \$166,190 | | | | | |
| Total Uses | \$37,092,857 | \$36,538,576.73 | \$38,182,212 | \$40,825,077 | \$42,408,349 | \$43,578,627 | \$45,419,432 |
| Net Sources and Uses | \$2,663,287 | \$3,395,070 | \$1,824,629 | \$1,379,398 | \$1,525,552 | \$2,050,091 | \$1,847,060 |

WATER

| | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | FY 20/21 |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Sources of Funding | Actuals | Estimate | Forecast | Forecast | Forecast | Forecast | Forecast |
| Revenues | \$118,141,793 | \$127,296,015 | \$132,459,626 | \$140,877,989 | \$149,639,130 | \$159,575,117 | \$167,678,621 |
| Total Sources | \$118,141,793 | \$127,296,015 | \$132,459,626 | \$140,877,989 | \$149,639,130 | \$159,575,117 | \$167,678,621 |
| Uses of Funding | | | | | | | |
| Operating Expenditures | \$37,950,308 | \$41,913,561 | \$43,943,854 | \$45,611,180 | \$48,766,480 | \$51,273,190 | \$54,428,212 |
| Capital Transfer | \$0 | \$62,127 | \$398,455 | \$3,644,167 | \$213,370 | \$75,480 | \$75,480 |
| Debt Service Transfer | \$24,152,858 | \$23,864,609 | \$29,923,228 | \$34,455,028 | \$37,882,283 | \$40,539,143 | \$41,969,979 |
| Expenditure Subtotal | \$62,103,167 | \$65,840,297 | \$74,265,537 | \$83,710,375 | \$86,862,133 | \$91,887,813 | \$96,473,671 |
| General Fund Transfer | \$50,141,279 | \$51,843,518 | \$53,614,824 | \$55,223,269 | \$56,879,967 | \$58,586,366 | \$60,343,957 |
| Lifecycle/ Infrastructure Transfers | \$2,344,000 | \$2,545,920 | \$2,560,632 | \$2,728,999 | \$2,904,222 | \$3,102,942 | \$3,265,012 |
| Economic Investment Fund Transfer | \$1,535,000 | \$2,890,167 | \$2,356,581 | \$2,421,727 | \$2,489,255 | \$2,535,878 | \$2,596,718 |
| BABS Transfer | | \$791,318 | | | | | |
| Total Uses | \$116,123,446 | \$123,911,220 | \$132,797,574 | \$144,084,370 | \$149,135,578 | \$156,112,999 | \$162,679,358 |
| Net Sources and Uses | \$2,018,348 | \$3,384,795 | (\$337,948) | (\$3,206,381) | \$503,552 | \$3,462,118 | \$4,999,263 |

WASTEWATER

| | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | FY 20/21 |
|--|---------------------|---------------------|---------------------|----------------------|----------------------|---------------------|---------------------|
| Sources of Funding | Actuals | Estimate | Forecast | Forecast | Forecast | Forecast | Forecast |
| Revenues | \$72,104,650 | \$74,535,766 | \$76,579,692 | \$80,357,659 | \$84,733,839 | \$89,069,504 | \$93,553,312 |
| Total Sources | \$72,104,650 | \$74,535,766 | \$76,579,692 | \$80,357,659 | \$84,733,839 | \$89,069,504 | \$93,553,312 |
| Uses of Funding | | | | | | | |
| Operating Expenditures | \$20,993,553 | \$23,874,972 | \$26,071,941 | \$26,681,405 | \$27,881,860 | \$29,270,351 | \$30,601,712 |
| Capital Transfer | \$0 | \$36,769 | \$232,725 | \$387,600 | \$199,120 | \$90,000 | \$90,000 |
| Debt Service Transfer | \$31,545,082 | \$25,724,206 | \$30,953,457 | \$37,843,039 | \$41,873,159 | \$39,584,093 | \$41,339,597 |
| Expenditure Subtotal | \$52,538,635 | \$49,635,947 | \$57,258,123 | \$64,912,044 | \$69,954,139 | \$68,944,444 | \$72,031,309 |
| General Fund Transfer | \$11,923,930 | \$13,183,648 | \$14,563,157 | \$15,000,052 | \$15,450,054 | \$15,913,555 | \$16,390,962 |
| Lifecycle/ Infrastructure Transfers | \$1,423,000 | \$1,490,715 | \$1,476,134 | \$1,551,693 | \$1,639,217 | \$1,725,930 | \$1,815,606 |
| BABS Transfer | | \$302,001 | | | | | |
| Total Uses | \$65,885,565 | \$64,612,311 | \$73,297,414 | \$81,463,789 | \$87,043,410 | \$86,583,929 | \$90,237,877 |
| Net Sources and Uses | \$6,219,085 | \$9,923,455 | \$3,282,279 | (\$1,106,130) | (\$2,309,571) | \$2,485,575 | \$3,315,435 |
| Combined Water & Wastewater | \$8,237,432 | \$13,308,250 | \$2,944,331 | (\$4,312,511) | (\$1,806,019) | \$5,947,694 | \$8,314,699 |

SOLID WASTE

| | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | FY 20/21 |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|---------------------|---------------------|---------------------|
| Sources of Funding | Actuals | Estimate | Forecast | Forecast | Forecast | Forecast | Forecast |
| Revenues | \$52,500,707 | \$54,511,925 | \$56,577,582 | \$58,751,370 | \$61,538,811 | \$64,455,903 | \$66,638,801 |
| Total Sources | \$52,500,707 | \$54,511,925 | \$56,577,582 | \$58,751,370 | \$61,538,811 | \$64,455,903 | \$66,638,801 |
| Uses of Funding | | | | | | | |
| Operating Expenditures | \$31,987,899 | \$34,029,122 | \$34,224,322 | \$34,713,503 | \$35,589,422 | \$36,561,499 | \$37,875,856 |
| Capital Transfer | \$2,550,000 | \$2,841,818 | \$3,362,224 | \$2,800,760 | \$1,650,855 | \$2,943,069 | \$3,329,689 |
| Debt Service Transfer | \$118,244 | \$351,565 | \$368,685 | \$334,579 | \$324,693 | \$482,041 | \$478,655 |
| Expenditure Subtotal | \$34,656,143 | \$37,222,505 | \$37,955,231 | \$37,848,842 | \$37,564,970 | \$39,986,609 | \$41,684,200 |
| General Fund Transfer | \$20,201,036 | \$20,807,066 | \$21,431,278 | \$22,074,216 | \$22,736,443 | \$23,418,536 | \$24,121,092 |
| Lifecycle/ Infrastructure Transfers | \$1,044,000 | \$1,090,239 | \$1,131,552 | \$1,175,027 | \$1,230,776 | \$1,289,118 | \$1,332,776 |
| Total Uses | \$55,901,179 | \$59,119,809 | \$60,518,061 | \$61,098,086 | \$61,532,189 | \$64,694,263 | \$67,138,068 |
| Net Sources and Uses | (\$3,400,472) | (\$4,607,884) | (\$3,940,479) | (\$2,346,716) | \$6,622 | (\$238,360) | (\$499,268) |

DISTRICT COOLING

| | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | FY 20/21 |
|-------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Sources of Funding | Actuals | Estimate | Forecast | Forecast | Forecast | Forecast | Forecast |
| Revenues | \$1,286,850 | \$1,356,131 | \$1,325,000 | \$1,325,000 | \$1,325,000 | \$1,325,000 | \$1,325,000 |
| Total Sources | \$1,286,850 | \$1,356,131 | \$1,325,000 | \$1,325,000 | \$1,325,000 | \$1,325,000 | \$1,325,000 |
| Uses of Funding | | | | | | | |
| Operating Expenditures | \$741,926 | \$753,220 | \$880,591 | \$904,360 | \$928,596 | \$1,045,432 | \$972,401 |
| Capital Transfer | \$0 | \$1,240 | \$2,641 | \$6,087 | \$3,555 | \$3,506 | \$2,164 |
| Debt Service Transfer | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Expenditure Subtotal | \$741,926 | \$754,460 | \$883,232 | \$910,447 | \$932,151 | \$1,048,938 | \$974,565 |
| General Fund Transfer | | | | | | | |
| Lifecycle/ Infrastructure Transfers | | | | | | | |
| Total Uses | \$741,926 | \$754,460 | \$883,232 | \$910,447 | \$932,151 | \$1,048,938 | \$974,565 |
| Net Sources and Uses | \$544,924 | \$601,671 | \$441,768 | \$414,553 | \$392,849 | \$276,062 | \$350,435 |

GOLF COURSE

| | FY 14/15 Actuals | FY 15/16 Estimate | FY 16/17 Forecast | FY 17/18 Forecast | FY 18/19 Forecast | FY 19/20 Forecast | FY 20/21 Forecast |
|-----------------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Sources of Funding | | | | | | | |
| Revenues | \$1,738,323 | \$1,623,050 | \$1,622,850 | \$1,646,544 | \$1,678,322 | \$1,711,721 | \$1,744,072 |
| Total Sources | \$1,738,323 | \$1,623,050 | \$1,622,850 | \$1,646,544 | \$1,678,322 | \$1,711,721 | \$1,744,072 |
| Uses of Funding | | | | | | | |
| Operating Expenditures | \$1,624,909 | \$2,017,290 | \$2,012,731 | \$2,067,545 | \$2,228,908 | \$2,260,083 | \$2,155,589 |
| Capital Transfer | \$0 | \$275,227 | \$581,095 | \$320,155 | \$320,058 | \$322,409 | \$329,212 |
| Debt Service Transfer | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Expenditure Subtotal | \$1,624,909 | \$2,292,517 | \$2,593,826 | \$2,387,700 | \$2,548,966 | \$2,582,492 | \$2,484,801 |

General Fund Transfer
Lifecycle/ Infrastructure Transfers

| | | | | | | | |
|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Total Uses | \$1,624,909 | \$2,292,517 | \$2,593,826 | \$2,387,700 | \$2,548,966 | \$2,582,492 | \$2,484,801 |
| Net Sources and Uses | \$113,414 | (\$669,467) | (\$970,976) | (\$741,156) | (\$870,644) | (\$870,771) | (\$740,729) |

HOHOKAM (OAKLAND A'S)

| | FY 14/15 Actuals | FY 15/16 Estimate | FY 16/17 Forecast | FY 17/18 Forecast | FY 18/19 Forecast | FY 19/20 Forecast | FY 20/21 Forecast |
|-----------------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Sources of Funding | | | | | | | |
| Revenues | \$109,050 | \$87,418 | \$87,418 | \$88,352 | \$89,605 | \$90,922 | \$92,197 |
| Total Sources | \$109,050 | \$87,418 | \$87,418 | \$88,352 | \$89,605 | \$90,922 | \$92,197 |
| Uses of Funding | | | | | | | |
| Operating Expenditures | \$1,075,894 | \$1,206,090 | \$1,525,603 | \$1,413,094 | \$1,243,705 | \$1,266,971 | \$1,360,417 |
| Capital Transfer | \$334,000 | \$128,203 | \$267,926 | \$150,500 | \$134,350 | \$125,000 | \$125,000 |
| Debt Service Transfer | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Expenditure Subtotal | \$1,409,894 | \$1,334,293 | \$1,793,529 | \$1,563,594 | \$1,378,055 | \$1,391,971 | \$1,485,417 |

General Fund Transfer
Lifecycle/ Infrastructure Transfers

| | | | | | | | |
|-----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Total Uses | \$1,409,894 | \$1,334,293 | \$1,793,529 | \$1,563,594 | \$1,378,055 | \$1,391,971 | \$1,485,417 |
| Net Sources and Uses | (\$1,300,844) | (\$1,246,875) | (\$1,706,111) | (\$1,475,242) | (\$1,288,450) | (\$1,301,050) | (\$1,393,220) |

CUBS SPRING TRAINING

| | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | FY 20/21 |
|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Sources of Funding | Actuals | Estimate | Forecast | Forecast | Forecast | Forecast | Forecast |
| Revenues | \$1,218,249 | \$997,952 | \$1,045,532 | \$832,373 | \$859,797 | \$890,032 | \$922,399 |
| Total Sources | \$1,218,249 | \$997,952 | \$1,045,532 | \$832,373 | \$859,797 | \$890,032 | \$922,399 |
| Uses of Funding | | | | | | | |
| Operating Expenditures | \$1,671,629 | \$2,268,571 | \$2,270,766 | \$2,248,780 | \$2,312,214 | \$2,351,806 | \$2,422,971 |
| Capital Transfer | \$120,000 | \$129,802 | \$192,565 | \$125,000 | \$125,000 | \$125,000 | \$125,000 |
| Debt Service Transfer | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Expenditure Subtotal | \$1,791,629 | \$2,398,373 | \$2,463,331 | \$2,373,780 | \$2,437,214 | \$2,476,806 | \$2,547,971 |

General Fund Transfer
Lifecycle/ Infrastructure Transfers

| | | | | | | | |
|-----------------------------|--------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Total Uses | \$1,791,629 | \$2,398,373 | \$2,463,331 | \$2,373,780 | \$2,437,214 | \$2,476,806 | \$2,547,971 |
| Net Sources and Uses | (\$573,380) | (\$1,400,421) | (\$1,417,799) | (\$1,541,408) | (\$1,577,417) | (\$1,586,774) | (\$1,625,572) |

CONVENTION CENTER

| | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | FY 20/21 |
|-----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Sources of Funding | Actuals | Estimate | Forecast | Forecast | Forecast | Forecast | Forecast |
| Revenues | \$2,666,059 | \$2,256,608 | \$2,297,008 | \$2,327,832 | \$2,369,174 | \$2,412,624 | \$2,454,713 |
| Total Sources | \$2,666,059 | \$2,256,608 | \$2,297,008 | \$2,327,832 | \$2,369,174 | \$2,412,624 | \$2,454,713 |
| Uses of Funding | | | | | | | |
| Operating Expenditures | \$3,454,577 | \$3,386,981 | \$3,722,350 | \$4,052,444 | \$4,063,049 | \$3,919,271 | \$3,954,261 |
| Capital Transfer | \$326,000 | \$928,628 | \$678,888 | \$619,200 | \$407,040 | \$300,000 | \$250,000 |
| Debt Service Transfer | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Expenditure Subtotal | \$3,780,577 | \$4,315,609 | \$4,401,238 | \$4,671,644 | \$4,470,089 | \$4,219,271 | \$4,204,261 |

General Fund Transfer
Lifecycle/ Infrastructure Transfers

| | | | | | | | |
|-----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Total Uses | \$3,780,577 | \$4,315,609 | \$4,401,238 | \$4,671,644 | \$4,470,089 | \$4,219,271 | \$4,204,261 |
| Net Sources and Uses | (\$1,114,518) | (\$2,059,001) | (\$2,104,230) | (\$2,343,812) | (\$2,100,915) | (\$1,806,646) | (\$1,749,548) |

TOTAL ENTERPRISE FUND

| | FY 14/15 | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | FY 20/21 |
|-------------------------------------|----------------------|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|
| Sources of Funding | Actuals | Estimate | Forecast | Forecast | Forecast | Forecast | Forecast |
| Revenues | \$325,531,829 | \$336,226,149 | \$345,106,935 | \$363,020,604 | \$381,874,114 | \$401,826,856 | \$419,214,461 |
| Total Sources | \$325,531,829 | \$336,226,149 | \$345,106,935 | \$363,020,604 | \$381,874,114 | \$401,826,856 | \$419,214,461 |
| Uses of Funding | | | | | | | |
| Operating Expenditures | \$118,323,738 | \$128,608,988 | \$136,703,631 | \$139,830,493 | \$145,812,319 | \$151,186,020 | \$157,786,327 |
| Capital Transfer | \$3,330,000 | \$4,448,822 | \$6,195,489 | \$8,800,485 | \$3,619,064 | \$4,448,681 | \$4,800,557 |
| Debt Service Transfer | \$61,315,124 | \$55,131,104 | \$67,336,264 | \$79,790,006 | \$87,922,959 | \$88,911,727 | \$93,040,605 |
| Expenditure Subtotal | \$211,398,541 | \$214,507,892 | \$236,765,776 | \$257,019,796 | \$267,011,617 | \$275,083,031 | \$286,873,279 |
| General Fund Transfer | \$95,700,000 | \$99,671,000 | \$103,861,130 | \$106,976,964 | \$110,186,274 | \$113,491,861 | \$116,896,617 |
| Lifecycle/ Infrastructure Transfers | \$6,287,000 | \$6,598,100 | \$6,630,562 | \$6,991,990 | \$7,367,024 | \$7,763,911 | \$8,109,501 |
| Economic Investment Fund Transfer | \$1,535,000 | \$2,890,167 | \$2,356,581 | \$2,421,727 | \$2,489,255 | \$2,535,878 | \$2,596,718 |
| BABS Transfer | | \$1,383,347 | | | | | |
| Total Uses | \$314,920,541 | \$325,050,506 | \$349,614,049 | \$373,410,476 | \$387,054,169 | \$398,874,680 | \$414,476,115 |
| Net Sources and Uses | \$10,611,288 | \$11,175,643 | (\$4,507,114) | (\$10,389,872) | (\$5,180,055) | \$2,952,176 | \$4,738,345 |
| Beginning Reserve Balance | \$45,251,990 | \$46,631,854 | \$57,807,497 | \$53,300,383 | \$42,910,511 | \$37,730,455 | \$40,682,631 |
| Ending Reserve Balance | \$55,863,278 | \$57,807,497 | \$53,300,383 | \$42,910,511 | \$37,730,455 | \$40,682,631 | \$45,420,976 |
| Ending Reserve Balance Percentage* | 17.2% | 16.5% | 14.3% | 11.1% | 9.5% | 9.8% | 10.6% |

*As a % of Next Fiscal Year's Expenditures